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Thursday August 29 1991

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World News Business Summary

Clashes in Croatia end hopes of lasting truce

Fighting erupted again yesterday in the eastern Croatian town of Vukovar only hours after a ceasefire deal had been struck between the Yugoslav federal army and the republic's breakaway government.

The collapse of the truce reinforced the belief among western diplomats that any ceasefire or European Community mediation is now unworkable. Page 14; Serbian media, Page 4; Editorial Comment, Page 12.

Japan's bankers warned Japanese police formally warned the country's bankers and securities workers to stop dealing with gangsters. Page 14; Aircraft company arrests, Page 4.

Libya's 'desert river' Libya celebrated completion of its 'great man-made river'. The vast pipeline, which took 10 years and \$14bn to build, carries fresh water 1,200 miles across the Sahara to the Libyan coast. Page 5.

African debt plan UN secretary-general Javier Pérez de Cuellar suggested wealthy nations cancel their official debt to African countries before the continent faced a crisis of 'tragic proportions'. Page 5.

Kurdish quarrel Iraqi Kurdish leader Jalal Talabani accused Kurdish separatists in Turkey of maintaining secret ties with President Saddam Hussein of Iraq for the last three years.

Pilgrims killed Fifty three people died in eastern Turkey when a tourist bus crashed 50 ft into a ravine after falling to round a bend. Most of those killed were Lebanese Muslim pilgrims.

NY subway deaths A New York subway train jumped the track, killing at least six people and injuring more than 200. Officials said the driver was being tested for drugs. Page 4.

Greek bank strike All Greek state and private banks are expected to be affected by a 24-hour strike called for today by Greek central bank employees.

Kashmir firing continues India and Pakistan reported a third day of heavy firing between their troops in the disputed Kashmir region.

Iranian charged A French judge charged an Iranian with the murder of ex-Iranian premier Shapour Bakhtiar earlier this month. Ali Vakil Rad was extradited from Switzerland.

Dutch PM's threat Dutch prime minister Ruud Lubbers said he would quit if next year's private-sector wage rises exceeded a 3 per cent guideline.

Pakistan crackdown Pakistani police arrested over 300 activists of the opposition Pakistan People's party led by Benazir Bhutto. The crackdown followed the murder of a policeman.

Bomb wrecks town The IRA set off a 1,000lb bomb in the centre of Northern Ireland town. The blast, heard over 20 miles away, injured a British soldier, wrecked hundreds of buildings and blew out almost all the town's windows.

Hospital files seized Investigators seized files from East Germany's showpiece Charité clinic in Berlin as they began to probe claims that doctors removed organs from terminally ill patients. The hospital admitted irregularities but denied organs were removed from living patients.

US growth figures dent hopes of recovery

Hopes that an economic recovery had begun in the US in the spring were dampened by the release of the latest growth figures.

Revised figures from the Commerce Department showed the economy had contracted at an annual rate of 0.1 per cent in the second quarter of the year, reversing last month's estimate which had put growth at an annual rate of 0.4 per cent in the quarter. Page 14; Currencies, Page 30; World stocks, Page 34.

Nickel prices came under further pressure on the London Metal Exchange after Tuesday's fall through the \$8,000 a tonne level. The cash nickel price fell \$7.58 to a fresh 1991 low of \$7,922. Page 14.

Volvo Swedish vehicle group, reported a 68 per cent fall in pre-tax profits to SEK658m (\$103.8m) for the first half of 1991. Page 15.

United Press International, struggling US news agency, filed for Chapter 11 bankruptcy protection against its creditors for the second time in seven years. UPI has about \$200m in liabilities and about \$22m in assets. Page 17.

British Airways and a group of German banks face a serious delay in their attempt to set up a successor airline to BA's internal German service. Page 4.

ASEA Brown Boveri, Europe's biggest electrical engineering group, plans to cut its workforce by at least 6,000 in the second half of this financial year to maintain a cost-cutting drive which helped it lift pre-tax profits for the first six months of 1991 by 6 per cent to \$520m. Page 16.

National Semiconductor, one of Silicon Valley's leading microchip makers, will take a first-quarter charge of \$149.3m to cover the costs of restructuring its manufacturing plants. Page 17.

Swedish Federation of Industries predicted that the country's industrial production will not recover to the peak level of 1989 until the end of the century. Page 4.

Salomon Brothers Moody's ratings agency, lowered its ratings of the US securities house's debt following the firm's involvement in the Treasury auction-rigging scandal. Page 18.

Renault, French state-owned automobile group, suffered a 65.4 per cent fall in pre-tax profits in the first half of the year to FF962m (\$161m). Page 15.

Lufthansa, German national airline, reported a pre-tax loss of DM331m (\$189m) for the first half of 1991 compared with a loss of DM32m in the same period of last year. Page 16.

Cathay Pacific Airways, Hong Kong international air carrier controlled by Swiss Pacific, announced a 21.7 per cent fall in interim profits to HK\$1.1bn (\$141.8m). Page 17.

Gorbachev appoints team of strategists to reverse decline and calm republics

Soviets plan rescue package

By Layla Boulton in Moscow

THE Soviet Union yesterday moved closer towards a co-ordinated strategy to rescue the economy and to calm fears in the republics over possible Russian hegemony.

The four-man committee, set up to run the Soviet economy and push on reform for market reform, was yesterday expanded to include representatives of most of the 15 republics. This was an attempt to prevent what one committee member described as an economic catastrophe.

Mr Grigory Yavlinsky, the radical economist, was put in charge of crafting an overall economic reform strategy. Mr Arkady Volynsky, the head of a Soviet employers' confederation, will be responsible for Soviet industry, transport, and communications after the sacking of the entire Soviet cabinet.

The committee's chairman, Mr Ivan Silayev, the Russian prime minister, is to oversee defence, security, the media and the Finance Ministry. The fourth man, Mr Yuri Luzhkov, head of Moscow City Council's executive body, is to reorganise the country's agro-industrial sector and secure food for city dwellers this winter.

Mr Volynsky said the committee would have to deal with 500 tonnes of grain were needed to feed the big cities but that the state had so far procured only 24m-25m tonnes.

He said President Mikhail Gorbachev would soon sign a decree to provide better incentives for peasants to part with grain stocks which they were now holding back.

Mr Gorbachev also appointed Mr Boris Pankin, 60, as the new Soviet foreign minister. Mr Pankin, currently ambassador to Czechoslovakia, is a liberal who was well regarded during his previous ambassadorship in Sweden. He is a former editor of Komsomolskaya Pravda, the Communist youth newspaper.

A Soviet Foreign Ministry spokesman said Mr Pankin was the only Soviet ambassador who did not follow the orders issued by hard-line Communists who tried to topple Mr Gorbachev last week.

In the meantime, Mr Gorbachev continued a relentless purge of officials involved in last week's coup when he sacked the governing body of the KGB. As well as launching an investigation into the KGB's role in the failed putsch, he also began to dismantle the once-monolithic security agency, by transferring its border guard divisions to the regular army.

His press spokesman, Mr Vitaly Ignatenko, was appointed the new director of Tass, the official news agency, which, for 74 years a Communist mouthpiece, last week faithfully carried all the statements of the coup leaders.

Earlier, the Soviet parliament heard Mr Anatoly Lukyanov, former chairman of the Supreme Soviet, searches for answers at yesterday's session in the Kremlin.



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Continued on Page 14

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Major calls on leadership to co-operate

By Lionel Barber in Washington

MR John Major, the British prime minister, yesterday called for close co-operation between President Mikhail Gorbachev and Mr Boris Yeltsin, the Russian president, to promote stability in the Soviet Union and smooth the path for western aid this winter.

On his first day of talks in the US, Mr Major pledged the west's readiness to help the Soviet Union with food and humanitarian aid.

But he made clear that direct financial assistance would depend on credible evidence of reform plan accompanied by

cuts in the Soviet defence budget.

Appearing on television interviews ahead of a visit to President George Bush's vacation home in Kennebunkport, Maine, Mr Major echoed the US president's strong support of Mr Gorbachev and of a close working relationship with Mr Yeltsin.

Mr Major said such co-operation was in the interest of the west and of the Soviet Union. "There's a danger of chaos, there's a danger of nobody knowing quite what is going to happen or how it can be brought out."

The British prime minister, who will visit Moscow this weekend, will be the first western leader to have direct talks with the new Soviet leadership. He will have separate talks with Mr Gorbachev and Mr Yeltsin, before continuing on a previously scheduled trip to China.

In Moscow, Mr Major will also be acting in his capacity as chairman of the Group of Seven leading industrialised nations, the body which has assumed the lead role in decision-making on aid to the

Soviet Union.

During his television appearances, Mr Major enthused about the opportunities opened up by the failure of last week's putsch in the Soviet Union and the collapse of communist rule.

He said the Soviet Union and the republics need a clear plan of action, he said. "Putting economic prosperity in place will be a long job."

However, Mr Major indicated that food aid would probably be needed to help the Soviet Union this winter.

Like his US hosts, Mr Major made clear the initial western aid package should stick to the outlines of the G7 agreement last July which focused on technical assistance and rejected Mr Gorbachev's pleas for a multi-billion dollar aid package.

"What the Soviet Union and the republics need at the moment is a clear plan of action," he said. "Putting economic prosperity in place will be a long job."

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Toyota may expand into financial services sector

By Stefan Wagstyl in Tokyo

TOYOTA MOTOR, the Japanese carmaker, is considering expanding its financial services operations in a move that could have a far-reaching impact on the country's financial companies.

A management team is studying proposals to increase greatly the provision of car and housing loans for customers, to issue credit cards and possibly to install cash machines in dealerships.

Plans for the expansion come as the company unveiled a 15.3 per cent decline in pre-tax profits for the year ending June 30, to ¥705.9bn (\$5.15bn).

It blamed the fall on a marked slowdown in the Japanese market, which is expected to last into next year.

The Japanese financial services sector is in turmoil, with banks and other companies under pressure from deregulation, public outrage over recent financial scandals, and excess lending for property development.

But Toyota denied trying to take advantage of the financial sector's difficulties. It said the proposals, if approved, were intended as an extension of services to people who bought or leased Toyota vehicles.

Credit cards, for example, would be available only to Toyota customers.

Mr Hiroshi Okada, a senior managing director, said: "We want to expand the market for durable goods in the future. I think sales finance will play an important role and become a core part of our business."

Toyota's move is reminiscent of the early stage of the expansion into finance of large US industrial groups, including General Motors and Ford, the carmakers. These also began by offering finance to fund sales of their own products but eventually established wide-ranging financial services companies.

General Electric, the electrical combine, ended up buying a stake in Kidder Peabody, the Wall Street broker.

Toyota has often stated its aim of diversifying from

vehicles. It has a large house-hold subsidiary and interests in machine tools and aerospace. But none of these investments has significantly slowed the growth of the company's huge cash pile, which last June totalled ¥2,500bn.

However, Toyota has been cautious in its financial management and established Toyota Finance as a subsidiary only in 1988.

Toyota Finance provides finance only through some 300 of the group's 5,000 domestic sales outlets. The dealers go to independent credit companies for credit brokering services.

Credit sales account for about 20 per cent of the total.

Mr Stuart Matthews, banking analyst at the Tokyo office of BZW, the UK stockbroker, said Toyota's move would probably have little effect on large financial companies but smaller ones, particularly those specialising in car loans, might suffer.

Toyota results, Page 17

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THE SOVIET UNION

Territory dispute prompts dispatch of Russian and Soviet delegations to Ukraine

Republican heavyweights square off

By John Lloyd in Moscow and Ariane Genillard in Kiev

THE Russian and Soviet parliaments yesterday sent delegations to meet Mr Leonid Kravchuk, Ukraine's president, to discuss the rapidly worsening relations between the two largest Soviet republics.

Mr Alexander Rutskoi and Mr Sergei Stankevich, respectively Russian vice president and state councillor, were first to fly to the Ukrainian capital Kiev, followed by a hastily arranged four-man delegation from the Supreme Soviet of the USSR headed by Mr Anatoly Sobchak, Leningrad's mayor.

The flurry of activity, aimed at retaining central influence in the deteriorating situation, follows Monday's statement by Mr Pavel Voshchanov, press secretary to Russia's President Boris Yeltsin, that all borders between Russia and those republics which did not sign the union treaty would be open to question.

Mr Sobchak said on Tuesday that Russia should not accept Ukrainian control of the Crimea, transferred from Russia by Mr Nikita Khrushchev, when Soviet leader, in 1954.

The other areas specified as open to question by Mr Voshchanov were the industrial Donbass region, where Russians and Ukrainians are intermingled, and the northern area of the republic of Kazakhstan, which has a majority Russian population.

Mr Leonid Kravchuk, the Ukrainian leader, said on Tuesday that the statement "sent reverberations through the republics... territorial claims are very dangerous and could end in problems for the people". There would be no negotiations with Russia on the borders until after the republic had held a referendum on

December 1, designed to ratify its declaration of independence last week, he said.

"People here feel no political treaty should be signed before the Ukraine has elected its president and adopted its own constitution," said a foreign ministry official.

Mr Kravchuk's firm attitude was widely supported yesterday by the Rukh nationalist movement, which called on its supporters to protest in front of the parliament building. Shouting "Independence!", demonstrators carried banners reading "Ukraine is a sov-

ign country and not a Russian province".

Mr Andrei Berezhnii, a university professor, among the angry crowd, said: "The attitude towards Mr Yeltsin has changed dramatically over the past two days. People feel he is taking himself for one of Russia's former tsars."

Russia and Ukraine are linguistically and ethnically close and have been governed as one for centuries. With Belorussia, which has also declared independence, the three make up the Slav core of the Soviet Union.

Baltic states to seek up to \$3bn from west

By Robert Taylor in Riga

THE Baltic states will seek up to \$3bn from western countries to help rebuild their shattered economies, Latvia's president, Mr Antons Gorbunov, said yesterday. Presidential advisers, in co-operation with Estonia and Lithuania, were drawing up a joint plan on how the aid would be used, he added.

Mr Gorbunov expected the US to recognise the independence of the Baltic states by the end of the week. He said that Latvia had recognised

Israel yesterday and that 16 countries were now in the process of establishing diplomatic relations with his country.

However, Mr Gorbunov admitted that serious problems remained over the future of the Soviet armed forces, the KGB, and the elite "Black Beret" security forces (Omon) in Latvia.

He said it would require "a period of very hard work" to solve those difficulties.

He said he had been assured

by the new Soviet army command that the military would not interfere in Latvia's internal affairs. "We have control of our own territory, unless the Soviet armed forces intervene," he insisted.

Latvia's parliament has voted for the disbandment of both the KGB and Omon in the country. But yesterday KGB negotiators were still insisting there was a need for them to stay in Latvia, and the head of the Omon insisted his men

would not be leaving either.

Mr Gorbunov, however, pointed out that both the Soviet defence and interior ministries had promised to remove the KGB and Omon from Latvia in the immediate future. He refused to be drawn on what would happen if the Omon stood firm in its barracks and refused to leave. But other Latvian officials said that force might be necessary as a last resort.

A growing difficulty for Lat-

via is the future of its nearly 49 per cent non-Latvian population. Mr Gorbunov said that the citizenship issue would have to be "decided immediately." But he sought to offer reassurance that this would be resolved with "tolerance and democracy."

The Russian minority opposition groups in the Latvian parliament are likely to insist that everybody in Latvia is treated equally.

Russia looks for quick settlement of Kuriles dispute

By Anthony Robinson in Moscow and Stefan Wagstyl in Tokyo

THE RUSSIAN government is expected to move quickly to improve political and economic relations with Japan by speeding up negotiations for the return of the four northernmost Kurile islands, captured by the Red Army at the end of the second world war.

Mr Georgi Kuznetsov, the Russian deputy foreign minister, told the Japanese news agency Jiji that settlement of the islands dispute was now a top foreign policy priority.

Mr Boris Yeltsin, the Russian president, he added, had softened his previous policy, which called for the staged creation of a joint economic zone without any commitment to hand back the islands.

Mr Kenji Tanaka, a senior Japanese diplomat, said yesterday: "We hope that recent events have been helpful in finding a solution to this problem which could open the way for signature of a peace treaty and greatly improved relations in all areas."

A high-level Japanese delegation is in Moscow this week

to discuss the dispute - and to try to establish where power rests in the Soviet Union after last week's abortive coup.

The territorial dispute has blighted relations between Moscow and Tokyo and contributed to the low level of economic ties. Bilateral trade accounts for under 2 per cent of Japan's total trade.

Hopes that President Mikhail Gorbachev's historic first visit to Japan earlier this year might accelerate a settlement were dashed when it became clear that he felt he could not surrender territory.

Mr Yeltsin's pronouncements have varied - he appeared conciliatory on a visit to Japan last year but said on a subsequent visit to the Soviet Far East that Russia had no land to spare.

However, if the Soviet Union senses the Group of Seven industrial states are about to offer large-scale aid, its leaders may judge a settlement with Japan is indispensable. Only Japan has the huge financial resources to supply the funds.

Democrats press for US aid package

By Lionel Barber in Washington

LEADING Democrats yesterday urged President George Bush to support a big economic aid package for the Soviet Union to capitalise on the collapse of communist rule.

Mr Richard Gephardt, House majority leader, supported using funds from the US defence budget. Senator Bill Bradley, New Jersey Democrat, and a long-standing sceptic on economic assistance to the Soviet Union, called for expanded aid to the republics to help them build market economies.

By calling in general terms for an aid package, the Democrats aim to highlight Mr Bush's cautious approach since the abortive Kremlin coup. The president has faced congressional criticism for waiting to extend diplomatic recognition to the Baltic states.

However, there are impor-

tant differences in the plans put forward by Mr Bradley and Mr Gephardt. The former wants to see each Soviet republic eligible to apply for full membership of the IMF, World Bank, and European Bank for Reconstruction and Development. Each republic would compete for financing at these institutions as they would on capital markets.

Mr Gephardt is calling for credits, loan guarantees, and other forms of non-cash assistance conditional on reforms in the Soviet economy and phased over several years. The sums could reach \$1bn and \$3bn annually.

Crucially, Mr Gephardt's plan requires the relaxation of constraints in last year's budget agreement which sets separate caps for domestic, defence and international affairs.

French party in state of shock

By Robert Mauthner in Paris

THE FRENCH Communist Party, one of the last bastions of relative communist orthodoxy in Europe, has received a rude shock from the failed Soviet putsch which threatens to hasten its own demise.

Undecided which way to turn at the beginning of the coup, as the result mainly of the mental acrobatics of its long-time leader, Mr Georges Marchais, the party is involved in an agonising reappraisal of its ideological stance and its relationship to the governing socialists.

It is also threatened by serious internal divisions between its traditionalist wing, led by Mr Marchais, and an important group of reformers, including several former communist government ministers.

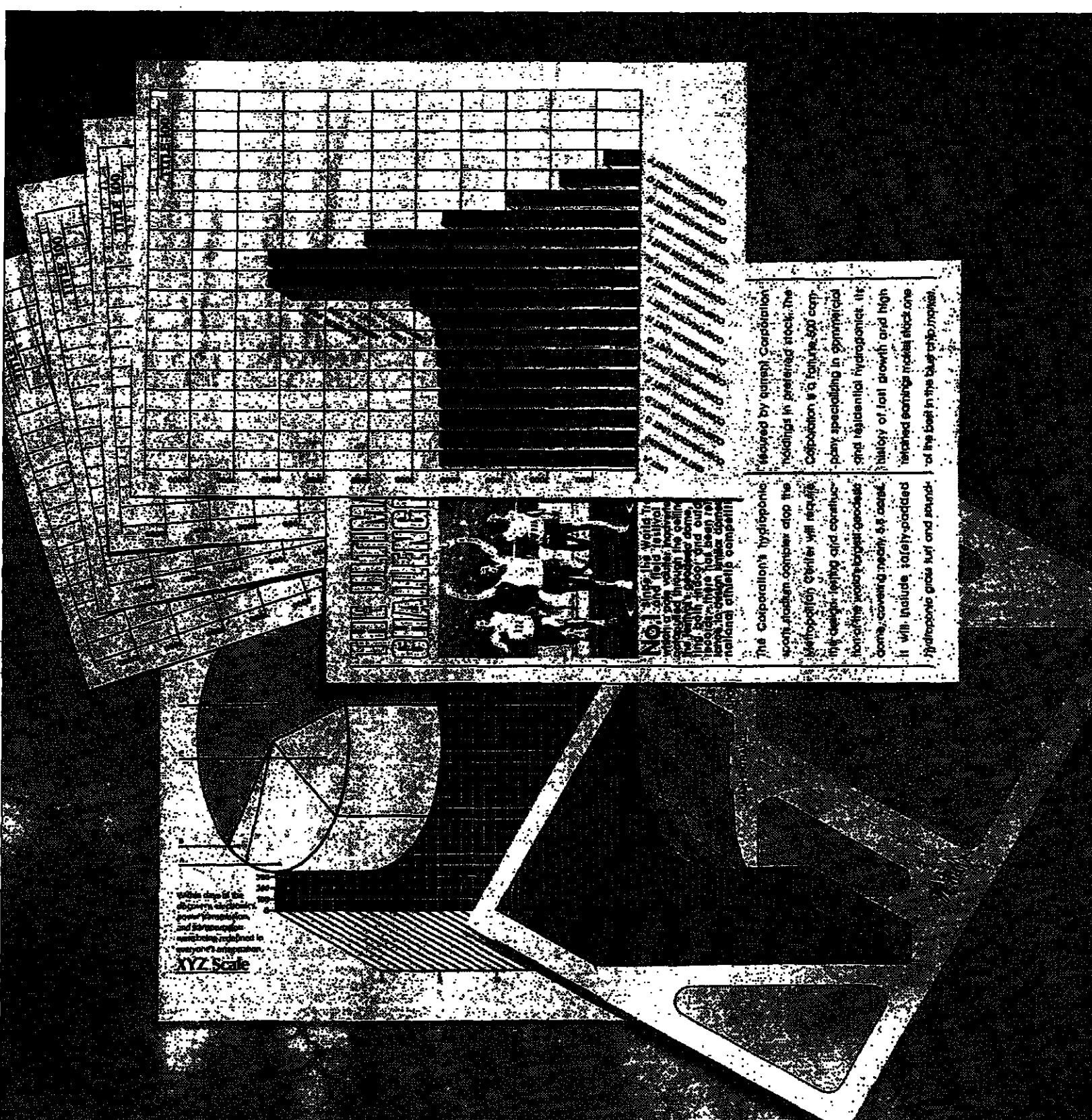
It took the party's political bureau eight hours yesterday to agree on a long declaration justifying the ambiguous position it took at the beginning of the abortive coup on August 19. At the time, while describing the manner in which President Mikhail Gorbachev was briefly overthrown as "unacceptable", it strongly criticised the meagre results and unfortunate social conse-

quences of perestroika. The general impression given by the original statement (even though subsequently copiously amended) is that the bulk of the politburo finds it difficult to reconcile itself to the new situation in the Soviet Union and, in particular, to the emergence of new democratic forces under the leadership of Mr Boris Yeltsin.

Meanwhile, the party finds itself both vilified and wooed by the socialists. While some prominent socialists believe their party should finally break all remaining links with their erstwhile partners of the Union of the Left, others still favour a wider left-wing grouping with a reformed communist party, because of its possible electoral advantages.

Portugal's hard-line communist party is in a similar position to its French counterpart. Patrick Blum adds from Lisbon. Key party members have called for the leadership's resignation and some have handed in their party cards in protest at the initial support for the Soviet coup and at the leadership's subsequent attempts to justify itself.

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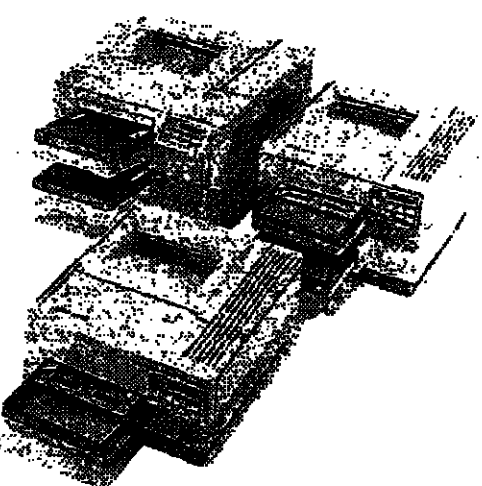
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INTERNATIONAL NEWS

India rules out privatisation of state banks

By David Housego and Alexander Nicoll in New Delhi

DR Manmohan Singh, the Indian finance minister, yesterday ruled out privatisation of state-owned banks which account for the bulk of deposits in the country.

"We have no intention of privatising the existing nationalised banks," he said. He specifically denied that there would be any sale of shares in State Bank of India, the largest state-owned bank. A few shares are already in private hands, but there had been market speculation in Bombay that a large share offer was in prospect.

He left little doubt that India was still at odds with the International Monetary Fund over the pace of reform in the financial sector. The IMF and the World Bank have been urging the government to cut subsidised bank loans to priority sectors and to reduce statutory and cash reserve ratios as a means of improving their weak balance sheets. The reserve ratios require banks to place 63 per cent of their deposits with the central bank.

Dr Singh said that the government's intention was to reduce its own borrowing from the banking sector by curbing

the government's deficit. But of the statutory liquidity ratio, he said: "We have no plans to reduce it." He made clear that even after the banks had been restructured they would maintain a "social role" in providing subsidised interest rates to the underprivileged.

In a further disclosure of the government's intentions, he said he would quantify the government's target for tariff reductions in the next budget in March. India has some of the highest tariff barriers in the world with an average weighted tariff of around 112 per cent.

The World Bank and the IMF have been pressing the government to reduce these to 25 to 40 per cent over three years. But although the government has accepted the principle of tariff reduction, it has so far declined to set a target or a date for cuts.

On India's short term external liquidity problems, Dr Singh said: "We made a right beginning but we are still obviously not out of the woods."

The government has pledged to undertake a programme of structural reforms.

Genscher wants faster EC decision-making

By David Goodhart in Bonn

RECENT EVENTS have shown that the foreign policy decision-making process of the European Community needs to be "drastically improved," according to Mr Hans-Dietrich Genscher, the German foreign minister.

In a newspaper interview published today, Mr Genscher makes a plea for more vigour in foreign and security matters, and says it is "an illusion" to imagine that in crisis situations the EC can act effectively while sticking to the principle of unanimity.

Mr Genscher emphasised his wish to see an extension of the political, economic and social "stability zone of the EC" to the whole of Europe but also said the Conference on Security and Co-operation in Europe (CSCE) would have a more important role to play in future as a "European security council".

In the light of the failed coup in the Soviet Union, Mr Gen-

schler called for a new disarmament initiative for short-range nuclear weapons and nuclear artillery.

In a separate statement, Mr Genscher said EC countries must open their markets to central and eastern Europe. "Opening the borders would certainly have a negative effect on certain sectors in the EC - farming, steel and textiles - but it must be done to avoid far greater problems in the countries affected," he said.

The German cabinet yesterday officially re-opened diplomatic relations with the three Baltic states of Estonia, Latvia and Lithuania. Official recognition was not required as the Federal Republic never accepted their absorption into the Soviet Union.

However, Mr Vytautas Landsbergis, the Lithuanian President, yesterday criticised Germany for recognising Baltic independence only after Russia had already opened the way.

Banks seek easing of tax

GERMAN banks are pressing the Finance Ministry to take three-quarters of investment income tax payers out of the tax net.

The ministry is drafting legislation following a constitutional court ruling in June which declared the present system of voluntary investment income declaration inequitable because at least half the potential taxpayers were failing to pay up.

The court ruling puts the government in a quandary, as most measures to comply risk provoking a flight of capital that could jeopardise the unification funding process.

The Federal Association of German Banks favours a solution that raises dramatically

the tax-free allowance for smaller savers, but at the same time leaves intact the much-prized German banking secrecy laws. Investment incomes in excess of a new generous ceiling would face an initial levy of 20 to 25 per cent at source, paying the balance at their marginal rate with their annual income tax submissions.

Investors can currently earn DM600 (\$342) a year (DM1,200 for married couples) without tax liability. The association says that if the allowances were raised to DM5,000 and if long-term pension plans were exempted, that would remove three quarters of all domestic investors from the investment income tax net altogether.

Annual inflation rate dips

WEST GERMANY'S annual inflation rate, about which the Bundesbank has shown marked concern in the past few weeks, eased in August to 4.1 per cent from 4.4 per cent in July, the Federal Statistics Office said. Andrew Fisher writes from Frankfurt.

The reduction stemmed mainly from lower prices of some seasonal foods and cheaper heating oil. The figure, based on provisional returns from four large states - Bav-

aria, Hesse, North Rhine-Westphalia, and Baden-Württemberg - is still above levels that the Bundesbank has indicated it would find acceptable.

Consumer prices in the European Community rose an average 0.5 per cent in July after 0.4 per cent in June, for a year-on-year rate of 5.3 per cent compared with 5.1 per cent in the year to June, according to Eurostat, the EC statistics office. Reuters reports from Luxembourg.

Hungary seeks foreign cash for toll roads

Andrew Taylor reports on plans for a transport revolution in the heart of Europe

THE spectacle of heavy lorries grinding through picturesque villages on the shore of Europe's biggest freshwater lake in southern Hungary demonstrates the huge problems facing eastern Europe as it struggles to raise the money to rebuild inadequate roads.

The E71 road which runs for 80km along the southern shore of Balaton Lake is an important trade route connecting northern Yugoslavia and the port of Trieste in northern Italy with Budapest, the Hungarian capital.

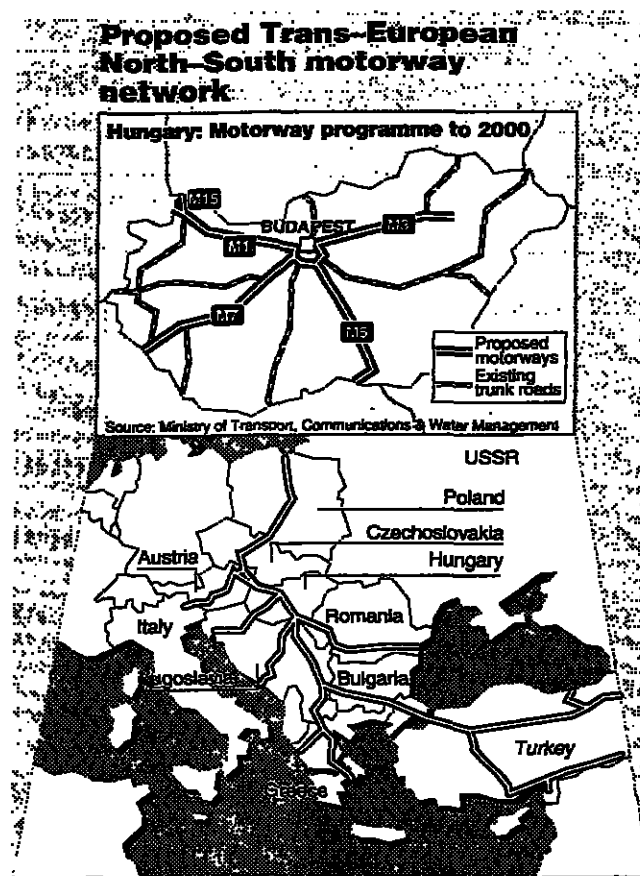
The region is very beautiful. Thousands of tourists visit, many by car, competing with lorries for road space and adding to environmental problems. The only motorway section runs for 90km northwards from the lake to Budapest.

The Hungarian government, in an attempt to raise money to build new motorways, is planning to invite international companies to bid for concessions to finance, build and operate up to 500km of new toll roads. This could include a motorway from Lake Balaton to the Yugoslav border.

Similar moves may be expected from other eastern European countries which lack the finance to build their own roads.

Invitations to tender for the first of Hungary's private toll motorways are to be advertised next month in the official journal of the European Commission.

European and US companies which have been advising the Hungarian government and may be among the bidders include Italstat, Italy and



Europe's biggest toll road operator, Transroute, which represents a number of French toll road companies; and Bechtel, the US engineering group.

The motorway, the Hungarian M1, will connect Budapest to the Austrian and Czechoslovak borders. It is expected to cost Fortit 11.8bn (\$188m) to build - rising to \$336m after

allowing for interest charges and inflation. The concession will run for between 20 to 50 years after which the road will be returned to the state.

Other motorways in the Hungarian road programme which could be financed privately include the M7, to bypass holiday towns along Lake Balaton; the M5 which

will travel south-east towards borders with Yugoslavia and Romania; and the M3 which will open up the eastern regions of Hungary towards the Soviet Union.

The aim is to prevent roads becoming clogged as car ownership rises and trade between western and eastern European countries increases. Hungary's position at the heart of Europe bordered by Austria, Czechoslovakia, Yugoslavia, Romania and the Soviet Union puts it at the crossroads of international trade routes. Many of the container lorries which pass through the country will begin to finish their journey outside its borders.

The motorway which will pass Lake Balaton is expected to become a small chain in a network from the Black Sea to the Baltic, linking Yugoslavia, Italy, Greece and Turkey in southern Europe through the former eastern bloc countries of Hungary, Romania, Bulgaria and Poland to the port of Gdansk in northern Poland and eastwards to the Soviet Union.

Plans for a Trans-European North-South Motorway (TEM) were proposed in 1977 by Economic Commission for Europe, part of the United Nations organisation. So far only 2,000km have been constructed of the 10,000km proposed.

A further 4,200km are at various stages of design and development, says the commission.

Mr Alastair Dick, a British transport consultant advising the Hungarian government, says: "The need for new roads will become more pressing as economies expand. Road transport is more flexible, and will achieve results more quickly

East Germany's Reichsbahn railway needs some DM50bn (\$28.5bn) for modernisation and is not expected to make a profit for the next 10 years, according to Mr Heinz Dürr, the management board chairman of the west German Bundesbahn. Reuters reports from Bonn. Mr Dürr, who recently took charge of the eastern system, told German radio the amount did not include the cost of cutting Reichsbahn jobs from the current 200,000.

than if similar sums were invested in railways."

Railways, which previously carried the bulk of traffic in eastern Europe, will require substantial changes if they are to be modernised and integrated with western European railway systems, according to Mr Dick.

The problem facing the Hungarians and other eastern European countries trying to raise private road finance will be to set tolls high enough to satisfy investors and lenders but without penalising emerging businesses in the domestic economy.

Lenders, which could include the newly formed European Bank of Reconstruction and Development and the European Investment Bank, may also wish to see financial guarantees from Budapest.

This could include the government taking a stake in the concessionaires. It might also provide financial assistance to encourage lower tolls. Foreign vehicles might be encouraged to pay tolls in their own currency while domestic users would pay in forints.

Industrial recovery 'will be slow' in Sweden

By John Burton in Stockholm

THE Swedish Federation of Industries, in a gloomy forecast before general elections on September 15, yesterday predicted industrial output would not recover to its 1989 peak until the end of the century.

Industrial production will fall by 5 per cent this year and 0.5 per cent in 1992, returning to level before the 1982 devaluation, which marked the start for an economic boom during the 1980s.

The Swedish economy will continue to contract, with gross national product falling by 1.5 per cent this year and 0.5 per cent in 1992 as it starts to level out during the second half. But the recovery thereafter will be long and difficult.

Unemployment will rise to 6 per cent by the end of 1992, according to the federation, which has been criticised by the Social Democratic government for being too pessimistic in its economic prognoses.

Mr Ola Virin, the federation's chief economist, said Sweden was threatened with gradual deindustrialisation, which would result in declining exports and a long-term trade balance deficit rather than the surplus the country needs.

He noted that industry's share of GNP had fallen below 20 per cent in 1990, the first time since the beginning of the 20th century.

The federation conceded that inflation had been brought under control.

Hong Kong inflation edges up

By Angus Foster in Hong Kong

HONG KONG'S inflation rate, which many businessmen now call their main headache, edged up again last month to 12.6 per cent from 12.3 per cent in June.

The increase was mainly due to higher food prices in the wake of China's floods. The rise comes less than a week after the HK government raised its inflation forecast for the year by 1 percentage point to 12 per cent.

The government said yesterday's increase is temporary, and claims inflation is on a downward trend, compared to April's peak of 13.5 per cent. It hopes for a sustained fall in inflation later in the year.

But businessmen fear that high inflation, coupled with a low unemployment rate and rising wage demands, is undermining competitiveness. The problem is urgent, they say, because inflation is expected to rise again as spending gets under way from 1993 on Hong Kong's new airport.

Inflation has also become an issue for Hong Kong's first direct elections next month, when popularly-elected politicians will for the first time have 16 out of 50 seats in the colony's ruling Legislative Council.

A package of anti-inflationary measures introduced by the government in May has been dismissed as stop-gap measures. Plans to widen the tax base by introducing a sales, or consumption, tax have also been strongly criticised as inflationary.

Inflation also appears partly to blame for speculation in the property market. Property prices have risen sharply this year, sometimes by over 20 per cent. With inflation so high, investing in property is one of the few ways to protect capital.

Cambodian peace talks bog down

Cambodian peace talks bogged down yesterday on the Phnom Penh government's renewed insistence that guarantees against "genocide" be included in a draft peace accord. Reuters reports from Phnom Penh.

Land, Radical Khmer Rouge guerrillas objected to the contentious word alluding to their group's 1975-79 rule.

Phnom Penh, which earlier said it had dropped the issue, wanted the reference to genocide as a measure "to prevent dangerous accidents" not recall the past, Prince Norodom Sihanouk, chairman of the Supreme National Council (SNC), said.

China aids Burma

China has pledged modest development aid to Burma, the first it has received from a foreign government since the military leadership took power nearly three years ago. Chit Tun reports from Rangoon.

This follows a visit to China by Gen Saw Maung, chairman of Burma's State Law and Order Restoration Council, the army grouping which runs the country. Most western donors suspended their aid when the council took over.

Serbia keeps iron grip on the media

By Laura Silber in Belgrade

WHEN Yugoslav federal army jets bombed the Croatian city of Vukovar earlier this week, the Serbian state-controlled media triumphantly announced that Vukovar was being "liberated".

This official description followed intense violence. Thirty people were reported killed when the city was captured. Film from the two-day attack showed it in ruins. But those shots were not broadcast on Belgrade TV. Except for a handful of Belgrade-based opposition programmes, Serbia's ruling Socialists (SPS) keep an iron grip on radio and TV. "They use half-truths to

control and manipulate public opinion," Mr Zoran Djindjic of the opposition Democratic Party says.

In an attempt to mask Serbia's isolation, Belgrade Television on Tuesday claimed a visit of three Britons was an official delegation. In fact, the three - the Duke of Somerset, Mr Henry Bellingham, a Conservative MP, and Mr John Kennedy, a prospective Conservative candidate - were on a private visit as guests of the Serbian government.

The "official visit" was the first time on Tuesday's evening news, before the battle scenes from Croatia, and half an hour

before the information that the EC had recognised the Baltic republics. Extended nightly broadcasts include excerpts from the foreign press so distorted it appears the west supports Serbia.

"I do not believe anything on Belgrade Television, even the subtitles on foreign films," Mrs Jelka Drazenovic, a Belgrade journalist, told a hall packed in protest at the crackdown on the already-repressed media. "The SPS behaves as if it is the ideological occupier of Serbia," says Mr Djindjic. In March, he received his doctorate in the communist ideology of special media wars.

two dead, led to the sackings of media chiefs.

But after a brief respite, Belgrade Television reverted to its old politics, in an attempt to shelter Serbia from the change which has swept the Soviet Union. The government of Serbia, under President Slobodan Milosevic, last week purged the media. Eleven editors were sacked and most remaining ones resigned in protest. The new media bosses excel in the art of propaganda. Mr Vojislav Mitovic, the new director of Belgrade Radio, received his doctorate in the communist ideology of special media wars.



Commuters wait to board extra buses yesterday morning on Lexington Avenue which was closed to all other traffic

SUBWAY CRASH BRINGS HAVOC TO MANHATTAN

NEW YORKERS battled through gridlocked streets and pavement yesterday to get to work after one of the worst accidents on the city's subway system wreaked havoc with transport, but residents were loath to blame the transit authority for the crash. Karen Zagor reports from New York.

A train jumped the tracks as it was crossing from express to local line shortly after midnight, killing six people and injuring 178.

As local and national investigators started sifting through the rubble yesterday, the cause of the accident was far from clear. Some passengers said they

heard an explosion, others said the train was going too fast before it passed two stations and then crashed.

Transit police found a vial of "crack" cocaine in the cabin of the train driver, who disappeared and was later found at home. Investigators will almost certainly try to find out why the train's automatic shut-off system failed.

In spite of the grim scene in many subway stations, the New York subway system is remarkably safe. About 20 trains derail each year, but there are few if any injuries and this is the first serious derailment since December 1988, when 15 people were injured when a crowded train

jumped the tracks.

Mr Gene Russlandoff, a staff lawyer with the Straphangers Campaign, a consumer advocacy group, said: "Given the age of the system in general it has a very good safety record. Things could be improved, but safety is a priority."

Transit authorities said the Lexington Avenue line on which the crash happened had been overhauled in the last three to four years.

The discovery of a crack vial may lead to renewed calls for drug-testing for transit employees. For passengers, mugging and robbery is more of a worry than equipment

Government success gives hope to Singapore's opposition

The ruling party is bound to win Saturday's election, but the other parties can take some comfort. Kevin Brown reports

SINGAPORE'S 1.7m voters go to the polls on Saturday knowing that the People's Action Party (PAP), which has governed their island state since independence in 1965, will be in power for at least another five years.

The government has already won the election because the divided opposition parties were able to field candidates for only 40 seats - giving the PAP an automatic majority in the 81-seat parliament.

The opposition slate looks like a retreat from the last election in 1988, when candidates stood against the PAP in 70 seats and won one. Paradoxically, however, the weakness of the opposition parties may present them with their best prospects for years.

Mr Goh Chok Tong, the prime minister, called the election two years early in search of electoral approval for his appointment nine

months ago to replace Mr Lee Kuan Yew, prime minister since independence.

Mr Goh has affected a more relaxed style than the robust Mr Lee, and has sought to demonstrate a more liberal approach by relaxing film censorship laws and proposing subsidies for education and medical care.

His aim is to reverse a downward trend in the PAP vote, which fell from 77 per cent in 1981 to 63 per cent in 1988. Success would strengthen his position, but failure could provoke a further government shake-up by Mr Lee, who remains party secretary-general and a senior cabinet minister.

The announcement of the election caught the opposition parties unprepared. Most have not even published a manifesto for the 10-day campaign. But the government's victory on

nomination day has raised hopes in the two main opposition parties that a breakthrough may be imminent.

"We accept that the people of Singapore want the PAP to remain in power. But they already know that the PAP will form the next government, so people are free to vote for the opposition without fearing that they will be rejecting the PAP," says Mr Chiam See Tong, leader of the centrist Singapore Democratic party, and the sole opposition MP elected in 1988.

"We believe people want to see a strong opposition in parliament which is capable of keeping a check on the government. The PAP has a track record of governing Singapore without corruption and with some economic success. But the grouse of the people against the PAP is that it is too authoritarian and there is no remedy for harsh policies inflicted on individuals."

Mr J B Jayaratnam, leader of the centre-left Workers party, is unable to contest the election because he is banned from parliament until later this year following a conviction for misbehaving party funds.

But he also thinks the government's early victory will help the opposition. "I don't agree that the Singapore people want the PAP to continue in government forever," he says. "I think there is a growing proportion of people who want a change of government, although it has not yet reached the level where we are threatening the government."

Both opposition leaders dismiss Mr Goh's claims to have liberalised Singapore, pointing to the continued use of the Internal Security Act to arrest political dissidents, and the lack of balance in the government-controlled media.

"There has been no change in Singapore. All Mr Goh has done is

allow people to see more of women's bodies by bringing in R-rated (restricted) films," says Mr Jayaratnam.

Political analysts say there is no reason to believe voters are any more ready to accept the need for strong parliamentary opposition than in 1988, especially since neither Mr Jayaratnam nor Mr Francis Seow, a charismatic former SDP leader, are standing this time.

Nevertheless, the PAP has been sufficiently rattled by the opposition strategy to accuse some popular candidates of promoting or condoning tension between Singapore's Chinese majority and the Malay and Indian minorities.

The opposition, which claims the government is scaremongering, says this kind of campaigning smacks of a party which is beginning to lose its

way. "Singapore is facing the same kind of problem as other countries which have a strong one-party state," says Mr Chiam.

"On the one hand they realise that they have to liberalise, but they also know that if they go too far they will lose political power. That is the dilemma the PAP faces."

Opposition leaders are forecasting that the government share of the vote will fall below 60 per cent for the first time, leading to the election of up to six opposition MPs.

Most commentators think a breakthrough on that scale unlikely. But even one extra seat and 2 per cent off the government vote could be disastrous for Mr Goh. "If the PAP vote drops to 60 per cent, that is a defeat, and the writing would be on the wall for him," says Mr Silvester Singh, senior political science lecturer at the National University of Singapore.

Israel's guarant

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INTERNATIONAL NEWS

Israel seeks \$10bn loan guarantees from US

By Hugh Carnegie in Jerusalem

ISRAEL is preparing to present next week its formal request for US government guarantees to back borrowing of \$10bn needed to fund Jewish immigration to Israel.

The Israeli government, already the biggest recipient of US foreign aid, made public its call for the loan guarantees early this year.

But it agreed to delay formal application until after the US Labor Day holiday on Monday as a condition for emergency Gulf war aid from Washington.

Israel, which receives annual US grant aid of \$3bn, topped up this year by some \$700m towards Gulf war costs, says it needs the loan guarantees urgently to help cover the \$500m that Soviet immigration

is expected to cost in the first half of the decade. The guarantees would allow Israel to borrow at more favourable rates than otherwise.

The government has also approached several European countries, notably Germany, with requests for similar financial assistance.

The Bush administration has reacted coolly, at times signalling it would tie approval to concessions by Israel on Arab-Israeli peace efforts. It has been angered by Israel's continued defiance of US calls to stop building Jewish settlements in the occupied territories while simultaneously calling for more aid.

The Israelis are hoping traditionally strong political back-

ing in Congress will ensure the loan guarantees go through. But they are worried that both the administration and Congress might attach strings.

The latest concern is over what proportion of the guarantees the administration will set aside in the budget against an Israeli default. Although the guarantees do not involve payment of US government cash for Israel, a budgetary provision has to be made.

Reports from Washington suggest the provision could be as high as 5 per cent of the value of the guarantees, about four times what Israel says is sufficient. Such a high "score" would mean a higher cost to taxpayers, making congressional resistance more likely.

Gadaffi turns his pipedream into reality

COLONEL Muammar Gadaffi, the Libyan leader, celebrated the realisation of a dream yesterday: a vast and sophisticated pipeline with a subterranean network of arteries bringing water from beneath the Sahara to fields along the coastal strip, AP reports from Benghazi, Libya.

Arab and African heads of state, including President Hosni Mubarak of Egypt and King Hassan of Morocco, joined hundreds of foreign diplomats and official delegations at a ceremony to mark the achievement.

Even critics of the project are awed by the engineering and technology required to bring 2m cu meters of water a day through about 2,000 km of pipeline linking Benghazi and Sirte with 270 wells in east-central Libya.

But they regard the dream as a monument to vanity that makes little economic sense in a country where the UN Development Programme says 84.6 per cent of territory is desert wasteland.

Libya believes the aquifer feeding the pipeline will last 50 years. But critics say no one knows for sure and that there has been no adequate evaluation of the environmental impact.

Col Gadaffi inaugurated the pipeline project in August 1984. It has taken seven years and about \$5bn to finish the first of five planned phases. Completing the project will cost an estimated \$20bn-\$25bn more.

But Mr Angus Henley, who monitors Libyan affairs for the London-based Middle East Economic Digest, noted that for \$5bn the Libyans could have built up to five desalination plants producing nearly 4m litres of water a day each.

The pipeline was "Gadaffi's pet project. He wants to be seen as something other than the scourge of the west," Mr Henley added.

Sanctions and the evidence of what an even more severe embargo have wrought in Iraq have heightened the Libyan leader's drive to make his nation self-sufficient in food and strategic industries.

But even with the pipeline, food self-sufficiency seems impossible in a country where food accounts for 20 per cent of all imports, where less than 20 per cent of the population works in agriculture and where only 1.4 per cent of the land is arable.

The first phase of the project is designed to satisfy the domestic and industrial thirst of Benghazi and Sirte, along with agricultural needs. But Libyan officials have said about 80 per cent of the water will be used to irrigate old farms and on efforts to reclaim the desert.

Roughly 80 per cent of the country's agricultural production is in the coastal regions. However, water in coastal aquifers is becoming more saline and levels are not being replenished quickly enough.

King Hussein in London visit

By Mark Nicholson

KING Hussein of Jordan arrived in London yesterday and is expected to hold talks with Mr Douglas Hurd, the foreign secretary, to sustain the momentum towards holding a Middle East peace conference.

The King's visit to London, where he is expected to stay at least a week, follows talks in Vienna earlier this week with Kurt Waldheim, the Austrian president, and weekend discussions in Amman with Mr Yasir Arafat, chairman of the Palestine Liberation Organisation (PLO).

Although Jordanian officials stressed that King Hussein is visiting London privately and essentially to meet Mr Hurd to discuss the mechanics of a Middle East conference, however, British officials

said that no meeting had so far been arranged.

Jordan has offered to form a joint delegation with the PLO for a peace conference. The Palestinians are deferring a decision on this until a meeting next month of the Palestine National Council, the organisation's supreme policy-making body.

Mr Tahir al-Masri, Jordan's Palestinian-born prime minister, who is due to join King Hussein in London this week, said yesterday that a committee had been formed in Amman to discuss ways of representing Palestinians at a peace conference. However, Mr Yitzhak Shamir, Israeli premier, said yesterday during a visit to Bulgaria he believed a conference could proceed without any Palestinian representation.



King Hussein: keen to meet Douglas Hurd

N Korean GNP shows first fall

NORTH KOREA'S economy shrank for the first time in 1990, by 3.75 per cent, and is likely to suffer this year, a South Korean government report said yesterday, AP-JP reports from Seoul.

The National Unification Board, which handles inter-Korea affairs, said North Korea's gross national product was estimated at \$23.1bn in 1990, down from \$24.4bn in 1989. GNP measures the total output of a nation's goods and services.

The north's per capita income also declined, to \$1,064 in 1990 from \$1,123 a year earlier.

The report blamed the setback on low productivity, outdated facilities, power shortage and sluggish trade. The north's trade stood at \$4.5bn in 1990, down 4 per cent from 1989.

North Korea's 1990 trade deficit was \$600m but its total external debts rose to \$7.8bn from \$8.7bn previously.

Japanese police arrest four over arms exports

POLICE investigating a Japanese electronics company which has admitted illegally shipping missile parts to Iran yesterday arrested four of the group's top executives, writes Stefan Wagstyl in Tokyo.

Charges are expected to be laid soon in the case which concerns components supplied during the Iran-Iraq war by Japan Aviation Industry Electronics Company, a maker of aircraft navigation systems and a 50.2 per cent-owned subsidiary of NEC, the electronics group.

The case, the first instance of criminal proceedings being started over an allegedly illegal arms export, has embarrassed the Japanese government

which has a long-standing ban on arms exports.

The four men arrested are Mr Yukio Kaito, the company's former president, two directors and the head of the company's aerospace electronic equipment department. Police said the components were supplied to Iran via Aero Systems Pte, a Singapore subsidiary of Aero Systems Inc, an aerospace sales company based in Florida. The sales involved 1,500 flywheels worth ¥35m (\$255,000) and took place in 1988 and 1989.

The men are alleged to have lured Japan's foreign exchange and trade laws by falsely labelling the goods.

EC reconsiders photocopier duties

THE European Community could drop or cut anti-dumping duties put, on a range of Japanese photocopiers in 1987, an EC official said, Reuters reports from Brussels. Leading makers hit by 20 per cent duties

include Canon, Sharp, Fuji Electric, Matsushita Electric Industrial, Minolta Camera, Ricoh, and Sanyo Electric.

Unless companies have a strong case for duties to continue, they will lapse in six months.

Africa 'faces an unrelenting crisis'

By Michael Holman, Africa Editor

AFRICA faces "an unrelenting crisis of tragic proportions" without substantial extra support for the continent's economic reforms, Mr Javier Pérez de Cuéllar, UN secretary-general, warned yesterday.

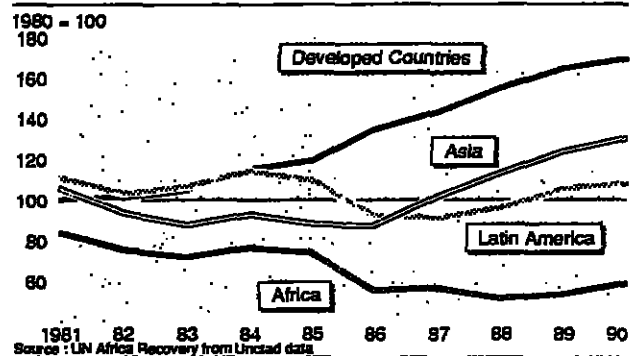
Economic and social conditions "actually worsened" over the past five years, despite a recovery programme launched by the UN in 1986. Mr Pérez de Cuéllar says in a foreword to a 34-page report to be debated at the UN during a two-week session starting next Tuesday. Only a global pact between the international community pledged to increase assistance, and African states committed to continued implementation of economic reforms, will overcome "the greatest development challenge of our time."

The UN study is not likely to go unchallenged. Recent assessments by the World Bank, the leading supporter of structural adjustment in Africa, see signs of recovery in those countries implementing reform programmes. Western governments may ask why the report makes only passing reference to high military spending in Africa, and says little about linkage between "good government" and aid levels, a concept playing an increasingly important part in the west's development strategy.

The report, critical of what it sees as an inadequate western response to the African development strategy drawn up at the 1986 UN special session, seeks at least \$30bn in net official development assistance (ODA) in 1992, in addition to external debt relief. It urges an extra 4 per cent ODA a year until the year 2000 to sustain an annual 6 per cent growth over that period in sub-Saharan Africa.

According to the report, real net resource flows to Africa fell

Purchasing power of exports



Mr Javier Pérez de Cuéllar said yesterday he would not seek a new term as United Nations secretary-general. Reuters reports from Geneva.

His successor will be chosen during the UN General Assembly starting on September 17, but no clear front-runner has emerged. He succeeded Austria's Kurt Waldheim in January 1992 to become the world organisation's fifth chief.

He has often said he would not stand for another term but diplomats in New York and Geneva think he might still run for at least part of a third term.

between 1986 and 1987. Measured in 1986 prices and exchange rates, net flows fell from \$24.6bn to \$23.3bn. The 6 per cent growth target, the report notes, would double per capita income in sub-Saharan Africa currently about \$50, by the year 2015.

The UN study paints an almost unremittingly bleak picture of economic developments in Africa since 1986. Real GDP grew by an average 2.3 per cent during 1986-90. "Drought, political instability, civil strife, military conflicts and, often, less than effective policies to mobilise and utilise domestic resources continued to be the cause and consequence of the poor economic performance of most countries." The problems were exacerbated by reduced export prices and higher import costs,

and a "crippling" debt-servicing burden coupled with "entirely inadequate net resource flows".

Insecurity caused "a tremendous amount of capital flight", nearly \$30bn for 1986-90, the report estimates. Africa's external debt rose from \$212.2bn in 1986 to \$271.5bn in 1990, with sub-Saharan African debt increasing from \$103.6bn to \$147.9bn over the period. "It is simply not possible for African countries to develop" under the burden of servicing this debt, the report says.

It proposes cancelling official bilateral debt, including export credits, and reducing debt owed to multilateral institutions, which accounts for nearly 40 per cent of sub-Saharan Africa's debt servicing obligations.


Many African countries have

taken steps to curb population growth, but the continent's population growth of 3.1 per cent a year outstripped increases in food production. By 1989, the value of food imports purchased was more or less at its 1981 level. Between 1986 and 1990, African agricultural production grew 3 per cent a year, but on a per capita basis, "Africa recorded an annual decline of 1.7 per cent over the period".

In calling for new efforts to stabilise commodity prices, especially coffee and cocoa, and improved access to international markets, the report points out that the continent's terms of trade declined markedly since 1986. "While the volume index of exports increased by 7.5 per cent, the unit value index dropped 23.2 points." At the same time, the unit value of Africa's imports rose nearly 13.9 per cent. More bleak statistics pepper the report.

The under-five mortality rate is 182 per 1,000, the world's highest. Africa's brain drain continues, with 50,000-60,000 middle- and high-level managers thought to have emigrated over the five years. Intra-African trade "remained marginal" at about 6 per cent of total African trade. Afforestation is replacing, on average, less than 7 per cent of trees felled. Those living in absolute poverty have risen from 27m in 1986 to 33m in 1990, "representing 52 per cent of the African population."

The report proposes the creation, under the UN aegis, of a committee equally comprised of African and non-African members, to oversee "a new compact for African development in the 1990s". Failure of such a compact, warns the report, would see Africa "continue in stagnation and despair, with repercussions for the entire world".



**ITALIAN INTEREST RATE
FLUCTUATIONS CAN
SINK YOUR POSITION.**

**THAT'S WHY MATIF
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THE ITALIAN
BOND FUTURES.**

PARIS,
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ROME,
SEPTEMBER 3RD, AT 5 P.M.,
ALDOVANDI PALACE HOTEL,
15, VIA ALDOVANDI

MILAN,
SEPTEMBER 4TH, AT 5 P.M.,
EXCELSIOR GALLIA,
PIAZZA DUCA D'AOSTA


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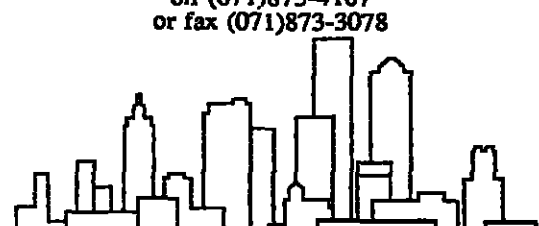
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FINANCIAL TIMES
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UK NEWS

ECONOMY

Slow, hesitant recovery is predicted by institute

By Rachel Johnson, Economics Staff

THE UK RECESSION appears to be tailing off into a slow and hesitant recovery, according to an independent think-tank.

However, the National Institute of Economic and Social Research is cautious about the extent, strength and timing of the eventual upturn.

If one comes at all, the turning point in the cycle will be in the second quarter of next year, the institute predicts in its latest review of the domestic economy.

"A rapid recovery next year is quite possible, but so is a year of no growth at all," it says, in one of its characteristically downbeat quarterly appraisals of the economy.

Its review supports last week's forecast from the Confederation of British Industry, which claimed that a statistical upturn was due later this year, and the Bank of England's conclusion that the economy was "bumping along the bottom."

warns, however, that the margin of forecasting error is widest as the economy moves out of recession.

With German interest rates not much lower than UK rates, which have dropped 4 percentage points since Britain joined the European exchange rate mechanism - there is little room for more cuts.

The institute also agrees with the CBI that an overall rise in gross domestic product next year - bringing the recession to a technical end - will not prevent trading conditions

worsening in many sectors. "Bankruptcies, repossession and bad debts will remain at very high levels," it says.

Industries with good export opportunities will return to relative prosperity, but those dependent on building or fixed investment will see conditions worsen.

In the medium term, there will be a reduction in the inflation rate to about 4 per cent. Over the next few years, however, UK inflation will have to undercut Germany's for competitive reasons, requiring a UK unemployment rate of

"a good deal higher than Germany's for the foreseeable future."

It also envisages a return to large-scale public-sector borrowing as taxation revenues lag behind company profits and benefit payments escalate with unemployment. Editorial comment, Page 12; Lex, Page 14

Growth rates 'will return to average'

THE WORLD'S leading economies will return to average growth rates over the next 12 months, the National Institute of Economic and Social Research predicted yesterday.

In its latest quarterly review of the world economy, the institute suggests that in the last 12 months, economies had been "out of phase." There had been recessions in the UK, US and Canada - leading to falling interest rates - while Japan and Germany had continued to have strong growth.

The other main European economies had also largely avoided recession. But the restraints imposed by membership of the European Exchange Rate Mechanism (ERM) had resulted in slower growth, a consequence of the strength of the D-Mark and high German interest rates.

Neither Canada nor the US would have strong recoveries, but a revival in domestic demand should ensure that both economies grow by 2.5 per cent to 3 per cent in 1992. The institute foresees the US having to raise interest rates to curb accelerating inflation.

In Japan, tight monetary policy would ensure slower domestic demand in the second half of the year.

The institute suggested that the D-Mark was undervalued by between 5 and 15 per cent against other European currencies. "This misalignment cannot persist permanently, and if nominal exchange rates do not change then eventually relative price levels will adjust," it said.

French inflation would be lower than Germany's, but the latter's growth rate would be much of the next decade. The French path to monetary union with Germany would be smooth, as it would for the French, Dutch, Belgians, Danes and Austrians. The Italians, however, would be forced into one realignment before union.

MOTOR INDUSTRY

Output rises 6.2% in first half as export sales grow

By Kevin Done, Motor Industry Correspondent

UK CAR output of 694,374 in the first half of the year was 6.2 per cent higher than in the corresponding period a year ago, helped in particular by a surge in output by Nissan, the Japanese car maker.

At the same time Ford, Vauxhall and Rover also achieved higher car output levels than a year earlier, as a significant rise in exports helped to compensate for the steep fall in demand in the domestic market.

Production for export markets accounted for 48.2 per cent of UK car output in the first six months this year, compared with only 38.6 per cent in the same period a year ago.

According to the Society of Motor Manufacturers and Traders the share of UK car production going to export has started to fall in June and July, however, which suggests overall output could weaken in the final months of the year.

The SMMT figures show production of 63,000 by Nissan at its Sunderland plant in north-east England in the first half of the year was 133 per cent higher than in the corresponding period a year earlier.

Production at the Nissan plant, the first Japanese car assembly operation in Europe, started in small volumes in 1986. It is now rising quickly and is expected to reach 120,000 in the whole of 1991 compared with 76,000 in 1990.

A further boost will be received next year when Nissan starts output of a second car range at the plant. The full capacity of 200,000 cars a year could be reached in 1993.

The build-up of car production by Nissan, as well as by Toyota and Honda, which are to start output late next year, is expected to guarantee a steady increase in UK car production throughout the 1990s. The export programmes at Vauxhall (the UK subsidiary of

General Motors) and Ford, which stem from changes in sourcing policy by GM and Ford's European operations, have helped to cushion their assembly plants at Luton and Kilsnake (Vauxhall) and Dagenham (Ford) from the impact of the recession.

By contrast Ford's Halewood, Merseyside plant, which produces cars for the domestic market only, has been hit hard by the steep fall in new car demand in the UK and is expected to work only a three-day week for the final four months of the year, having been on a four-day week for much of the first eight months.

The main casualties in the first half of the year were the

luxury car makers Jaguar and Rolls-Royce Motor Cars, where output in the first half of the year plunged 43.7 per cent and 37.3 per cent respectively in the face of plummeting sales in both the UK and US markets.

Both companies have been forced to make substantial cuts in their workforces.

Peugeot, Talbot, the UK subsidiary of Peugeot of France, has also been forced to cut output sharply in response to the recession in the UK and lower demand in other important markets including France.

Commercial vehicle output, which has been less cushioned by improved sales in export markets, fell 26.6 per cent in the first half of the year.

UK VEHICLE PRODUCTION

	1991 Jan-June	1990 Jan-June	% Change
CARS			
Total	694,374	653,747	+6.2
Rover (British Aerospace)*	229,086	224,149	+2.2
- cars	208,141	199,551	+4.1
- Range Rover/Discovery	20,945	24,598	-13.4
Ford (excl. Jaguar)	196,005	176,389	+11.1
Vauxhall (General Motors)	142,547	130,957	+8.9
Nissan	62,829	27,147	+131.8
Peugeot	45,581	65,538	-30.5
Jaguar (Ford)	13,741	24,404	-43.7
Lotus (General Motors)	1,558	732	+113.0
Rolls-Royce (Vickers)	1,080	1,721	-37.2
COMMERCIAL VEHICLES			
Total	111,571	152,002	-26.6
Ford	58,550	70,127	-16.5
Rover (British Aerospace)**	14,014	21,130	-33.7
Leyland DAF (DAF)	16,147	18,724	-13.8
- vans	11,138	13,279	-16.1
- trucks	5,009	5,445	-8.0
IBC Vehicles (GM/Isuzu)††	10,479	17,262	-39.3
Vauxhall (General Motors)††	5,112	15,832	-67.7
Iveco-Ford	2,718	3,591	-24.4
SNF	983	1,223	-19.6
AWD	1,522	1,124	+35.4
Rennault Truck Industries	534	704	-24.1
Seddon Atkinson (Iveco)	326	587	-44.5
Volvo Bus	462	492	-6.1

*Includes Range Rover/Discovery. **Derived vans and Land Rover Defender. ††Includes vans, minibuses and micro vans sold in Europe variously under Vauxhall, Isuzu, GLE, Bedford and Sunbeam names. Source: Society of Motor Manufacturers and Traders

Policy advice could avoid errors

By Rachel Johnson

THE BOOM of the late 1980s and recession of the early 1990s have undermined the government's case for retaining an independent economic policy, according to the National Institute of Economic Review.

In an analysis of the causes of the current recession and the chances of breaking the boom-bust cycle, the institute suggests an advisory council of economic experts to help the government avoid repeating the errors of the past 10 years. It acknowledges that governments would be tempted to pack such a body with sympathisers, but argues that it could help the UK achieve stable growth before it ceded monetary and fiscal authority to Europe.

The analysis argues that the

1980s boom was not simply a consequence of the excessive lending which followed deregulation, which started in 1979 with the abolition of foreign exchange controls.

"This recession should turn out to be less severe than the 1974-1975 and 1980-1981 recessions - starting as it did with lower inflation and a higher level of unemployment than the previous two - but it has had an unprecedented impact in terms of insolvencies, bankruptcies and repossession of mortgaged properties."

High levels of borrowing and the ensuing boom were "activated by over-optimism about the economy's performance". In the second half of the 1980s the borrowing requirement of industrial and commercial

companies and the personal sector rose sharply.

Company borrowing rose to 81 per cent of income in 1989, from just 10 per cent in 1985. Personal sector borrowing rose to 8 per cent of income in 1987 from 5 per cent in 1985.

This revealed an increase in the extent to which the private sector was willing to incur debt as a "direct result of the climate of over-optimistic expectations" about the future performance of the economy.

The institute suggests this derived from misplaced confidence that the three main post-war economic problems - slow productivity growth, the sluggish response of output to demand, and the union-led push for higher wages - were on the way to being solved.

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Taxman is made to eat his cake

By Tim Lawrence

THE British taxman has been made to eat cake. McVitie's yesterday won its battle against UK Customs and Excise when a value added tax tribunal ruled that the Jaffa Cake, a chocolate-covered, orange-filled sponge snack, is a cake, not a biscuit.

It won its case, in part, by submitting a giant Jaffa Cake - 12 inches in diameter - as evidence to the tribunal.

More than a name was at stake when Customs and Excise ruled in January that Jaffa is a biscuit, not a cake. The UK does not impose VAT on cakes, but the full 17.5 per cent is charged on chocolate biscuits and confectionery.

This would have put 10p on the price of a 60p packet, producing tax revenue of £7m from McVitie's annual sale of 42m packets and the 25m packets produced by its competitors.

A series of borderline test cases, including one in which Marks and Spencer's caramel shortcakes were categorised as cakes because they were packaged as such and sold alongside other cakes - persuaded VAT officials they could win the Jaffa case. Jaffa Cakes, the officials claimed, look like biscuits, are packaged like biscuits and are sold on biscuit shelves.

McVitie's, a subsidiary of United Biscuits, insisted that Jaffa, first baked in 1932 and named after the Israeli orange, is a cake: "It looks like one, it tastes like one and it's always been one. A biscuit, it isn't."

It added: "We said that size should be left out of the argument, but the cake-sized Jaffa showed the tribunal that the vast majority of a Jaffa Cake is sponge. There was absolutely no doubt it was a cake."

Mr D.C. Potter QC, chairman of the tribunal, concluded that the texture, ingredients and name of the product, as well as the fact it started off moist but went hard when stale - contrary to biscuit behaviour - meant that Jaffa Cakes should be classified as a cake.

Customs and Excise has 28 days to decide whether to lodge an appeal. "We are considering our position. We were disappointed to lose the ruling but we are taking the whole thing with a pinch of salt."

Mr John Newman, director of the Biscuit, Cake, Chocolate and Confectionery Alliance, a trade association, welcomed the ruling.

BRITISH ASSOCIATION Ignoring patents costs £20bn

By Clive Cookson, Science Editor

EUROPEAN companies waste £20bn a year in unnecessary research "re-inventing what has been done before" because they ignore patent literature, the UK Patent Office has estimated.

Many UK and European companies overlook the value of patents as a source of technical and commercial information. Mr Ted Blake, Patent Office information director, told a symposium on intellectual property rights.

"Anyone not looking at patents automatically cuts themselves off from at least four-fifths of the available

information," he said. "Patent literature is quite simply the largest and single most important source of technical information in the world, with over 80 per cent of the information in patents being unavailable elsewhere."

No European company in any industry can match the example of Hitachi, the Japanese electronics giant, which according to Mr Blake employs 150 people full-time to search the world's patent literature.

Many are put off by the sheer size of the database. There are now 32m patent documents worldwide, increasing

by 1m a year. But relevant information can now be researched relatively easily by computerised searches.

Mr Lawrence Jenkins, patents manager for Wellcome, the UK drug company, pointed out that the chemical and pharmaceutical industries already make full use of the patent literature.

But Mr Blake said other UK industries such as engineering and electronics were not following the lead of chemicals and pharmaceuticals. And even chemical companies sometimes missed vital patent information.

"It is the view of Japanese marine technologists that computer control of unmanned ships is absolutely essential for the economic future of long-haul bulk shipping," he said.

"At least three major Japanese shipyards have designs for trans-Pacific computer-controlled ships and tankers which could be operational by the mid 1990s."

There are two forces driving the unmanned ship project, Mr Burns said. One is economic. Large savings can be made if the crew is eliminated entirely.

The other is safety. According to Mr Burns, 90 per cent of collisions and accidents at sea are attributable to human error.

Uncrewed ship sails the seas

FLOTTILLAS of unmanned computer-controlled ships may be sailing the oceans early next century writes Clive Cookson.

The Shinya Merchant, an unmanned 10,000 tonne Japanese ore carrier, has recently completed two days of trials between south-western Japan and Korea, before returning to the port of Kogoshima.

"The vessel handled perfectly in the shallow rock-strewn channels, in a voyage that was planned and executed by on-board computers," said Mr Roland Burns, a lecturer in mechanical engineering.

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Offshore spending 'to peak at £8.6bn'

By James Buxton, Scottish Correspondent

THIS high level of spending by the offshore oil industry in the UK's sector of the continental shelf is expected to peak next year at a record £8.6bn before going into a gentle decline to about £5.7bn by 1995.

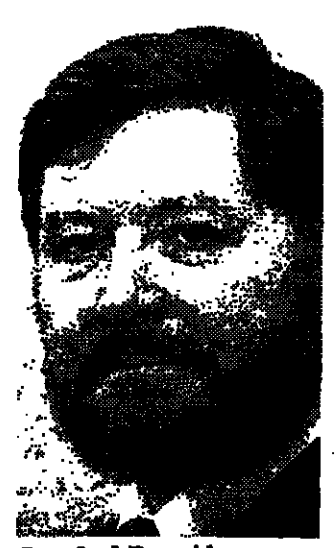
Spending on exploration, development and operations has risen from £5.8bn in 1989 to £8.4bn this year.

According to the latest biennial forecast by Scottish Enterprise, the Scottish economic development body, worldwide offshore expenditure will continue to grow in real terms, rising from £7.2bn this year to £8.8bn in 1995. The growth rates are south east Asia/Australia and North America.

"If Scottish and UK companies wish to expand market share they will have to seek new business internationally," Mr Crawford Beveridge, chief executive of Scottish Enterprise, said.

The study shows that some 58 new fields will come onstream in the 1992-95 period. Although this means that more new fields are coming onstream than at any time in the North Sea's history, the majority are relatively small.

In addition a peak of 11 new subsea fields, which are connected up underwater, will come onstream in 1993. Altogether 30 new subsea fields should come onstream in



Crawford Beveridge

1992-95. The study shows that real investment spending on new fields in the UK continental shelf, most of which is in the North Sea, is higher than it has been for ten years.

In 1990 exploration reached a new record level for the UK with 214 exploration and appraisal wells drilled, exceeding the previous peak of 175 wells in 1989. Some 190 wells are expected to be drilled this year, with the number declining to about 170 by 1995.

Discoveries may transform medicine

TWO recent discoveries, catalytic enzymes and cell adhesion molecules, may transform medicine and biotechnology, the British Association heard, writes Clive Cookson.

Catalytic antibodies, also known as abzymes, are artificial antibodies which work like natural enzymes to make biochemical reactions possible. "New scientific opportunities such as this occur only rarely," said Prof Colin Stuckling of Strathclyde University, who is one of the UK's pioneers in abzyme research.

In principle an abzyme can be designed to catalyse (speed up) any biochemical reaction whose mechanism is known.

using genetic engineering and monoclonal antibody technology. The abzyme is a specialised version of the antibodies which the body's immune system makes to fight disease.

Prof Stuckling said abzymes could be used not only to prepare new biochemicals for industrial and medical use but also directly inside the human body. "By use of an appropriate abzyme, it might be possible to treat diseases in which an enzyme is missing. It might also be possible to give a patient an abzyme to degrade a high concentration of a [chemical] that is causing disease; some targets in neural diseases have been recognised."

One speculative application, discussed at the time of the Gulf war, is to inoculate soldiers with an abzyme to destroy nerve gases in the bloodstream.

The UK is spending about £1m a year on abzyme research through the government's Link programme.

Prof Stuckling's own work at Strathclyde has been financed by a £100,000 grant from Rhone-Poulenc, the French chemical group.

"Abzymes have great potential," Prof Stuckling said. "However, although the science has been established, much remains to be done to reach successful application."

BRITAIN IN BRIEF



MoD cuts order for Warrior

The Ministry of Defence is to reduce its order for Warrior combat vehicles from the GKN engineering group to reflect the planned cuts in the army.

The original order for more than 1,000 Warriors, worth more than £1bn, is due to be cut by between 10 per cent and one third. The revision of the contract follows a slowdown in delivery schedules for the Warrior, negotiated last year as part of short term cost-cutting at the MoD. GKN, which makes the vehicle at its Telford plant in Shropshire, has been asked to submit proposals for various production totals. The change raises the possibility of redundancies at the plant.

BT unions accept offer

BT engineers and clerical staff belonging to the National Communications Union have voted overwhelmingly to accept a 7.3 per cent pay offer. The deal covers about 120,000 employees and will be backdated to July 1.

Schools still lack teachers

Schools are still suffering severe problems in recruiting suitable teachers, according to a Labour Party survey of 80 local education authorities. Almost 90 per cent of local authorities reported "difficulties in recruiting and retaining" teachers in modern languages, 47 per cent in sciences, 33 per cent in maths and 30 per cent in English.

Holiday price war forecast

Thomson Holidays, Britain's biggest package tour operator, has warned of a new price war over the sale of next summer's holidays. The company said that it "would not be beaten on price" if any of its competitors tried to attack its market share, currently about a third of all package holidays sold.

Training plans 'jeopardised'

The contractual relationship between Britain's leading providers and purchasers of training is unsatisfactory and will jeopardise achievement of the government's objectives to improve vocational training, a report claims.

The Bridge Group of 15 not-for-profit organisations involved in training criticism contracts between providers of training and the 82 Training and Enterprise Councils in England and Wales and 22 Local Enterprise Companies in Scotland. It identifies the short duration of contracts and clauses in contracts allowing TECs and LECs to terminate contracts early without fault.

Pay offer is revised

Parcelforce, the parcels division of the Post Office, which initially attempted to freeze pay for all employees for 10 months as part of a plan to pull itself back into profit, has put forward a new 18-month pay offer to union negotiators. The offer has been rejected by the main union, the Union of Communication Workers. Both sides are due to meet for informal talks during next week's Trades Union Congress in Glasgow.



Paddy Ashdown (pictured above), Liberal Democrats leader, at the launch of an initiative on constitutional reform. He argued that reform is a necessary precondition for improvements in areas such as economic, education and environment policies.

Investment at six month low

Investment by small business is at its lowest level for six years, according to figures published by National Westminster. The bank said spending fell 39 per cent in the first half compared with the last six months of 1990. The worst hit regions were south-west and south-east England.

Row over panel appointee

A political row was sparked by the announcement that Dr Madsen Pirie, the director of the Adam Smith Institute, a right-wing think-tank, would be a panel member of government advisers on the Citizen's Charter.

The panel's task is to maintain the impetus behind the planned reforms and to bring outside expertise to bear on proposed ideas and develop new applications of the charter's principles.

Mr Roy Hattersley, Labour's deputy leader, said the appointment of Dr Pirie by Mr John Major, the prime minister, "does not inspire confidence in the government's wish to protect the consumer against exploitation by either public or private providers of goods and services."

Holiday proposals meet with a rebuff

WORKERS hoping for an extra day off were disappointed yesterday as proposals for a new October bank holiday from the National Economic Development Council were swiftly rebuffed by the government. Such a holiday would, the government said, "damage industrial competitiveness".

It also said it had no plans to fix the date of the Easter bank holiday - another proposal.

The department of employment said industry had warned that an extra holiday would reduce productivity, and wanted the uninterrupted run between August and December to continue. The department's view was echoed by the Confederation of British Industry.

Neil Buckley reports

But the department conceded that it would "consider very carefully" moving one of the spring bank holidays to autumn, if other NEDC groups backed the proposals, made by the council's tourism and leisure group.

The government's reaction will disappoint the tourism and leisure industries - and may surprise people in Scotland.

While the exact dates of many public holidays there are determined locally, Scottish towns have long had an autumn bank holiday in place of the late summer bank holiday in England and Wales.

Mr Ewan Marwick, chief executive of Glasgow's chamber of commerce, said the autumn holiday was no more damaging to industry than any other bank holiday.

"Public holidays tend to be less disruptive here than in England and Wales, because many of them happen on different days in different areas."

The government's reluctance may also surprise other European countries, which manage to remain competitive while having up to five more public holidays each year than the UK.

Belgium leads the way with 13½, followed by Spain, Portugal and Greece with 13, Luxembourg with 12, Germany, France, and Italy with 11. The UK has eight, one less than the Netherlands and Ireland. Even the Japanese have 13 official holidays.

Harmonisation of public holidays across Europe as the Single European Market approaches has not been seriously discussed, though the European Commission is carrying out a study into seasonality. Mr Peter Hunt, national secretary for the Council of Civil Service Unions, who presented NEDC's proposals yesterday, said other European countries might complain that the scarcity of public holidays in the UK gave it a competitive advantage.

Whatever else may be standardised, it seems unlikely that the era of the Euroholiday is approaching. VE day, for example, commemorating the end of World War II, is a holiday in Austria, France, Belgium and the Netherlands but is never likely to be celebrated with great enthusiasm by Germany.

The many European countries that celebrate religious holidays such as Ascension Day, 40 days after Easter, and Assumption Day, on August 15, will also be unwilling to give them up.

The tourism and leisure industries in Britain are unlikely to abandon their campaign for an autumn bank holiday.

"It would, they say, extend the holiday season and encourage people to take second holidays - most likely in the UK - at that time. The current excess of bank holidays in spring stops people making full use of them."

Tourism employs more than 1.5m people, and Britons spent more than £16.5bn on 95.5m tourist trips within the UK last

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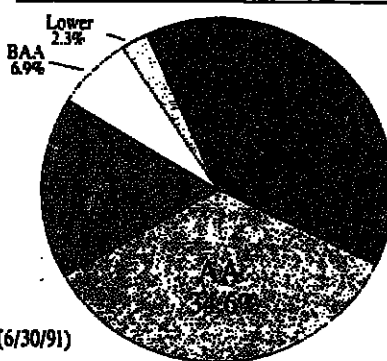
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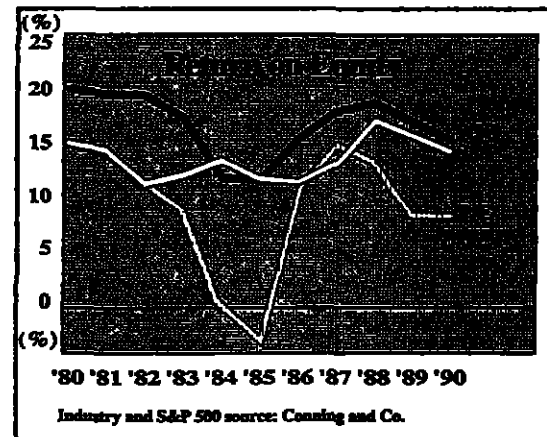


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MANAGEMENT: Marketing and Advertising

Seriously stuck on designer horns

Alice Rawsthorn reports on the dilemma facing an industry damaged by recession and over-ambition

"THE DESIGN business is too unstable to support huge networks with high overheads," says Mark Landini, joint managing director of RSCG-Conran in London. "In the 1980s people were far too ambitious."

"This is a very young industry," says Don Casey, president of Landor. "There are very few people around with sufficient skill and experience to work on an international scale."

Between them, Landini and Casey sum up the dilemma facing the international design industry. There are more and more multinational design projects around but there are very few consultancies capable of handling them. Almost all attempts at creating global design groups have failed. And, after two years of recession, the UK and US design consultancies cannot afford to expand.

"At the moment there is a hiatus," says Colin Forbes, a partner of Pentagram in New York. "The industry has to organise itself so that it can handle international projects. But no one knows how to go about it."

In the 1980s the consensus among design groups was that they should model themselves on the multinational advertising agencies, such as Saatchi & Saatchi or Young & Rubicam, which own offices in most, if not all, the countries

where their clients operated. The larger consultancies threw themselves into start-ups and acquisitions in an attempt to replicate the structures of the ad agencies.

It was relatively easy for them to raise capital. In London, the stock market was keen to invest in young, entrepreneurial design businesses like Fitch-RS and Michael Peters.

The global marketing groups, such as Saatchi and the WPP Group, also invested in design, convinced they could cross-sell accounts from their advertising agencies to their new design subsidiaries.

By the end of the decade the design industry seemed to be on the brink of fulfilling its global ambitions. Then came the recession. The US and UK design markets went into the doldrums. The consultancies in those countries can no longer count on the profits from their domestic markets to fund their fledgling international networks.

The industry has been ravaged by cuts and closures. Michael Peters has gone into receivership. Fitch-RS has seri-

ous financial problems. Landor, the San Francisco-based consultancy, sold out to Young & Rubicam. Conran Design in London has been bought by RSCG, the French marketing group. Other companies have been forced to shed staff and close offices.

But recession is not the only problem. The immaturity of the business has hindered its attempts at globalisation. Management structures, even of the larger consultancies, were too unsophisticated to cope with the pressures of operating as international companies. There was also a serious shortage of staff capable of working on international design projects.

Another problem lies in the cyclical nature of the design market. Whereas ad agencies - which the design industry had chosen for its role model - tend to work on large, long-term projects, design schemes are smaller in scale and commissioned on an ad hoc basis.

This means there is no flow of revenue and, when economic conditions deteriorate, the market becomes very volatile.

WORLD'S TEN BIGGEST DESIGN GROUPS 1990		
Company	Fee income	Ownership
WPP Group	£56m	Public company, UK
Landor	£30m	Young & Rubicam, US
Fitch-RS	£28m	Public company, UK
Addison	£14m	Private company, UK
Siegel & Gale	£12m	Saatchi & Saatchi, UK
RSCG/Conran	£11m	RSCG, France
Holmes & Marchant	£11m	Public company, UK
Minale Tattersfield	£10m	Private company, UK
Desgrippes Cato Gobbe	£9m	Private company, France
Pentagram	£9m	Private company, UK/US

It can also be argued that the culture of the design business is not compatible with that of sprawling, multinational organisations. Colin Forbes of Pentagram is convinced that a design consultancy works best with no more than 60 staff. Beyond that, he says, it runs the risk of "losing its esprit de corps" and of "becoming unmanageable".

It is instructive that Pentagram, which pursued this cautious policy even during the bullish era of the 1980s, is one of the few consultancies to have been unscathed by the recession.

The design industry has now lost its illusions about model-

ling itself on advertising. As with most sectors, the recession has also taken its toll on the multinational ad agencies, and the financial crises at Saatchi and WPP have served to destabilise the design companies they had bought.

Second, there is a crisis of confidence among the ad agencies themselves. Advertising lost its traditional role as the dominant marketing medium during the 1980s. The agencies are desperately trying to restructure their businesses to take account of this - so far without much success.

Finally, hopes that the global marketing groups could cross-sell accounts from one

subsidiary to another have proved unfounded. "The power of the agencies is diminishing," says Alan Siegel, chairman of Siegel & Gale, the New York-based corporate identity consultancy owned by Saatchi. "They do not have enough influence over their clients to tell them where to place accounts. All the Saatchi companies are left to live or die on their own."

So where does the design industry go from here? Recession or no recession, the demand for international projects is still strong and the design consultancies are still intent on operating globally. However, they have been forced to scale down their ambitions.

Most consultancies have abandoned the original aim of owning worldwide networks. Siegel & Gale once planned to operate full service offices - with design studios as well as sales departments - in most of the major countries. It now envisages a more modest operation of three main bases in New York, London and Tokyo with a handful of small sales offices.

Others are adopting a simi-

lar approach. Two years ago Walker/CNI, the New York retail design business, owned by WPP, opened a London office to co-ordinate its European work. It now has a token presence in London and services European clients from New York.

Wolff Olins, the London-based corporate identity business, has closed the San Francisco office from which it had hoped to expand into the US. "We have lowered our sights," says Wally Olins, the chairman. "Our resources are limited. In the short term we will concentrate on Europe."

Consultancies are also less ambitious about the scope of their work. Once they aimed to handle every aspect of their international projects from developing the original concept to implementing the finished design. Now they realise they cannot afford the infrastructure needed to work on such a scale. Increasingly they are collaborating with other companies in different countries.

"It is ludicrous to suppose that one design consultancy can fully satisfy a global client on its own," says Martin Beck,

chief executive of Fitch-RS. "Now we look for people who know their own markets and work with them on a tactical basis."

However, there are structural changes in the design market that are helping consultancies to execute multinational projects without recourse to huge networks.

One consequence of the recession has been to increase the pool of freelance designers, researchers and corporate strategists that consultancies can draw on. Even a large group like Landor now uses freelancers on a regular basis. At the same time advances in computerisation - in both information technology and computer-aided design - are making it easier for consultancies to liaise with international clients and collaborators. There are now networks of designers working simultaneously on the same projects in different countries.

These developments may help the design community to resolve the dilemma of how to turn itself into a fully-fledged international industry without over-stretching its resources, albeit more slowly and more modestly than it once envisaged.

"Design has always been a 'mom'n'pop' business," says Alan Siegel. "If design firms are ever to become big and stay big, they must take a longer term view."

Philip Rawstone reports on Bayer's plans for pepping up Alka-Seltzer

Putting more fizz into a mature market

Despite the trend to healthier lifestyles, a third of British households keep a remedy for an upset stomach or hangover in the cupboard.

Tried and trusted brands - Sterling Health's Andrews, Bayer's Alka-Seltzer, and SmithKline Beecham's Eno's - dominate this sector of the self-medication market.

Alka-Seltzer, now vying with Andrews for leadership of the £16m a year UK market for effervescent tablets, is 60 years old. It has stood the test of time: worldwide, more than 2.5bn tablets are swallowed each year.

But Bayer, the German-based multinational which acquired Alka-Seltzer when it bought Miles Laboratories of the US in 1978, recognised last year that without continuing care the brand would slowly wither away in the UK.

Alka-Seltzer's peak in the UK was in the late 1950s and early 1960s. Though sales were still double those of any other European country, they had been slowly declining and,

with new brands coming on to the market, the product's relevance to modern consumers had to be reassessed.

Alka-Seltzer still enjoyed a strong position in its market, with a 36 per cent share. But Bayer, Europe's fifth largest manufacturer of self-medication products, had a relatively weak position in the UK industry.

The priority for Michael O'Kane, a one-time Borden pharmaceutical sales manager, appointed marketing manager for Bayer UK's self-medication products in January last year, was to improve sales and distribution support for Alka-Seltzer.

A stronger presence was needed in all trade sectors from pharmacies through to supermarket chains and independent stores. Various options were considered from the acquisition of suitable companies and/or brands that would give Bayer the critical mass needed to develop its own distribution network, to identifying possible partners who were already established in the market place.

The problem was resolved last month by a sales and distribution agreement with Warner Lambert Healthcare, a competitor in some world markets but not in the UK.

While that partnership - which will ensure distribution to all pharmacies and 94 per cent of grocery outlets - was being planned, O'Kane was also working on ideas to put more fizz into the Alka-Seltzer brand.

The mixture of Aspirin, citric acid and sodium bicarbonate was originally developed as a remedy for colds and influenza but had been gradually repositioned as "a fast relief from headache with upset stomach".

Its competitors had developed line extensions - Andrews Answer and Eno's Resolve - as specific hangover

remedies. Resolve, in particular, had done well and had captured 11 per cent of the market.

Apart from the introduction of a lemon flavour in 1988, little else had been done to rejuvenate the Alka-Seltzer brand. "It had suffered historically from a 'leave well alone' approach," says O'Kane. "But a brand is like a plant, it needs continuing care and attention if it is to thrive."

O'Kane has given a brighter, modern look to the packaging, to provide more noticeable presentation on supermarket shelves. The original product and its lemon-flavoured variant are now distinguished by different colours; product and dosage information is more prominently displayed.

Television advertising strategy was changed in an effort to increase sales - which peak at Christmas and New Year - throughout the year.

The focus had been on 30-second commercials during the Christmas period, says O'Kane. "Our competitors advertised at the same time, so we could not stand out from the crowd as much as we would have liked."

Sales of Alka-Seltzer rise substantially on Spain's Costa del Sol with the annual influx of British holidaymakers. So its sales pitch - "Good food, good wine, good night, good morning" - was focused on the holiday market.

Much of the £1.1m advertising budget was spent on new 10-second television spots - featuring the lemon variant in particular - during the summer. The message to consumers preparing for their holidays

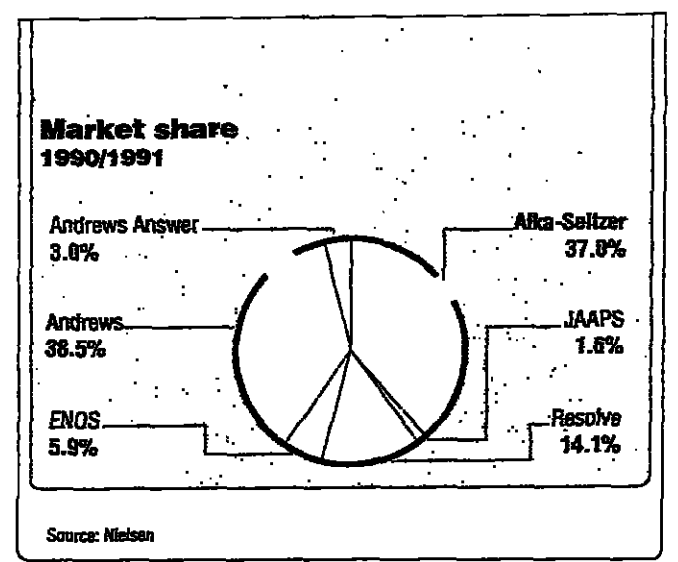
was that they would need Alka-Seltzer just as much as a passport.

An Alka-Seltzer holiday kit - including bandages, insect repellent and antiseptic cream as well as Alka-Seltzer tablets - was promoted through regional newspapers.

Further promotions during the next few months will link Alka-Seltzer to winter holidays. "We want to develop the idea that you should never be caught without Alka-Seltzer," says O'Kane.

Within a year, the gap between Alka-Seltzer and the market leader, Andrews has been narrowed from 4.4 per cent to 1.5 per cent.

Alka-Seltzer has been around for a long time," says O'Kane, "but I think we are proving that there's a lot of life left in it yet."



TECHNOLOGY

Charles Leadbeater studies the Prince of Wales's latest strictures on UK industry

Too far from the campus

A longterm use for ground glass

LANDFILL sites have to be carefully isolated to prevent methane and other toxic substances from contaminating surrounding ground long after the sites have been abandoned.

The usual method of containment is to surround the site with vertical cut-off walls of bentonite (a highly expensive, fine-grained clay mineral), slurry and a plastic membrane.

Concerned about the long-term effectiveness of this method, German civil engineering contractor Philip Holmann has joined forces with glassmaker Flachglas to develop a new means of encapsulation, using glass sheeting.

"Glass is resistant to chemical attack from all possible components of seepage water as well as being totally impermeable," says Heinz Wind, head of Philip Holmann.

The panels of 6-12mm thick glass are set into the mineral slurry trenches. A non-shrinking silica gel, which is said to be the most impermeable sealant for the glass sheets because of its similar chemical composition, is injected into the remaining gaps.

The construction of the glass walls, claims Wind, can be calculated to withstand the lateral forces exerted by the settling of waste in a working tip. And, although the settlement forces in old deposits are usually insignificant, walls capable of bearing the transverse forces exerted by further loading can also be designed, a useful factor in view of the scarcity of suitable new landfill sites.

In 1980, Philip Holmann and Flachglas, together with the technical universities of Darmstadt and Aachen, established the German Institute for Constructional Glass in a bid to develop the use of glass for construction purposes.

This project is one of several it now has under way in Germany. Others include using curved glass segments for relining sewers and suspending particles of asbestos in glass as a means of safe disposal.

Fiona McWilliam

If you are a manager in a British manufacturing company who has quietly chuckled as the Prince of Wales has lambasted the architects and educationalists, you had better watch out.

The Prince is set to renew his more than passing acquaintance with controversy by setting about industrialists and academics. Earlier this year a prestigious conference held in the grounds of his home at Highgrove, Gloucestershire, was the launch pad for an initiative called Partners in Innovation. Its aim is to improve links between education and

industry. Specifically the Prince asked Sir John Flowers, the chairman of the Centre for the Exploitation of Science and Technology, to set up and chair a working group which will report to him in December upon measures to improve the relationship between academics and industry. Partners in Innovation is based upon three

premises. The first two premises are uncontroversial pieces of conventional wisdom. First, the relationship between higher education and industry can be improved. Second, industry needs to become more proficient at innovation.

It is the third premise which is more open to doubt: industry will become better at innovation if it improves its relationship with higher education. It is upon this premise that the Prince's initiative will stand or fall.

What evidence is there that better collaboration between academe and industry is really central to promoting business innovation?

After all it is not as if all successful economies have well developed programmes to pull together universities and companies. In Japan, the public higher education sector and the corporate sector do little together in terms of innovation.

Moreover, a survey of 80 companies and 90 academics conducted by management consultants McKinsey for the Partners in Innovation initiative suggests that other factors may be more significant.

For instance, the companies clearly ranked their own research and development as the most important source of innovation.

On a scale ranging from three for a crucial source to zero for no use at all, internal R&D ranked 2.8, compared with 1.7 for innovations which come from suppliers and contractors and 1.3 for British higher education institutes.

On the face of it the survey suggests the Prince may be tilting at windmills. A lot of effort might be devoted to improving something which most executives judged is not essential.

However, there are two rejoinders. First, the survey shows that in most sectors links between industry and education are likely to become more important, at a quicker rate than other factors. The survey found that 73 per cent of companies would be using higher education institutes as a source of innovation in the future. About 16 per cent expect these institutes to be a crucial source of innovation in the future. So the Prince is focusing on something that is becoming more significant.

Second, the fact that executives do not regard higher education as an important source of innovative ideas and products may be the symptom of a problem rather than proof that no problem exists. The relatively low ranking that executives ascribe to collaboration may just be a sign of how much it needs to be improved.

Link between companies and higher education may be undervalued because companies are failing to exploit fully the ideas available in universities and the academics are so bad at selling their work. The corollary is that once academics and industrialists start to work together more effectively they will realise the potential for collaboration.

According to the executives cultural differences between business and academe are the most important obstacles to collaboration. Lack of commercial expertise in higher education was ranked as a major obstacle. And academics certainly seem to have non-commercial priorities: the survey found that 53 per cent of uni-

versity academics thought commercialising innovation through collaboration was less important than publishing their research.

All this is grist to the Prince's mill that academics and business leaders need to understand one another better. However there are other findings in the McKinsey survey which suggest the Prince will inevitably be drawn into the clearly political territory of education and science policy.

Although the academics thought that cultural differences were significant they cited a lack of development funding as the most important obstacle to innovation. As a result academics view collaboration with business as a useful source of funding to top up a shortfall of public funds.

Equally, many companies see higher education as a cheap way to get their research done. Partners in Innovation will issue recommendations for changes in policy when Sir John reports to the Prince later in the year. However the McKinsey report provides some clear clues about the direction in which the initiative is heading. Some forms of collaboration are proving far more effective than others.

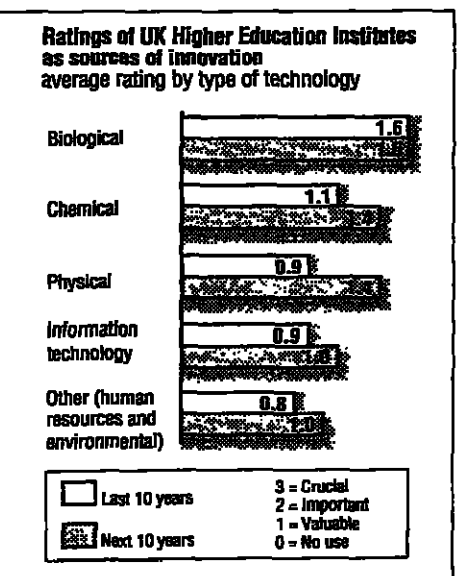
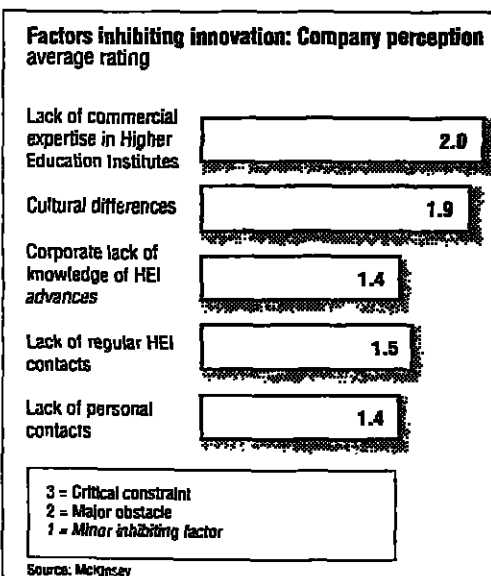
Both executives and academics rated personal contacts as the most important factor facilitating collaboration. The next most effective were long-term funding of research and - most strikingly - joint project teams for particular topics.



Prince Charles: new target

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David Fishlock examines industry's advance into plasma science

An exciting way to use gases

Electrically excited gases - plasmas - could offer novel ways of carrying out many of today's noxious factory processes, such as etching metal, glass or plastic surfaces, with little or no fumes or effluent. But the technology will only find wider applications if it is more widely understood.

This is the view of the London-based Centre for the Exploitation of Science and Technology (Cest), the think-tank set up by some of Britain's most research-conscious companies to try to identify the emerging opportunities for technology. The wider exploitation of plasma by industry will require a deeper understanding than exists today of the underlying science - as well as of the economics.

A strong base of plasma science has been built in Britain for harnessing nuclear fusion for power generation. But the ionised gases - plasmas - whose constituents are electrically charged - that are of interest to industry are cooler and more easily contained than those used in the nuclear power industry.

The industrial plasmas span a temperature range from a few hun-

dred degrees to about 20,000 deg C. At the lower temperatures, where there is growing interest, they are called cool plasmas. Cool plasmas can be generated using electricity, microwaves, laser beams or shock waves to excite a gas.

Temperature, pressure, gas composition and the electrical conditions all help to determine the "activity" of the plasma. For example, the hotter plasmas can incinerate the most toxic organic substances completely, leaving no trace that might leak from the incinerator, as can happen at lower combustion temperatures.

For chlorinated organic compounds such as PCBs (polychlorinated biphenyls), normally difficult to destroy completely, plasma incineration seems to offer a temperature high enough to reduce the chemical quickly to molten carbon in which very little toxin could survive.

Robert Whelan, Cest's chief execu-

tive, says plasma processing cropped up repeatedly in other studies his think-tank has pursued; for example, when such firms as Courtaulds revealed how vital plasma processing was becoming to the cleaning and preparation of plas-

tic films. Nearly all the polyethylene used for plastic bags, for example, is exposed to a plasma etch that prepares it for printing. Film used in recording is plasma-processed to provide an anti-static surface. Compact discs require plasma processing in their manufacture.

The inherent beauty of plasma processing is that it is dry and easily incorporated into the production line, needing no breaks for ventilation or drainage

incorporated into the production line, unlike wet processes which interrupt production flow by requiring special facilities such as ventilation and drains.

Plastic car bumpers moulded from polypropylene can be plasma-etched in a single stage to prepare them for painting, instead of the usual series of solvent-etches with all their attendant effluent and air-pollution problems. Glass can be plasma-etched before the application of coatings to, say, reduce ultra-violet transmission through window glass.

But the sheer scale on which some of these "surface engineering" processes would be needed is a considerable engineering challenge, says Cest's Stephen Howlett. Ideally, the plasma should be generated at ordinary pressures, not in a high vacuum, which would make it dearer.

At Cest, Howlett is half-way through a study of Britain's plasma-

processing resources in which he aims to identify the ingredients still needed to make plasma engineering a significant industrial activity.

Among the assets is the UK Atomic Energy Authority's Culham Laboratory, near Oxford, whose role is to support the EC's Joint European Torus project for fusion energy.

Unfortunately, since fusion energy is many decades away from commercial use, industry has almost no access to the science that Culham generates, says Howlett. But Culham itself has begun to involve itself with cool-plasma problems.

An important technical development, Cest has learned, promises to be the unbalanced magnetron, as a way of generating a kaped magnetic field to create cool plasma at high energies for fast processing. ICI and Loughborough University are in the vanguard of this technology.

Cest wants to convene a consortium of companies and research laboratories that will help develop clear messages about the scientific priorities Britain needs for plasma processing. Its target is for industry to work with the research base to exploit plasma-based technologies.

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Volkswagen shifts into a global gear

The launch of the new Golf holds the key to VW's plans for expansion in Europe and north America, says Kevin Done

Volkswagen is driving down a road of breathless expansion. While the equity markets remain fearful of the group's disappointing profitability, the high costs of its German manufacturing base and its formidable investment commitments, the German car maker is intent on moving into a league of its own in Europe.

It is drawing rapidly away from its local rivals, as the challenge from Fiat of Italy for its European crown has faded in the past two years. VW's leadership status is now undisputed. Just as important, it is asserting its role as the only European volume car maker with pretensions to being a truly global producer.

As VW prepares for the public unveiling next month at the Frankfurt motor show of its third-generation Golf - the car which must play a crucial role in shaping the group's fortunes in the 1990s as Europe's best-selling model - Mr Carl Hahn, chairman of the VW management board, claims vehicle sales are on course to increase to 4.5m by the year 2000.

The company aims to become big enough to challenge General Motors and Toyota as a leader of the world auto industry. In this league financial muscle is critical for expansion, and Mr Hahn says the group plans capital investment and spending on new product development of DM10bn (£3.4bn) a year for the next five years, sums which worry financial analysts.

For the first time last year VW broke through the 3m barrier with sales increasing to 3.03m from only 2.1m in 1982.

"A significant gap between VW's internally-generated cash flow and its massive capital expenditure requirements opens up in 1991 and widens during 1992 and 1993," claims Mr Stephen Bettman, automotive analyst at UBS Phillips and Drew, the stockbroker. Higher borrowings will slash financial strength, which accounted for almost half of the group's 1990 pre-tax income of DM2.9bn, he says.

"VW is rushing for growth, attempting to mitigate its ruinously expensive domestic manufacturing handicap by expanding explosively outside Germany."

Mr Hahn does not dispute the dash for growth, but emphasises that already this year close to half of the group's output will come from outside Germany. He claims that the opening up of eastern Europe has presented VW with opportunities of a historical dimension, and he insists that the group is "fully capable" of handling the extra load.

"We have been continuously comfortable liquidly. People always have problems interpreting our financial figures. We are enormously conservative."

Last year for the first time the VW group broke through the 3m barrier with total vehicle sales increasing to 3.03m from only 2.1m in 1982.

3.03m from only 2.1m in 1982. With the inclusion of Skoda, the Czechoslovak car maker which VW acquired earlier this year, and buoyed by the extraordinary jump in new car demand in unified Germany, Mr Hahn already expects sales to approach 3.5m this year.

The urban 65-year-old Volkswagen chairman has already had his contract prolonged by a grateful supervisory board by two years to the end of 1993. This is to allow him to continue with crucial new product introductions, acquisitions and capacity expansion. Born in the eastern German city of Chemnitz - now no longer Karl-Marx-Stadt - Mr Hahn has led a personal drive by the German car maker into eastern Europe. These include:

● Ambitious projects in eastern Germany which demand an investment of about DM4.6bn, most importantly for a 1,200-a-day integrated car plant at Merseburg where production of the new Golf is set to begin in 1994. Kit assembly of the current Golf range is already under way.

● In Czechoslovakia two takeovers, including Skoda, have helped to underpin VW's leading position in eastern Europe. At Skoda, VW plans a DM5bn investment programme in the 1990s with a doubling of capacity to 400,000 cars a year and a new engine plant. Its 31 per cent stake will rise to 70 per cent in 1995, but it has already taken full management control.

At Bratislava, VW is to build a 1,400 units-a-day transmission plant and will assemble about 30,000 VW Passats a year.

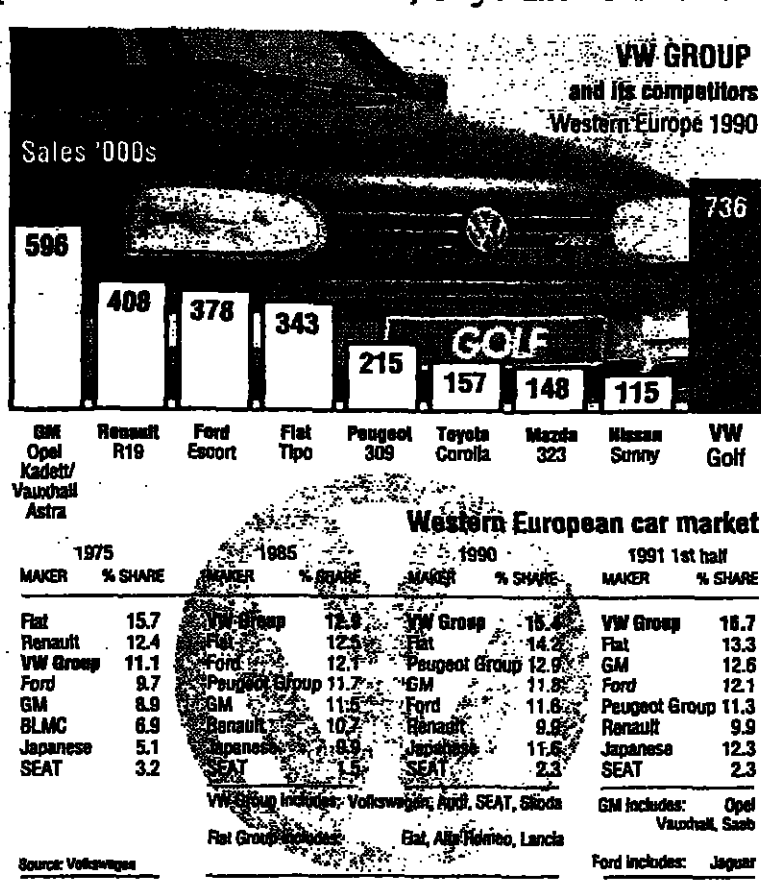
Mr Hahn rejects criticism that VW may be over-reaching itself in eastern Europe. The same strategy that led to the SEAT purchase in 1986 lies behind the Skoda acquisition, he insists, namely the takeover of an additional brand name, access to a new market, the purchase of production capacity and the associated sales and distribution channels and market share.

"In contrast to many of our competitors we have succeeded in entering a region which for us was a blank space on the map," he says.

In central Europe - the former East Germany, Czechoslovakia, Bulgaria, Poland, Romania and Hungary - VW expects sales to jump from about 863,000 in 1989 to 1.5m-1.8m in 1995 and 2.1m-2.5m in 2000.

Eastern Europe is only part of the VW group's planned global expansion:

● It is seeking to establish itself as



the leading western car maker in China with a total capacity of about 300,000 vehicles a year by the mid-1990s. It will build 150,000 cars a year by 1996 through a 40 per cent stake in a joint venture with the First Automobile Works in Changchun in north-east China - its second Chinese joint venture. VW wants to develop a low-cost manufacturing base in Asia and the DM1.5bn project will include engine and gearbox plants as well as car assembly.

In Japan VW hopes to increase sales through a co-operation deal with Toyota, a leading global rival, which is to sell VW/Audi cars through one of its local distribution channels.

● In Mexico VW is increasing capacity by 50 per cent and aims to use the country increasingly as its low-cost production base for north America, having abandoned its US assembly plants in 1988.

The company is developing a

the customer is the undisputed king."

● One of VW's most important expansion projects in western Europe is in Spain, where the takeover of SEAT, the previously loss-making car producer, is bearing fruit. About DM10bn is being invested in new plants and new model development in the 1990s, and next year will see the start-up of a 350,000 cars-a-year plant at Martorell, near Barcelona.

● In Portugal, together with Ford, the VW group is venturing into a new segment of the European car market in a \$1.8bn project to develop and produce a range of minivans, seven-seater high-roof estate cars of the type pioneered in Europe by the Renault Espace.

Alongside acquisitions and expansion of capacity, VW is also making moves on the new product front.

One car, the Golf, accounts for 30 per cent of the VW group's total car production - the share is more than 35 per cent with the inclusion of the related VW Jetta saloon. The third-generation Golf may well challenge the Beetle for a place in automotive history by the end of the decade.

The company has produced more than 12.7m Golfs in two model generations since 1974, including the current car launched in 1984, while total Beetle production now approaches 21m.

Volkswagen has spent DM2.7bn in research and development and new plant and equipment for the Golf, which is expected to be produced at a rate of more than 4,000 a day by the mid-1990s.

The Golf launch will spark intense competition in one of the most hotly contested segments of the European car market. It coincides with the launch by General Motors of its new generation Opel/Vauxhall Astra, the second-best-selling car in Europe and the main rival to the Golf.

The Golf/Astra segment of the European car market accounts for 30.2 per cent of all western European new car sales. Success in this area is vital for every volume car maker, but for VW it is also vital that the new generation car is cheaper and easier to build, so that it can bring relief to the high costs of its German manufacturing base.

Volkswagen has taken important strategic steps to profile the safety and environmental features of the car, including its ability to meet US safety regulations, the toughest in the world, due to be introduced in the mid-1990s. The car has also been designed to be recycled at the end of its life.

The US sets the benchmark in areas where the auto industry is being most severely challenged by the regulatory authorities, such as in safety and emissions standards. Also, Mr Hahn is clear that the US market is the most competitive in the world, where VW needs to prove itself if it is to be a global player.

"We simply cannot afford to give up either the opportunities offered by the US market, or the learning processes and experience it imposes," he says.

"In the US we have already been exposed for 10 years to the sort of conditions that await us in Europe in the 1990s, namely the competition of an absolute buyer's market, where

BOOK REVIEW

Dream street to mean street

There was a time back in the late 1950s when Madison Avenue seemed as if it was one of the most glamorous streets in Manhattan.

WHATEVER HAPPENED TO MADISON AVENUE? By Martin Mayer Little, Brown \$22.95, 269 pages

Those were the days when the Madison skyscrapers were crisscrossed with advertising agencies and when the ad industry was on a roll. Hollywood producers set their movies in the agencies' swanky offices. Academics churned out some after some on the pervasive powers of the advertising medium. And Martin Mayer wrote a book, *Madison Avenue*, USA, on how America had become the advertising capital of the world.

For his new book, *Whatever Happened to Madison Avenue?*, Mayer went back to see what had happened to the US advertising industry in the intervening three decades.

The picture he paints is dispiriting. *Madison Avenue* itself is different. All but a handful of the agencies have been chased away to cheaper rentals in downtown Manhattan. These days the only Hollywood movies set in ad agencies tend to be scabrous satires. And most of the academic tracts on advertising are penned by business school professors opining on the industry's woes.

The US advertising industry is in trouble. It has shrunk in size and stature. It has also been preyed upon by avaricious UK companies such as Saatchi & Saatchi and the WPP Group that now own some of the most prestigious names in American advertising.

Perhaps the most poignant testimony to its plight is the story of how last summer the Association of American Advertising Agencies, the trade body, ran a publicity campaign based on a study into advertising effectiveness conducted by the Ogilvy Centre research organisation in San Francisco. A few months later the Ogilvy Centre was closed because of the financial problems of WPP, its parent company.

Mayer offers a thorough analysis of the reasons for the advertising agencies' plight. The fragmentation of the US media; the growing power of the retail sector; the crippling legacy of the leveraged buy-outs that swept across US industry in the 1980s; and the

growth of alternative forms of promotion, such as database marketing, are all cited as contributors to the decline.

The future looks even worse. Mayer sketches a gloomy scenario in which the industry will not only still be struggling with the same problems that beset it in the 1980s but will also face a new set of pressures for the 1990s.

Some younger US companies, notably The Gap fashion group, are by-passing agencies to organise their own advertising. Meanwhile, retailers are exerting even greater influence over marketing. Mr Mayer sees in-store promotion - everything from the commercials on supermarket muzak tapes to the "videocart" shopping trolleys that relay commercials on video screens - as a fast-growing medium.

In short, the US agencies face a future in which advertising is no longer the dominant marketing medium. The logical solution is for them to adapt by providing the new forms of promotion which will absorb more and more of the marketing budget.

The problem is that neither Mayer, nor the agency chairman featured in his book, seem to know how to go about it.

Whatever Happened to Madison Avenue? is filled with accounts of misty-eyed executives reminiscing about the good old days when advertising was a fun business, when they dealt directly with presidents, rather than the junior marketing managers they deal with today.

What they do not do is demonstrate that they are either able, or willing, to address the industry's problems.

Mayer ends with the wish that the "sort of wise guy who went into advertising in the 1950s" and "wound up in investment banking in the 1980s" will return to advertising, "the realm where illusion is legitimate", in the 1990s.

But will the "wise guys" want to waste their illusions on a supermarket shopping trolley?

Alice Rawthorn

LETTERS

When to bank on a review

From Mr John T G Harris.

Sir, At the height of the debate recently concerning the clearing banks' attitude to small businesses I wrote to the chancellor of the exchequer outlining an example whereby a client of mine had seen the margin over base rate on its borrowings more than double through the apparently new practice of charging overdrafts using managed rates. In brief, my client was previously charged at 2 per cent over base and 14 days then proposed to amend this to 1.3 per cent per month - with base rate at 11 per cent. Simple mathematics shows the inequity of this conversion.

May I hasten to add that my client's security was no less secure than was previously the case.

A Treasury release on banks' lending practices suggests that there is a shortcoming in the government's approach to this matter. It would appear that Mr Lamont, the chancellor, has held face-to-face meetings with the chairman of the four major clearing banks and asked them if they are overcharging their small business customers. It is only human nature to suppose that they said they were not. From my reading of the document there has been no actual government check on whether or not this is really the case.

So has this review really achieved what it set out to do? I know for a fact that it has not. The bank has put to the chancellor an incorrect. I wonder if the chancellor is aware of this.

John Harris, Oak Cottage, Cottesbrooke, Northamptonshire

The Soviet Union, the west and business

From Mr E Whitley.

Sir, Your leading article "Next steps and Moscow", August 27 setting out various conditions to be met before a prompt and imaginative response will be in order from the west to the crisis in the Soviet Union, omits one crucial element. Any such response must be dependent upon, first, removal of all Soviet forces from foreign soil, and second, proper compliance with the terms of arms reductions already agreed, ie rectification of the cheating whereby Soviet tanks have been transferred from the army to the navy.

To concentrate solely on clarifying control of the Soviet nuclear arsenal, without addressing conventional arms, now, while the country is in a suppliant position, would be to store up a far worse problem for the future.

Fortunately, Mr Bush is displaying caution, but with a general election approaching British politicians of all parties are falling over themselves to appear generous. Mr Major, in his 37 deliberations, would do well to recall that, over the years, the Russians have proved adept at using the west's butter to make their guns.

Edward Whitley, Churton Lodge, Pukerbatch, Shrewsbury

From Mr James Hutchings and Mr Peter Davis.

Sir, During last week's coup we were both in the Soviet Union; not in Moscow, but some 2,000 miles away in the central Asian republic of Kirghizia. We had been invited

to explore opportunities for trade and investment by British companies.

We found a republic eager to establish links with foreign investors and with probably the most liberal foreign trade legislation, along with the Russian Federation and Kazakhstan. In the Soviet Union, Kirghizia has a population of 5m but the geographical size of west Germany. It has a wide range of untapped mineral deposits, breathtaking scenery with much potential for sensitive tourist development, and a well-educated, but low-wage workforce.

We also found that while companies from South Korea, Japan, the US and other countries were busy establishing contacts and business in Kirghizia, the chairman of the Foreign Economic Relations Committee there could not recall a single contact with any British business organisation or company.

Here is a country looking for foreign investment, on the verge of wholesale privatisation, and which has fond memories of Britain.

We hope that the British are still able to take risks and explore new markets such as this, rather than perpetuating the usual pattern of watching their competitors steal a lead and complaining that government is failing to support British business.

James Hutchings, Peter Davis, Anglo-East-European Trading Co, Vigilant House, 120 Wilton Road, London SW1

Hypocrisy and problem of age discrimination

From Mr Daniel Vulliamy.

Sir, The Department of Employment has recently been urging employers to be less discriminatory in respect of age in their employment practices. Now we learn that the department's own staff are "unhelpful, unsympathetic and dismissive" towards older job seekers ("Jobcentres accused of age discrimination", August 14).

It is frankly hypocritical of the government to bemoan continued age discrimination by employers when it practises such discrimination itself and when it has just removed the only legal weapon against some forms of age discrimination in employment.

The 1972 Industrial Relations Code of Practice contained a clause requiring management to ensure its employment policies in respect of recruitment, terms and conditions, training, promotion and dismissal were not influenced by conditions relating to age or other personal factors, except where directly relevant to the job.

Codes of practice are not themselves law, but are admissible in law. The effect was that the 1972 code could be used to win unfair dismissal cases where selection for redundancy was based on age, but not to challenge age discrimination in recruitment or promotion for which there is no framework legislation. Rather than strengthening legal restrictions on age discrimination in employment, the government revoked the code in June of this year. As a result, the only forms of age discrimination which can be challenged are those which amount to sex discrimination (for example, the imposition of age conditions in recruitment which exclude most women who have taken career breaks to raise children; or discriminatory retirement ages).

The final irony was that the government justified abandoning the code on the ground that it was "obsolete" and an "anachronism".

Daniel Vulliamy, Department of Adult Education, University of Hull

Fax service

LETTERS may be faxed on 011-573 5930. They should be clearly typed and not handwritten. Please do not fax machinefax lines.

Unemployed not sign of labour market flexibility

From Mr Chris Dillow.

Sir, James Barty (Letters, August 23) is wrong to claim that the number of unemployed people finding work is a sign of labour market flexibility. Although 20 per cent more people left the unemployment register in July this year than a year ago, this increase may not have been due to more people finding work; indeed, given that (recorded) vacancies have continued to fall, this is unlikely.

Instead, they could have

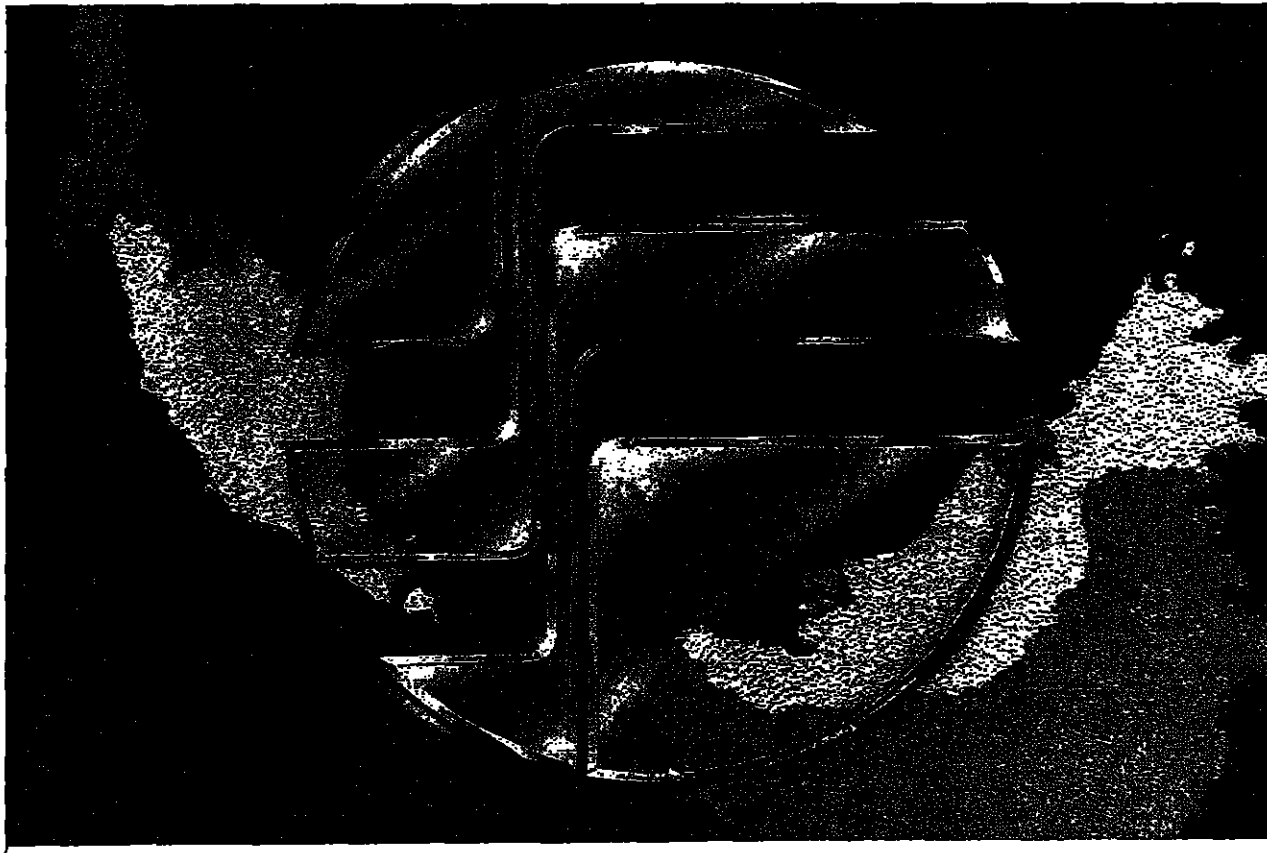
joined a training scheme, withdrawn their claim because of the crackdown on benefit fraud, or simply been discouraged by high unemployment from looking for work.

Even if more people are finding work, this could merely be evidence of a recovery, rather than of labour market flexibility. Moreover, the flexibility Mr Barty has in mind seems to be increased labour market turnover. Is this really a good thing? Such high turnover is characteristic of casual, unskil-

led jobs. Are these the foundations on which to base a sustainable recovery?

Therefore Mr Barty appears to have drawn a false conclusion from an incorrect premise. This is one of the few ways to find evidence of greater labour market flexibility.

Chris Dillow, UK economist, Nomura Research Institute Europe, Nomura House, 1 St Martin's-le-Grand, London EC1



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Serb and Croat officials seek European support for conflicting territorial claims Fresh fighting ends Yugoslav ceasefire

By Laura Silber in Belgrade, Robert Mauthner in Paris and David Goodhart in Bonn

THE agreement between the Yugoslav federal army and the breakaway government of Croatia to impose a ceasefire collapsed within hours yesterday after fighting broke out again in the eastern town of Vukovar.

The breakdown confirmed a widespread belief among western diplomats that any implementation of a lasting ceasefire by the Yugoslav army, or mediation by the European Community, is now impossible to enforce.

Croatian radio said a cameraman from Croatian television was killed in a combined infantry and tank attack launched by the federal army on villages around Vukovar.

The Yugoslav army, for its

part, denied claims by Croatia that its tanks and aircraft had been destroyed by Croat security forces. The renewed fighting coincided with a fresh diplomatic effort in European capitals by the Croat and Serb governments, the two protagonists in the crisis.

In Paris Mr Franjo Tudjman, Croatia's president, said he accepted "in principle" the European Community's offer to send a five-member arbitration mission to Yugoslavia to prevent an extension of the civil war.

According to French officials, the arbitration mission should give priority to a mutually acceptable definition of the frontier between Serbia and

Croatia, before applying itself to a wider solution of the Yugoslav problem. Croatia has repeatedly accused Serbia, backed by the federal army, of carving a Greater Serbia out of Croatian territory.

The Serbs accuse the Croatian government of discriminating against the 600,000-strong Serb minority, some of whom do not want to live in an independent Croatia.

Croatia and Slovenia declared their independence on June 25, and since then have been attempting to seek international recognition.

Mr Tudjman, who was speaking after a meeting with French president François Mitterrand, stressed that Croatia

had always supported "Europe's intervention" to help restore peace in Yugoslavia. But he later added that Croatia "has the intention to continue for the liberation of its territory." Almost 20 per cent of Croatia's territory has been seized by Serb nationalists.

Mr Mitterrand told Mr Tudjman that, while France did not object to "the legitimate aspirations" of the Yugoslav peoples, those aspirations should be achieved peacefully.

Mr Mitterrand is expected to meet Mr Slobodan Milosevic, the Serbian president, later this week. But officials said the French president did not in any way want to pre-empt the EC's arbitration efforts, which

France supported.

In Bonn, Mr Vladimir Jovanovic, Serbia's foreign minister, said the unilateral declarations of independence by Slovenia and Croatia had contravened the recently convened Conference on Security and Co-operation in Europe (CSCE).

After meeting Mr Hans-Dietrich Genscher, the German foreign minister, Mr Jovanovic said that Serbia was not involved in the war in Croatia, but was giving only financial and moral support to the Serb minority in Croatia.

"We have no territorial pretensions and no policy of expansion," he said.

Media grip, Page 4; Editorial Comment, Page 12

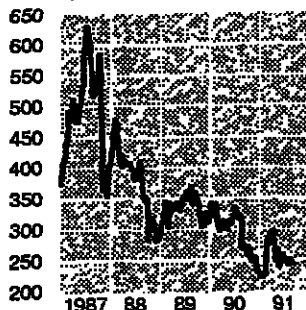
THE LEX COLUMN

Recovering from deregulation

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Alfred McAlpine

Share price (pence)



Source: Datastream

The latest National Institute Economic Review is interesting less for its economic forecast - which broadly echoes last week's offering from the CBI - than for its contribution to the debate on the impact of financial deregulation. This recession has been painful, says an article by Mr J R Sargent, not so much because the economy has contracted further than in 1980-81, but because it has been associated with an abnormally high level of insolvencies.

These are the product of excessive borrowing in the late 1980s, in turn made possible by financial deregulation and fuelled by exaggerated economic expectations.

Whatever one thinks about Mr Sargent's conclusion that deregulation is still on balance beneficial, his analysis does contain some caveats for investors who are banking on a return to steady, sustained economic growth.

The first is that deregulation has led to heavy reliance on interest rates as a policy tool, and they are a singularly blunt instrument despite the supposed stabilising influence of the Exchange Rate Mechanism. That may be a well-rehearsed argument, but it lends extra weight to a second point. The corporate sector has yet to decide on an appropriate debt-to-income ratio for an age of financial deregulation. Gearing would have to be substantially reduced to bring current ratios down to previous levels, and that would delay recovery. The upturn would be felt sooner if deregulation turns out to have left companies comfortable with higher gearing than before. But the extra debt on their books would leave the economy permanently more vulnerable to recessionary shock.

Housebuilding will obviously benefit from higher volumes in the traditionally busier second half. But with much of the land bank in the books at a value which implies break-even at current prices, a healthy contribution to profits from the division next year is only possible if house prices actually start to rise. Construction margins, meanwhile, are already coming under pressure, although McAlpine's exposure to the public sector makes it less vulnerable than most. With earnings per share likely to slip in 1992 as a result of both the recent rights issue and the 40 per cent minority stake in the housebuilding side, the shares hardly look cheap. The much talked about bid from Dumez is an implausible prop.

Asea Brown Boveri

Pity the competition. Given that half its markets are in recession, Asea Brown Boveri is in confident mood, forecasting that it expects to match last year's earnings. Scandinavia may have suffered badly in the downturn, but ABB's geographic reach has made it recession-resistant in aggregate. The electrical engineering group, which combines most activities of Asea of Sweden and Brown Boveri of Switzerland, increased interim pre-tax profits by 6 per cent to \$520m, thanks mainly to a return from its previously troubled US operations and a German-led jump in European sales.

Admittedly the order book was down a touch to \$14.5bn, suggesting that the second quarter saw an improved performance from competitors such as Siemens. But the group's confidence looks justified, even though the task of managing such a giant corporation is ahead of the game.

Volvo

Volvo's share price has been a strong performer this year on the back of recovery hopes in the group's main car markets, plus expectations that the radical cost cutting programme would quickly drop through to the bottom line. Yesterday's dismal half year results - coupled with the chairman's warning that a third quarter operating profit is unlikely - provided an overdue dose of reality for the optimists. As expected the headline figure is flattered by the sale of the Saga stake, stripping out capital gains and extraordinary items, the real comparison is between profits of more than SKr2bn in 1990 and losses of around SKr400m this time.

Admittedly the news is by no means all bleak. Truck volumes on the back of German, Middle Eastern and Far Eastern demand have held up surprisingly well, a 10 per cent rise in the workforce should have been effected by the end of this year, and Procordia's encouraging performance implies a contribution of around SKr1.5bn to group profits in the second half. None of this alters the feeling that the shares are ahead of the game.

Brent Walker

The most worrying thing about the investigation into Brent Walker's affairs by the Serious Fraud Office must be the degree to which it could undermine the company's fragile restructuring plan. The balance of expectations, reflected in last night's partial recovery of the share price, is that it need not. But it has certainly given recalcitrant bondholders another excuse for prevarication if they care to use it.

Police warning over Tokyo scandal

By Stefan Wagstyl in Tokyo

JAPANESE police yesterday delivered an unprecedented formal warning to the banking and securities industries to stop dealing with gangsters.

The National Police Agency urged banks and securities companies to establish watchdog organisations to monitor dealings with suspect customers in order to cut off the supply of finance from criminal organisations.

The warning came on the eve of two days of parliamentary hearings in which top representatives of securities companies and banks are to be questioned about recent financial scandals, including contacts with gangster groups.

The scandals have provoked public outrage about the scale of the funds that criminal groups were able to raise for investments in property and in the stock market.

A specific case that has come to light involves Nomura Securities and Nikko Securities, two of the largest stockbroking companies, which lent money through subsidiaries to a company controlled by Mr Susumu Ishii, a former gangster chief. Police are investigating claims that Mr Ishii used the funds for cornering stock in Tokyu Corporation, a leading railway company.

The police sent letters to the Japan Securities Dealers Association and to the Federation of Banks Associations of Japan, the principal industry organisations.

The two industries were urged to establish joint committees with the police to study measures for breaking links between large financial institutions and criminal groups.

The industry groups said they would distribute copies of the police letter to their members and consider setting up monitoring bodies.

In addition, Mr Akira Fukita, chairman of the National Police Safety Commission, a police supervisory committee, called for a law to permit the confiscation of the illegal profits of criminal organisations. Gangster groups in Japan operate a range of legal businesses as well as property development - and illegal ones, including prostitution and protection rackets.

Meanwhile, the top financiers who are to submit themselves to questioning before the Diet (parliament) have spent the past few days in preparation.

They will keen to create the impression that their companies recognise their wrongdoing and are determined to make amends. They realise that stonewalling will not be sufficient. However, they want to avoid revealing fresh details of the affairs which involve paying stock-loss compensation to clients and illegal bank loans as well as links with gangsters.

The two who are due to appear today are Mr Setsuya Tabuchi, the former chairman of Nomura, and Mr Takuya Iwasaki, the former president of Nikko. They will be followed tomorrow by Mr Yoh Kurosawa, president of Industrial Bank of Japan, Mr Toru Hashimoto, president of Fuyo Bank, and Mr Sotoku Tatsumi, president of Sumitomo Bank.

They follow testimony by public officials such as Mr Yasushi Mieno, the governor of the Bank of Japan, who told the hearing yesterday that inspections last year and in 1989 failed to uncover any improper payments by brokers.

Police investigations, Page 5



Yasushi Mieno, governor of the Bank of Japan, testifies at a parliamentary committee hearing yesterday

India seeks fresh loan from IMF

By David Housego and Alexander Nicoll in New Delhi

INDIA is to seek a substantial fresh loan from the International Monetary Fund under terms that would include increasingly close IMF monitoring of the country's programme for economic stabilisation and structural reform.

Dr Manmohan Singh, finance minister, disclosed in an interview with the Financial Times yesterday that India would seek further three-year loan from the IMF under its Extended Fund Facility (EFF) in the wake of the \$2bn-\$2.5bn standby credit that is under negotiation.

The IMF board is expected to give its approval to the standby credit in late September. This would formally release delayed funds and could ease India's acute problems of borrowing in international commercial markets.

But Dr Singh said India would seek a further substantial EFF loan. "There is no doubt in our mind about our going for it," he was responding to queries about whether the government was having second thoughts on the political risks of a loan that brings the economy under close IMF supervision over the three years. An EFF loan could provide India with \$5bn-\$7bn over three years - but would take a year to negotiate.

The importance of the EFF borrowing is that it provides some guarantee to aid donors and to banks that India would carry through the structural reforms on which it has only just embarked.

Banks sell-off rejected, Page 4

US growth figures dent recovery hopes

By George Graham in Washington

GROWTH FIGURES released for the US yesterday dented belief that an economic recovery had begun this spring.

Revised figures from the Commerce Department showed the economy had contracted at an annual rate of 0.1 per cent in the second quarter of the year, reversing the estimate released last month, which had put growth at an annual rate of 0.4 per cent in the quarter.

The new statistics represent the third consecutive quarter of economic decline - although by much less than

the falls of 2.8 per cent in the first quarter and of 1.6 per cent in the last quarter of 1990. However, economists said the details of the revised figures could lay the foundations for stronger economic activity in the third quarter.

The revision sent the dollar sharply lower. It closed at DML74 in London, down 2 pence from its morning high, and was trading at DML73.67 at mid-session in New York.

Much of the downward revision in the GNP statistics was caused by a larger reduction in

business inventories than estimated. Net imports were revised downwards, while output of producer durable goods was stronger than thought.

Economists have been debating whether the US economy can sustain a reasonably strong recovery or is heading for a "double-dip" recession.

While some recent economic statistics, such as figures for durable goods orders, have shown strong activity, many economists believe the Federal Reserve will wait until it has seen August's unemployment

data before deciding if a further easing of monetary policy is needed to help the economy out of recession.

The preliminary GNP figures, to be revised again next month, showed personal consumption spending grew at an annual 2.8 per cent in the second quarter. Non-residential fixed investment fell at a rate of 1.8 per cent, but investment in producers' durable equipment grew at a rate of 2 per cent.

Currencies, Page 30

Soviets plan strategy for economy

Continued from Page 1

Russia, however, which has been accused of restoring a new kind of domination over other republics, yesterday undertook damage-limitation measures. It cancelled a decree appointing top Russian Federation officials to temporarily run Gosbank, the Finance and Economy Ministries, as well as Vneshekonombank, which is responsible for most Soviet foreign payments and servicing the \$62bn foreign debt.

It also dispatched a delegation to the Ukraine to soothe passions aroused there by Russian demands for a return of the Crimean peninsula if the Ukrainians left the Soviet Union.

The delegation, led by Mr Alexander Rutskoi, the Russian vice-president, was met by an angry crowd of anti-Yeltsin demonstrators in Kiev, as it went to see Mr Leonid Kravchuk, chairman of the Ukrainian parliament.

In Moscow, Mr Yeltsin revealed that nuclear weapons would be moved out of the Ukraine, which has proclaimed itself a nuclear-free zone as well as an independent republic, to the Russian Federation.

In a sign of another possible foreign policy surprise, Mr Georgy Kanakishvili, Russia's deputy foreign minister, said Mr Yeltsin intended to speed up negotiations to return the Kurile Islands to Japan and normalise relations with Tokyo, a potential donor of substantial economic aid.

Washington cleared deals with Iran, Syria

By George Graham

THE US Commerce Department has licensed more than \$300m of high-technology exports to Iran and Syria over the last three years. This has taken place despite rules prohibiting the sale of such sensitive equipment to these countries because of their perceived support for terrorism.

The exports included computers, aircraft parts, compasses and radar equipment which have legitimate civilian uses but which also have a potential military application.

The US has sought to repair its relations with these two countries in recent months. Iran is seen as a key to the release of western hostages held in Lebanon, while Syria played an important role during the Gulf war and remains crucial to prospects for Middle East peace talks.

A Commerce Department official refused to comment on specific export licences, but said all past licences to Iran and Syria were consistently decided in accordance with US administration policy.

Many of the items, however, are listed among those with dual military and civilian uses for which licences are normally denied.

Syria has been labelled by the US as a state supporting international terrorism since 1979, and Iran since 1984. Licences are reviewed to ensure US exports do not "enhance their ability to support acts of international terrorism or assist their military potential."

According to the Associated Press (AP), the Commerce Department granted licences for \$282.4m of exports to Iran

between October 1987 and September 1990, and for \$23.5m to Syria.

Nearly half of these exports were of computers, including a \$3.5m computer destined for the Iranian interior ministry.

The computer was said to be for census use but some technology export specialists are critical of the sale of such equipment, which could be used for police purposes.

A computer was also licensed for sale to the Syrian government for "criminal-personal" files, according to AP.

The department also licensed the sale of \$74m of aircraft parts to Iran, mostly for the repair of Boeing 747 aircraft owned by Iran Air but also for the supply of US parts to be included in aircraft built in the Netherlands for Iran.

The US recently aroused con-

troversy by refusing an export licence for the sale of British Aerospace aircraft to Iran on the grounds that they contained US-made parts.

Commerce Department officials said exports including logic analysers, oscilloscopes and personal computers were approved on the basis of the sanctity of existing contracts, while parts for the repair of civilian aircraft were regarded as ensuring public safety.

Cryptographic equipment was licensed because its capability was limited to use in bank teller machines, and could not be diverted to military purposes.

They noted that in the same period the department had also rejected or returned without action applications for a further \$39.5m of exports to Syria and \$295.7m to Iran.

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AUGUST 1991

WORLDWIDE WEATHER											
Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud
Abuja	28	10	10	Caracas	28	10	10	London	18	10	10
Aden	32	10	10	Cairo	28	10	10	Madrid	28	10	10
Algeria	28	10	10	Chengdu	28	10	10	Moscow	28	10	10
Amman	28	10	10	Copenhagen	28	10	10	Mumbai	28	10	10
Baghdad	32	10	10	Dublin	28	10	10	Nairobi	28	10	10
Bangkok	32	10	10	Geneva	28	10	10	Rangoon	28	10	10
Bombay	32	10	10	Hong Kong	28	10	10	Reykjavik	28	10	10
Brussels	28	10	10	Kobe	28	10	10	Rome	28	10	10
Buenos Aires	28	10	10	Los Angeles	28	10	10	Sao Paulo	28	10	10
Calcutta	32	10	10	Manila	28	10	10	Seoul	28	10	10
Cardiff	28	10	10	Medan	28	10	10	Shanghai	28	10	10
Cebu	28	10	10	Mexico City	28	10	10	Singapore	28	10	10
Dhaka	32	10	10	Montevideo	28	10	10	Stockholm	28	10	10
Dublin	28	10	10	Norfolk	28	10	10	Taipei	28	10	10
Edinburgh	28	10	10	Osaka	28	10	10	Tokyo	28	10	10
El Salvador	28	10	10	Paris	28	10	10	Yokohama	28	10	10
Guatemala	28	10	10	Perth	28	10	10				
Hankow	28	10	10	Port of Spain	28	10	10				
Hong Kong	28	10	10	San Francisco	28	10	10				
Kobe	28	10	10	Singapore	28	10	10				
Los Angeles	28	10	10	Stockholm	28	10	10				
Manila	28	10	10	Taipei	28	10	10				
Medan	28	10	10	Tokyo	28	10	10				
Mexico City	28	10	10	Yokohama	28	10	10				
Montevideo	28	10	10								
Norfolk	28	10	10								
Osaka	28	10	10								
Paris	28	10	10								
Perth	28	10	10								
Port of Spain	28	10	10								
San Francisco	28	10	10								
Singapore	28	10	10								
Stockholm	28	10	10								
Taipei	28	10	10								
Tokyo	28	10	10								
Yokohama	28	10	10								

FINANCIAL TIMES COMPANIES & MARKETS

Thursday August 29 1991

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INSIDE

Moody's downgrades Salomon debt rating

Moody's Investors Service, the New York ratings agency, yesterday lowered its ratings of Salomon Brothers' debt in the wake of the Treasury auction-rigging scandal that has engulfed the big securities house. Page 18

ABB increases profits

Asea Brown Boveri, Europe's biggest electrical engineering group, lifted profits by 8 per cent to \$520m during the first half of 1991. Page 16

Cathay Pacific drops 21%

Cathay Pacific Airways, the Hong Kong international air carrier controlled by Swire Pacific, reported a 21.7 per cent fall in interim profits to HK\$1.1bn (US\$141.6m). Page 17

Twilight for plantations

Malaysia's plantation industry is entering its twilight years. Even the country's largest plantation group, and one of its oldest, has joined the rush to sell property. Page 22

Hambros stake sold for £46m

Banco Bilbao Vizcaya, the Spanish bank, yesterday ended its five-year relationship with Hambros by selling a fully-diluted stake of 7.3 per cent in the London-based bank for £46m (\$77.28). Page 16

Elite seeks Mexican banks

Mexico's financial elite is at the point of regaining control of the country's banking system, nine years after having its banks seized by the government. Page 18

Alfred McAlpine starts season

Alfred McAlpine yesterday kicked off what is expected to be the worst-ever results season for British construction companies by saying half-year pre-tax profits fell to £700,000 from £4.99m (\$8.38m). Page 18

Holmes Protection in appeal

The board of Holmes Protection, the US-based security and alarm company, is appealing its decision to back its debt-restructuring plan and oppose a management coup tried by a group owning nearly 27 per cent of the equity. Page 19

Wace blemishes its record

Wace Group, the UK pre-press and printing concern, yesterday unveiled the first serious blemish in its impressive growth record when it announced a 34 per cent fall in interim profits. Page 19

Mersey Docks expands services

The Mersey Docks and Harbour Company increased interim pre-tax profit by more than 12 per cent to \$5.46m (\$8.17m) after expanding its services. It provided for losing £700,000 with the Bank of Credit and Commerce International. Page 20

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Merck	407.5 + 6.5	From C at Aov	2415 + 75
WPA	289 + 5	Paris Hestopost	285 + 12.9
Holmes & Narth	324 + 6	Sole Salpoules	314.5 + 14.5
WPA	540 - 10	UFB Local	314.5 + 14.5
WPA	715 - 10	Falke	690 - 38
WPA	715 - 10	Fort Lyovskas	721 - 27
WPA	715 - 10	Schneider	721 - 27
WPA	715 - 10	WPA	721 - 27

Chief price changes yesterday

LONDON (Pence)		WATTS CITY LON	
Capital Radio	202 + 7	WPA	115 + 5
Cookson	122 + 5	WPA	480 - 21
Coastal	143 + 7	WPA	59 - 3
Coastal	745 + 17	WPA	202 - 1
Euro Disney	1385 + 27	WPA	181 - 5
Falke	483 + 15	WPA	245 - 7
Flextech	357 + 9	WPA	113 - 10
Holmes	146 + 9	WPA	251 - 7
WPA	103 + 9	WPA	251 - 7

Volvo saved from loss by Saga sale

By John Burton in Stockholm

VOLVO, the Swedish vehicle group, yesterday reported a 58 per cent fall in pre-tax profits to SKr688m (\$103.8m) for the first half of 1991. The company was saved from a loss by a profit on the sale last year of an investment in Saga Petroleum, Norway's biggest listed oil company. The company suffered an operating loss of SKr669m during the six months compared with an operating profit of SKr1.37bn in the previous corresponding period. During the past 12 months Volvo has accumulated

operating losses of SKr1.36bn. But yesterday's report indicated that Volvo's performance is improving. Operating losses during the second quarter were SKr182m against a deficit of SKr297m in the first quarter. The shutdown of a truck plant in Ogden, Utah, contributed SKr200m to the operating loss in the second quarter. As part of a programme to dispose of low-yielding assets, the carmaker netted SKr1bn in capital gains from the sale of 11.5m shares in Saga Petroleum to Stat-

oil, the state Norwegian oil company. Another 4.5m Saga shares were sold last month. Mr Lennart Jeansson, head of the car division, is cautious: "The third quarter is traditionally weak, while a recovery of car sales will depend upon whether there is an improvement in the US economy. "Even if that happens, the market for cars and trucks in the US will remain tough with a consequent squeeze on profits." Group sales fell 15 per cent to SKr57.9bn, while earnings after

financial items declined by 44 per cent to SKr1.5bn. Car sales fell 12 per cent to SKr18.7bn, with Volvo delivering 166,000 cars against 198,000 a year ago. Demand for the 850 GLT introduced in Sweden in June had exceeded expectations, said Mr Jeansson, and Volvo planned to start delivering it to the rest of Europe later this year. Although the car division continues to suffer losses, there was an improvement in the second quarter. Truck and bus sales fell by 4

per cent in the first half to SKr11.25bn and SKr1.7bn respectively, although truck sales rose by 5 per cent in the second quarter to SKr6.35bn. The truck division continues to generate positive earnings, with higher profits in the second quarter. Increased demand for trucks in the Middle East, Asia and eastern Europe compensated for a decline in the US and western Europe, except Germany, where demand is strong. Truck volume in the first half fell from 27,000 to 25,500 vehicles.

Next week Coats Viyella publishes its first results since winning Tootal

Unravelling the fate of the thread empire

By Alice Rawsthorn

THROUGHOUT the spring and early summer, the City of London was treated to the spectacle of Coats Viyella and Tootal, two of Britain's biggest textile groups, battling in an often acrimonious takeover bid. Next Wednesday the City of London will observe the more restrained affair of Coats publishing its first set of results since it won the fight for control of Tootal.

The results, like those of all the other recession-struck textile companies that have reported recently, will not make riveting reading. Analysts anticipate a fall in pre-tax profits from £55m to below £50m (\$83.5m) for the first six months of this year. But the City is more interested in Coats' future. It is now more than three months since Coats took over Tootal. Already there have been a stream of staff departures.

All but one of Tootal's main board directors have left or are about to leave. Coats has also announced a number of factory closures. How is it coping with the integration of Tootal? Mr Neville Bain, drafted into Coats from Cadbury Schweppes as group chief executive only a few months before the bid, claimed Coats was coping well. "We did our homework and Tootal has delivered exactly what we expected," he said. "There have been no black holes and no big surprises."



Neville Bain, chief executive

Interests into one global power. Coats was also keen to add some of Tootal's clothing companies to its own. Coats's strategy in both sectors is to merge its interests with those of Tootal thereby boosting profitability by achieving economies of scale in production and by merging administration and distribution. The risk inherent in this strategy is that, in some thread markets, notably the US and the UK, the combined market share would be so high that some customers might switch to other suppliers because of their fear that Coats could use its dominant position to dictate terms and raise prices. Similarly in clothing, Coats ran the risk of losing orders from the UK retailer Marks and Spencer, its main customer, as it would be supplying more than 60 per cent of some ranges, notably women's trousers and men's shirts. Analysts were also concerned that Coats, which had problems integrating past acquisitions, such as the Coats Patons textile empire, did not have the managerial strength to orchestrate a complex merger with Tootal.

This concern was only partly allayed by the appointment of Mr Bain, who was seen as strong on strategy, as a balance to Sir David Alliance, Coats's chairman, a renowned deal maker with little appetite for integration. If the merger does run into difficulties, Coats would be left in a weak position, particularly in thread production, which is such a highly leveraged business that any disruption would have an exaggerated effect on profits.

So far, said Mr Bain, these fears have proved unfounded. Coats has already completed the integration of the consumer thread companies in the US and Europe by combining administration and sales and by rationalising production. The integration of the industrial thread interests will take rather longer. Most of the sales teams have merged, except for in the UK, and to a lesser extent the US. Coats has already announced some cuts in manufacturing capacity and is now considering further rationalisation. Mr Bain believes it will take another year to complete the integration, but that Coats will then achieve annual savings of £10m to £12m. He is also confident that the eventual loss of share in thread will be less than the 10 per cent originally claimed. In the US, for example, he claimed that Coats had gained share since the merger.

COATS VIYELLA		
Forecast for year to December	1991*	1992
Coats Viyella pre-tax profit	105	123
Tootal pre-tax profit	18	30
Merger (costs) / benefits	(5)	5
Financing costs (@ 12% interest)	(8)	(13)
PRE-TAX	110	145
EPS Fully Diluted	9.4p	15.5p

*Includes Tootal for 7 months

Brent Walker board calls in fraud investigators

By Andrew Bolger and Robert Peston in London

THE BRITISH Serious Fraud Office launched an investigation into the affairs of Brent Walker yesterday, at the invitation of directors of the highly indebted UK property and leisure group. Lord Kinnear, new chairman of Brent Walker, insisted that current operations of the group were unaffected. He was confident that the investigations would not interfere with the long-delayed refinancing of the group, which has debts exceeding £1.3bn (\$2.1bn). However, some of Brent Walker's 47 banks said they needed more information on the scope of the investigation before they could agree to the refinancing.

The banks will need to think again about supporting the company, said a director of a big international bank. "At the very least, there is going to be a hiccup." However, Standard Chartered, which heads the banks' steering committee, said it had not been surprised that the SFO was called in. It remained optimistic that Brent Walker would avoid being put into liquidation.

George Walker, the founder of Brent Walker who was deposed as chief executive at the end of May, said last night that he had no idea why the company had asked for an SFO investigation. However, he would do all he could to help the SFO. Mr Walker remains a director of BW, despite attempts by the company's banks to remove him. He hopes to learn more about the reasons for the investigation at a board meeting planned for today. Brent Walker directors took the decision to call in the SFO after internal investigations last week uncovered what the company described as "significant evidence" of apparent fraud. Officers arrived at the company's office in London's West End at 9.30 yesterday morning. One Brent Walker director said

that "something came to light which meant that one had to go to the SFO". The SFO has asked the company not to disclose further details of the enquiry.

One of the company's bankers said Brent Walker had uncovered "specific and tangible" signs of wrongdoing on two or three fronts. One of these involved the company's dealings with Walker Power, a joint venture between Brent Walker and Power Corporation, the Republic of Ireland-based property developer. But there is no suggestion that Power Corporation is implicated in the inquiry. Brent Walker's network of subsidiary companies, in the UK and overseas, is immensely complicated. After the company ran into financial difficulties at the end of last year, it needed more than six months to draft a reliable statement of its financial condition.

Two Italian stockbrokers collapse

By Haig Simonian in Milan

TWO SMALL Italian stockbrokers yesterday declared insolvency, becoming the first major casualties in the L100bn (\$76.6m) alleged share fraud involving Banque Duménil Leblé (Suisse), the Swiss bank controlled by Mr Carlo De Benedetti. Studio Adorno of Milan and Studio Montalcini of Turin said they were unable to deliver shares worth L52bn and L18.5bn, respectively, ahead of tomorrow's scheduled bourse settlement date. The insolventies will trigger a mechanism whereby their commitments will be assumed by the stockbrokers' committees at the two bourses. It is likely that

tomorrow's settlement date will now be postponed. The insolventies follow the discovery by Banque Duménil Leblé (Suisse) of an alleged fraud, involving shares worth around L100bn. According to the bank, the shares, ostensibly put up as collateral against loans, were part of an elaborate scam by Dominion Trust, a Turin company. Dominion Trust is not connected with the big Canadian financial services group of the same name. Duménil Leblé maintains it never possessed the shares, although Assets Development Bank, which it bought in July, maintained a clearing relationship with Dominion Trust.

Earlier this week, Swiss magistrates froze any delivery of shares pending further investigations. Both brokers are small, although Studio Adorno has some sizeable clients. Its head, Mr Giovanni Adorno, is known as one of the "characters" of the Milan bourse owing to his often-outrageous remarks and eccentric dress. One colleague claims he had recently been predicting his firm's imminent demise, but was not taken seriously. Brokers were pessimistic about the impact of the affair on Italian equities and the image of the market yesterday, as volume on the bourse plunged to L40bn.

Renault half-year profits fall 65%

By Kevin Done, Motor Industry Correspondent

RENAULT, the French state-owned carmaker, suffered a 65.4 per cent fall in pre-tax profits in the first half of the year in the face of increased competition in the western European car and truck market and falling sales of trucks in the US. Renault, in which Volvo of Sweden holds a 20 per cent stake, said its pre-tax profits in the first half fell to FF962m (\$161m) from FF2,778m in the corresponding period a year ago. The company said that "in spite of a difficult commercial environment" turnover for the whole of 1991 would be higher than a year ago. Renault said it would achieve a pre-tax profit in the full year because of "an increasing volume of business in the second half of the year". Group turnover in the first six months fell to FF83.33bn from FF87.49bn in the same period a year ago (or FF86.3bn on a comparable consolidation). The car and van operations accounted for 80.7 per cent of group turnover compared with 78.9 per cent a year ago, while the share taken by trucks and buses fell to 16.2 per cent from 18 per cent. Group operating income in the first half at FF1.53bn was 63.8 per cent lower than the FF4.2bn achieved a year ago. Renault blamed declining sales in the UK, France and Spain. New car sales in all three markets have plunged in the first six months of the year. Its car sales in France dropped by 22.3 per cent to 259,634 compared with a fall in the overall market of 16.6 per cent. Renault's UK sales declined by 21.8 per cent to 29,848. Renault's output of cars and vans fell an estimated 7 per cent in the first half of the year from the same period a year ago, as the company cut the overall volume of deliveries to European markets. Its new car registrations overall in western Europe, however, rose by 2.1 per cent to 734,249 thanks to the strength of its sales in the unified German markets. Its car sales in Germany jumped by 140.9 per cent to 137,040 in the first half of the year and compensated for the sharp declines elsewhere. Renault said that its operating income was also hit hard by the "severely deteriorating commercial environment in the European and American truck markets". The turnover of Mack, its US heavy truck subsidiary, fell by 30 per cent in a market where overall volume sales also dropped by 30 per cent.

This announcement appears as a matter of record only. August 1991

Blazefield Holdings Limited

Management Buyout of

Keighley & District Travel Limited
Harrogate & District Travel Limited
Harrogate Independent Travel Limited
Yorkshire Coastliner Limited
Sovereign Bus & Coach Company Limited
Welwyn & Hatfield Line Bus Company Limited
Sovereign Buses (Harrow) Limited

Funding arranged and provided by
County NatWest Limited
Leeds Office

County NatWest was advised by
Simpson Curtis
Solicitors

Blazefield Holdings Limited was advised by
Dickinson Dees
Solicitors

KPMG Peat Marwick McLintock
Accountants

COUNTY NATWEST

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INTERNATIONAL COMPANIES AND FINANCE

BBV sells 7.3% stake in Hambros

By Robert Peston in London

BANCO Bilbao Vizcaya, the Spanish bank, yesterday ended its five-year relationship with Hambros by selling a fully-diluted stake of 7.3 per cent in the London merchant bank for \$46m (\$77.3m).

BBV was one of the founder-members of Hambros' network of foreign partners. Hambros said the sale by BBV was not damaging to its aim of building international business through the network.

The shares were placed with investment institutions by Warburg Securities, the stock broker. Other brokers said the sale to institutions of such a big stake would remove some of the speculation that Hambros was vulnerable to a

takeover bid. The BBV stake has been available for many months. Another big stake, which also could have been acquired by a predator, was sold in April to investors by Baltica, the Danish insurance group.

Warburg sold 9.7m ordinary shares for 274p each and 16.7m convertible preference shares for 116.5p each. Hambros shares closed last night unchanged at 288p.

In 1986, Hambros started to form relationships with foreign banks to win international business.

It was particularly keen to acquire work advising foreign companies on mergers and acquisitions and to manage

funds for foreign investors.

One of the founder-members of this group of foreign banks, which Hambros calls its network partners, was Banco de Bilbao. However, the development of new business in conjunction with Bilbao received a setback in early 1988 when the Spanish bank merged with its rival, Banco de Vizcaya, according to Sir Adam Ridley, a Hambros director.

Directors of Bilbao and Vizcaya concentrated on making the merger work and the relationship with Hambros was of secondary importance.

By the middle of last year, both BBV and Hambros became convinced that BBV was unlikely to become an

effective contributor to Hambros' international network. BBV had by then started to contemplate selling the stake, if a buyer could be found.

Five months ago, Mr Mas Montanes gave up his position as BBV's representative on Hambros' board. The collaboration agreement between Hambros and BBV was ended.

Sir Adam stressed, however, that Hambros remains committed to maintaining the rest of its international network. Other members of it are Belgium's Kredietbank, Toronto Dominion Securities of Canada, Bayerische Vereinsbank in Germany, Sanpaolo in Italy and three others.

Results at Hoesch plunge in first half

By Christopher Parkes in Bonn

FIRST-HALF profits at Hoesch, the Dortmund-based steel and engineering group, tumbled to DM140m (\$80m) from DM412m in the first six months of 1990.

Worldwide sales, down by DM230m at DM8.02bn, were sustained by the inclusion for the first time of contributions from recently-purchased companies, the group said.

Overseas turnover was static, while domestic sales dropped 11 per cent to DM1.77bn. Orders were down 7 per cent at DM6.2bn.

The company said it expected a "satisfactory" result for the year despite poor economic conditions and continuing problems in the steel market.

The first six months had seen further deterioration in most western markets.

Increasing labour costs and raw material prices, and unfavourable exchange rates, had all contributed to the setback.

Capital investment of DM679m in the first half was the same as last year, and the group is planning to maintain total spending in 1991 at DM900m.

Restructuring of the group, started by the late Mr Detlev Rohwedder, is expected to continue under the control of Mr Kajo Neukirchen, who took over as chief executive this month.

Mr Neukirchen has been credited with turning round the Klöckner-Humboldt-Dent engineering concern.

Feldmühle Nobel, the German conglomerate, yesterday reported a 24 per cent rise in pre-tax profits for the first six months of 1991.

Strong performances by the heating, plastics and aircraft components divisions more than offset weaknesses in the paper, steel and technical products businesses.

Profits were DM216m, compared with DM175m a year earlier, on turnover down 4 per cent at DM4.44bn.

Sales of heating products increased almost 40 per cent and turnover in aircraft components and plastics increased 29 per cent and 13 per cent respectively.

Two stockbrokers collapse following share fraud claim

By Haig Simonian in Milan

TWO SMALL Italian stockbrokers yesterday declared themselves insolvent, becoming the first big casualties in the L100bn (\$76m) alleged share fraud involving Banque Dumenil Leblé (Suisse), the Swiss bank controlled by Mr Carlo De Benedetti.

Studio Adorno, of Milan, and Studio Montalcini, of Turin, said they were unable to deliver shares worth L23bn and L18.5bn respectively ahead of tomorrow's scheduled bourse settlement date.

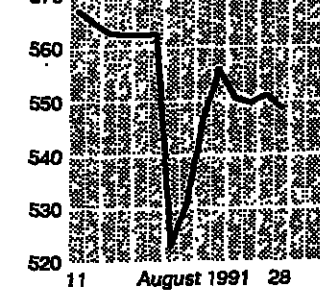
The insolvencies will trigger a mechanism whereby their commitments will be assumed by the stockbrokers' committees at the two bourses. It is now likely that Friday's settlement date will be postponed.

The insolvencies follow the discovery by Banque Dumenil Leblé (Suisse) of an alleged fraud, involving shares worth about L100bn.

According to the bank, the shares, ostensibly put up as collateral against loans, were

Italy

Banca Commerciale Italiana Index



Source: Datastream

part of an elaborate scam by Dominion Trust, a Turin company. Dominion Trust is not connected with the Canadian financial services group of the same name.

Dumenil Leblé maintains that it never possessed the shares, although Assets Development Bank, which it bought in July, maintained a clearing

relationship with Dominion Trust. This week, Swiss magistrates froze any delivery of shares pending further investigations.

Both brokers are small, although Studio Adorno has some sizeable clients. Its head, Mr Giovanni Adorno, is known as one of the "characters" of the Milan bourse owing to his often controversial remarks and eccentric dress.

Under Italian stock market rules, the two brokers' commitments will now be assumed by brokers' committees, which will set new average prices for the two brokers' trades. Any profit between the new average price and the original trading price will go to the committee, while losses will be borne by other brokers with which they traded.

Brokers were pessimistic about the repercussions of the affair for Italian equities and the image of the market, as volume on the Milan bourse plunged yesterday to L40bn.

Procordia ahead 25% halfway

By Andrew Fisher in Frankfurt

PROCORDIA, the Swedish pharmaceutical and food group, has slightly exceeded market expectations with a rise in profits after financial items of 25 per cent to SKr2.1bn (\$331m) for the first half of 1991, writes John Burton in Stockholm.

Operating profits improved 30 per cent to SKr2bn, while sales increased 7 per cent to SKr19.4bn. The group repeated its forecast that earnings for the year would surpass its pro forma 1989 result of SKr3.5bn.

Profits fell to SKr2bn last year due to restructuring costs associated with Procordia's takeover of Pharmacia and Provender, the drug and food subsidiaries respectively of Volvo, the main shareholder in the enlarged concern with the state.

Kabi Pharmacia, the therapeutic drug group, had a 30 per cent rise in operating profits to SKr1.1bn, reflecting a sales increase of 15 per cent to SKr4.8bn and a reduction in its workforce.

Pharmacia Biosystems, the biotechnology unit that suffered losses last year, had operating profits of SKr177m against SKr43m as costs were brought under control.

Total operating earnings for the food divisions fell by 7 per cent to SKr895m, although sales increased 9 per cent to SKr10.5bn.

Lufthansa slips due to Gulf war

By Andrew Fisher in Frankfurt

LUFTHANSA, the German national airline, yesterday reported a pre-tax loss of DM331m (\$189m) for the first half of 1991 compared with a loss of DM3m in the same period of last year. However, the result was a big improvement on the first quarter, when the airline suffered from the effect of the Gulf war.

After a loss of DM475m in the January to March period, the airline made a profit of DM145m in the following three months, reflecting a sharp rise in domestic traffic and favourable currency trends. Slightly more than half Lufthansa's shares are state-owned.

Turnover was 11.1 per cent higher at DM6.6bn; in the second quarter, turnover advanced by 18 per cent. Passenger numbers rose by 8 per cent in the half to 11.3m, with

a 6 per cent rise in freight to 455,500 tonnes. The number of flights increased 20 per cent to 163,626, with staffing up 6 per cent to nearly 50,000 people.

Lufthansa said about half its planned investment of DM3bn this year would be financed from cash flow. The rest would be met by the proceeds of two Eurobond issues of DM500m each made in January, and leasing finance for aircraft.

Capital investment of DM679m in the first half was the same as last year, and the group is planning to maintain total spending in 1991 at DM900m.

Restructuring of the group, started by the late Mr Detlev Rohwedder, is expected to continue under the control of Mr Kajo Neukirchen, who took over as chief executive this month.

Mr Neukirchen has been credited with turning round the Klöckner-Humboldt-Dent engineering concern.

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Sales of heating products increased almost 40 per cent and turnover in aircraft components and plastics increased 29 per cent and 13 per cent respectively.

Incentive to sell seven subsidiaries

INCENTIVE, the Swedish industrial group, is to sell seven subsidiaries, including the glassware companies Orrefors and Kosta Boda, as part of a rationalisation programme, writes John Burton.

The group, which was introduced on the Stockholm bourse last month after separating from parent company Asea, said profits in the 1991 first half fell by 27 per cent to SKr199m on sales of SKr7.2bn (\$1.1bn).

The divestment of the subsidiaries, which have a total income of SKr4bn, will allow

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Sharp reverse at Alfred McAlpine

ALFRED McAlpine yesterday kicked off what is expected to be one of the worst results seasons for British construction companies with the announcement that pre-tax profits fell to £700,000 (\$1.2m) from £4.9m for the six months to April, writes Andrew Taylor in London.

The company's UK house-building division made a pre-tax loss of £2.7m compared with a profit of £3m at the corresponding stage last year.

McAlpine's share price slipped 7p to 245p in London after the company said it would have to dip into reserves to maintain the interim dividend of 4.5p. Earnings per share slipped from 6.4p to 2.8p.

Mr Graeme Odgers, chief executive, said the UK construction sector was in a severe recession. Company profits would remain flat for at least another 18 months.

But profits this year were expected to be ahead of the £9.2m for the year to October 1990 as the company did not expect to make further provisions for potential housebuilding losses. Last year the group wrote down the value of its housing landbank by £7m.

US contracting and minerals profits fell from £1.3m to £392,000. But UK minerals profits rose from £440,000 to £1.3m.

Lex, Page 14

This announcement appears as a matter of record only



Illinois Central

Illinois Central Railroad Company

\$110,000,000

10.02% Senior Secured Notes Due 1999

\$50,000,000

10.40% Senior Secured Notes Due 2001

The undersigned co-arranged the private placement of these securities which were placed with U.S. institutional investors

Kleinwort Benson North America Inc.

July 1991



Treuhandanstalt

A Corporation under Public Law of the Federal Republic of Germany, Berlin

Commercial Paper Programme

has been increased from DM 2,000,000,000

to

DM 5,000,000,000

Arranger

Dresdner Bank

Aktiengesellschaft

Co-Arranger

Deutsche Bank

Aktiengesellschaft

Dealers

Banque Paribas (Deutschland) oHG

Aktiengesellschaft

Bayerische Hypotheken- und Wechsel-Bank

Aktiengesellschaft

Bayerische Landesbank Girozentrale

Commerzbank

Aktiengesellschaft

Deutsche Bank

Aktiengesellschaft

DG BANK

Deutsche Genossenschaftsbank

Dresdner Bank

Aktiengesellschaft

Lehman Brothers Bankhaus

Aktiengesellschaft

J. P. Morgan GmbH

Schweizerischer Bankverein (Deutschland) AG

Westdeutsche Landesbank Girozentrale

Issuing and Paying Agent

Dresdner Bank

Aktiengesellschaft

Halifax Building Society

Floating Rate Loan Notes due 1996

For the three month period from 28 August, 1991 to 28 November, 1991 the Notes will bear interest at the rate of 11.00 per cent, per annum. The Coupon amounts will be £138.63 per £1,000 Note and £1,386.30 per £10,000 Note, payable on 28 November, 1991.

Morgan Grenfell & Co. Limited

Agent Bank

ECU 200,000,000 Caisse Centrale de Cooperation Economique

Floating Rate Notes due 2000

For the period from August 28, 1991 to November 28, 1991 the Notes will carry an interest rate of 0% per annum with an interest amount of ECU 249.37 per ECU 100,000, and of ECU 2,493.67 per ECU 1,000,000 Note. The relevant interest payment date will be November 28, 1991.

Agent Bank:

Banque Paribas Luxembourg Société Anonyme

The Kingdom of Denmark U.S. \$200,000,000

Floating Rate Notes due August 1999

Notice is hereby given that the interest payable on the interest Payment Date, August 30, 1991, for the period February 28, 1991 to August 30, 1991 against Coupon No. 14 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$321.50.

August 29, 1991, London

By: Citibank, N.A. (CITI Dept.), Agent Bank CITIBANK

LPI files for protection

By: W. D. Jackson

Portugal's Banco F...

SA insurer a...

INTERNATIONAL CAPITAL MARKETS

Moody's lowers ratings on Salomon

By Patrick Harverson in New York

MOODY'S Investors Service, the New York ratings agency, yesterday lowered its ratings of Salomon Brothers' debt following the Treasury auction-rigging scandal that has engulfed the big securities house.

The agency's move may be the first of several downgrades. Moody's downgraded its rating of senior debt issued by Salomon, the parent group of the securities firm, from A2 to A3, and its rating of the group's commercial paper from Prime-1 to Prime-2.

The downgrades, which affect \$700 million of long-term securities, are likely to increase the amount of interest Salomon will have to pay when raising money on the capital markets.

The lowering of its commercial paper ratings could also force some US money market funds to stop investing in Salomon.

Tighter regulations introduced by the Securities and Exchange Commission (SEC) earlier this year have made the firm reluctant to invest in commercial paper that does not carry top ratings from the big agencies.

Salomon said yesterday the downgrades would not have a significant impact on the firm's overall liquidity, but admitted they might marginally raise its cost of borrowing.

Moody's lowered its ratings due to concern about "the possible legal, financial and business consequences arising from recent revelations of wrongdoing related to Salomon's US Treasury business."

It added that the greatest concern would be the nature of any criminal charges that might be brought against the firm and any judicial and regulatory sanctions that

might be imposed.

Salomon has been under investigation by the SEC, the New York Federal Reserve, the New York Stock Exchange, the Treasury department and the anti-trust division of the Justice Department since earlier this month when it admitted forging customer orders and breaking Treasury rules in recent auctions of new government securities.

Among the disciplinary actions that could be taken against Salomon are the levying of multi-million dollar fines and a possible suspension or disbarment from participating in future Treasury auctions.

The firm is facing a host of civil lawsuits from shareholders who allege they were defrauded by Salomon's illegal activities, and possible criminal prosecution by government agencies.

Salomon's earnings are likely to be affected by the scandal. It has already been temporarily barred by the government from bidding in Treasury auctions on behalf of customers, and several large public pension funds and the World Bank have suspended dealings with the firm.

The continued threat to Salomon's business has persuaded Moody's to keep the firm's debt ratings under review, and further downgrades are possible. However, the agency said the firm's credit standing was still supported by its professional financial management, adequate capital and healthy liquidity.

Moody's is the first big ratings agency to downgrade Salomon. Both Standard & Poor's and Duff & Phelps have also said they might downgrade the firm's debt.

UK bank launches deal in Ecu market

By Patrick Harverson in New York and Sara Webb in London

TWO deals were launched in the Ecu bond market yesterday, but both struggled under the pressure of aggressive pricing, writes Tracy Corrigan.

Abbey National, the UK bank, launched an Ecu150m five-year deal and Aerospaciale, the French aerospace company, brought an Ecu100m deal, both via Nomura International. Both have a maturity of five years and are priced to yield 9.30 per cent.

The Ecu market has started to recover after a period in the doldrums, but dealers said demand was still too thin for two tightly-priced deals to be absorbed. Underwriters of the Abbey deal felt it should have offered a yield about 10 to 15 basis points higher.

Mr Alex Brown, manager of capital markets at Abbey, described the borrower's foray into the Ecu sector as "a pre-emptive strike."

Abbey was able to take advantage of arbitrage oppor-

Treasuries firm on weak GNP data

By Patrick Harverson in New York and Sara Webb in London

US bond prices firmed across the board yesterday morning on the back of weaker-than-expected gross national product figures. Trading was light.

GOVERNMENT BONDS

With many market participants on holiday.

By midday, the benchmark 30-year government bond was up 1/8 at 100.5, yielding 8.97 per cent. The two-year note was also firmer, up 1/8 at 100, yielding 8.58 per cent.

Buying was triggered by the report that GNP fell 0.1 per cent in the second quarter, a substantial revision from the original estimate of a 0.4 per cent rise. Analysts had not expected a revision.

■ NEWS that the US economy shrank in the second quarter helped lift European government bond markets yesterday.

In Germany, the rise in government bond prices was also helped by better-than-expected German inflation figures.

The cost of living in western Germany was unchanged in August from July, giving a provisional year-on-year rise of 4.1 per cent. In July, the year-on-year increase was 4.4 per cent.

The new 10-year Unity bond - with a coupon of 8 1/2 per cent - rose to 102.05 yesterday afternoon, after Tuesday's close of 101.7.

The Life bond futures contract opened at 84.79 and traded to a high of 85.02 before falling to 84.97 in late afternoon.

■ UK government bonds inched up, although funding worries continued to hang over the market.

The 11 1/2 per cent gilt, due 2003/07, opened at 111 1/8 and traded up to 111 1/2. Traders

expect the Bank of England to announce further issues of medium or long-dated gilts in the next two weeks.

■ THE rally in the US Treasury bond market helped to lift Japanese government bond prices in London trading yesterday, following a dull session in Tokyo.

The yield on the No 129 JGB, opened and closed at 6.455 per cent, after moving in a range of 6.44 to 6.465 per cent in Tokyo. In London trading the yield moved to 6.4375 per cent as JGBs rallied.

Cash returns to Mexico's coffers

Damian Fraser on the gradual privatisation of the country's banks

MEXICO'S financial elite is at the point of regaining control of the country's banking system, nine years after having their banks seized by Mexico's government.

The bank privatisations are steeped in symbolism. In September 1982, the then president, Mr Jose Lopez Portillo, nationalised the banks just after his government had defaulted on Mexico's \$60bn of foreign debt and confiscated all dollar-held deposits.

The move was intended to halt flight of capital to the US - but, in fact, it led to billions leaving the country.

In a neat reversal, much of that money has now returned to Mexico to buy a chunk of the country's financial system. From June to mid-August, Mexican financiers bought six state-owned banks for \$1.35bn, three to four times their book value. On Monday, 800 investors, headed by Mr Roberto Hernandez of the brokerage Accival, paid \$2.3bn, 2.82 times book value, for a controlling 50.7 per cent interest in Banamex, Mexico's largest bank.

By the middle of next year, all 18 formerly state-owned banks should be sold, for a total that is likely to exceed \$10bn.

Mexico's businessmen, in stark contrast to 1981, are remarkably confident. The stock market, at the point of crashing in 1981, has almost doubled in value in the past 12 months and interest rates are at their lowest for a decade.

Inflation in the first half of this year slowed to 2.1 per cent, while the economy grew by 4.8 per cent.

Unlike 1982, when bank owners were

mainly rich industrialists, most of the bank purchasers have been brokerages eager to buy banks and form integrated financial groups. Many are convinced of the supposed synergies of putting a bank and brokerage under one roof. Others simply fear being left out.

The prospect of continued economic growth has also driven the buying. Mexico's banking system is still relatively underdeveloped: it has just one bank branch per 18,000 people, against one per 6,300 in Portugal. The mortgage market is untouched, while household and middle-size corporate lending is scant.

Mr Justin Manson, of CS First Boston, advisers to Mexico's Ministry of Finance in the bank privatisations, believes the financial sector will grow at least twice as fast as Mexico's economy in the next five years. Costs are also likely to fall since the banking system is overmanned.

Add to this the remarkably rosy views bank investors seem to have of the prospects for Mexico's economy and the prices paid for the banks begin to make sense.

According to a document soliciting investment, Mr Roberto Hernandez's investor group reckons Mexico's inflation will fall to single digit by 1992, the peso will be fixed to the dollar, and economic growth will average 5.5 per cent a year from 1991 to 1995.

Such forecasts are, nevertheless, at the top end of the likely range. Even if the economy grows by over 5 per cent a year for the next five years, profit margins in the financial sector are likely to shrink as competition between the banks, spurred

by the elimination of trade barriers with the US, becomes tougher.

This suggests that despite the opportunities in the coming years, Mexico's banks will be operating in an increasingly competitive environment.

In 1980, the average spread between lending and borrowing exceeded 6 percentage points, partly thanks to imbedded expectations of high inflation. But with the inflation rate falling and greater competition between the banks, the spreads have started to decline.

Mr Hernandez, in an interview last year, suggested Mexican spreads would fall to 1.5 per cent by 1992. In Spain, for example, the average interest rate spread is 4.9 per cent, which is 1.5 to 2.0 percentage points above the European average.

As spreads shrink, competition for formerly lucrative areas - such as money market operations, credit cards, and lending to large corporate customers - will intensify and some of the banks may well be forced to merge or fold in the next few years.

This will happen sooner or later, depending largely on how well Mexico's economy does in next few years and how fierce the competition is.

While the big banks such as Banamex - with assets of \$26bn and earnings in the past 12 months of \$400m - will probably survive and flourish, the smaller regional banks may even now be looking for partners

INTERNATIONAL BONDS

unities to swap the proceeds into floating-rate Ecu at a rate below the London interbank offered rate. The debt will be kept in Ecu to match against Ecu assets.

Abbey's French franc deal, which had been postponed due to volatile market conditions, emerged yesterday to a reasonably positive reception. The deal will provide funds for Fico France, Abbey's French mortgage subsidiary. The deal was swapped into floating rate French francs at the Paris interbank offered rate (Pibor flat).

In the equity warrants market Mori Selki, a Japanese machine tool manufacturer, postponed two deals after its share price fell 190 to 120 following reports in Japan that its half-year results were likely to show a worsening performance. The deals, a \$150m issue via Yamachi International and a DM100m deal via Yamachi Bank Deutschland, could be launched today, but are more likely to be postponed until the share price stabilises.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporations, Dominions and Foreign Bonds	2	2	23
Industrial	314	197	992
Financial and Properties	117	92	544
Others	18	21	61
Totals	550	387	1,812

LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Notes
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92

FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Notes
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92

RIGHTS OFFERS

Issue	Amount	Price	Yield	Notes
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92
British Telecom	100	101.15	8.5	10/11/92

LONDON TRADED OPTIONS

Option	Call	Put	Call	Put	Call	Put
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7
Atm Lym	500	80	107	14	7	7

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS

Figures in parentheses show number of stocks per section

Index	Day's Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Est. P/E Ratio	Index	Day's Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Est. P/E Ratio
1 CAPITAL GOODS (183)	858.68	+0.3	9.79	5.43	12.60	23.39	855.94	858.27	857.04
2 Building Materials (24)	1108.02	+0.7	8.31	5.60	15.28	31.82	1100.13	1102.57	1094.88
3 Contracting, Construction (31)	1165.94	+0.2	9.43	6.49	14.00	32.68	1163.46	1164.45	1162.78
4 Electricals (11)	2453.96	+0.5	9.75	5.43	13.11	63.95	2465.47	2461.79	2458.20
5 Electronics (24)	1951.88	+0.2	6.10	5.19	13.17	42.89	1956.26	1951.74	1948.94
6 Engineering-Aerospace (8)	410.47	+0.0	16.65	6.11	7.20	12.11	407.34	409.65	412.94
7 Engineering-General (45)	480.15	+0.1	11.10	5.35	11.05	13.73	479.80	478.81	478.74
8 Metals and Metal Forming (8)	451.96	+0.9	14.98	7.81	8.17	17.15	447.71	449.72	446.61
9 Motors (12)	358.99	+0.6	9.15	6.69	13.47	12.13	356.94	358.41	357.60
10 Other Industrial Materials (20)	1643.76	+0.3	8.52	11.79	16.42	169.21	1646.64	1652.72	1636.36
21 CONSUMER GROUP (188)	1553.30	+0.3	7.42	3.92	16.61	26.76	1548.67	1561.66	1552.60
22 Brewers and Distillers (19)	1889.63	+0.3	8.13	5.53	14.99	34.70	1884.04	1889.02	1878.88
23 Food Manufacturing (12)	1214.98	+0.2	9.44	4.07	13.08	24.86	1212.91	1219.08	1219.78
24 Food Retailing (17)	2647.60	+0.6	8.11	3.15	16.12	44.38	2632.27	2637.18	2634.54
27 Health and Household (22)	3719.07	+0.5	5.21	2.35	21.88	35.00	3701.21	3729.26	3717.42
28 Hotels and Leisure (23)	1360.67	+0.6	8.75	5.07	13.77	35.83	1352.34	1360.51	1359.23
29 Media (26)	1488.26	+0.1	7.41	4.77	17.58	38.58	1488.80	1491.95	1474.95
30 Packaging, Paper & Printing (18)	766.92	+0.1	7.36	4.29	16.43	15.40	767.57	757.09	752.28
31 Stores (32)	1014.10	+0.1	7.54	3.67	17.31	17.12	1013.25	1023.84	1016.74
32 Textiles (9)	610.01	+0.6	8.23	5.08	13.09	14.09	613.99	617.71	611.32
33 OTHER GROUPS (109)	1277.98	+0.1	9.60	5.04	12.99	33.65	1276.58	1276.12	1268.11
41 Business Services (12)	1399.93	+0.2	7.71	4.68	16.05	29.77	1402.16	1409.29	1399.07
42 Chemicals (21)	1477.49	+0.7	6.90	4.88	17.87	45.88	1467.56	1464.73	1456.26
43 Conglomerates (10)	1306.32	+0.3	9.88	7.00	12.22	35.14	1311.89	1319.41	1320.70
44 Transport (13)	2309.25	+0.2	7.78	4.64	15.94	50.50	2313.41	2317.60	2288.99
45 Electricity (16)	1224.75	+0.1	14.30	5.31	8.94	24.04	1225.71	1229.12	1227.72
46 Telephone Networks (4)	1535.41	+0.5	9.62	3.96	13.61	28.34	1543.35	1555.39	1541.86
47 Water (10)	2749.30	+0.4	17.25	6.48	8.42	118.37	2764.95	2774.68	2759.88
48 Miscellaneous (23)	1523.77	+0.2	8.58	4.92	12.41	30.86	1514.94	1516.11	1505.01
49 INDUSTRIAL GROUP (480)	1267.67	+0.1	8.58	4.62	16.43	28.00	1262.95	1261.56	1250.85
51 Oil & Gas (20)	2461.49	+0.4	6.53	12.41	17.74	2670.55	2486.56	2468.57	2478.37
52 FUEL INDEX (50)	1396.19	+0.2	8.84	4.57	14.14	31.75	1393.57	1402.75	1393.82
61 FINANCIAL GROUP (92)	832.97	+0.2	5.59	2.77	13.72	83.06	832.17	832.17	708.28
62 Banks (9)	983.92	+0.2	4.33	5.42	43.30	36.83	981.81	990.14	980.77
63 Insurance (Life) (7)	1596.49	+0.6	5.19	41.64	1587.20	1589.20	1592.72	1592.05	1580.65
64 Insurance (Non-Life) (6)	648.59	+0.5	6.77	22.61	652.04	654.23	657.30	661.36	661.36
67 Insurance (Broker) (9)	1149.21	+0.4	8.78	114.64	1149.21	1149.21	1149.21	1149.21	1149.21

UK COMPANY NEWS

Wace spoils record with 34% fall

By John Thornhill

WACE GROUP, the pre-press and printing concern, yesterday unveiled the first serious blip in its impressive growth record when it announced a 34 per cent fall in interim profits.

That reflected its exposure to the recession-hit advertising market and a sizeable increase in interest charges. Variable profits slid from £12.3m to £8.1m in the six months to June 30 in spite of an increase in turnover to £145.2m (£104.2m). Earnings per share fell heavily from 11.5p to 8.5p but the interim dividend is held at 2.5p.

In spite of the profits fall, Mr John Clegg, managing director, was surprisingly upbeat about prospects. He said Wace was in a good position to recover strongly, estimating that 200 of the 300 pre-press companies in the UK had gone out of business during the recession. This gave the group good opportunities to win market share.

"Strategically, I would say that in two years time we will look back on this recession and say it was probably the best thing that ever happened to us. We are an unusual industry. There are no significant major



John Clegg: recession could be best thing to happen to us

competitors." Operating profits fell to £11.5m (£12.1m) but were dragged down further by interest costs of £3.41m (£1.85m receivable). This largely resulted from the £9.5m spent on capital expenditure during the half year although this will fall to £5.2m in the second half. Wace spent much of that money reorganising Parkway Group, the rival pre-press com-

pany it bought last year. Parkway contributed £1.5m to profits and £30m to sales.

An extraordinary cost of £852,000 resulted from the closure of some of its type-setting operations.

COMMENT The remarkable acquisition-driven expansion of Wace, which has seen it grow from almost nothing to a medium

sized public group within the space of five years - has tempted some followers to believe that it is a financial disaster waiting to happen.

Comparisons with Seacell and Seacell and WPP have inevitably been drawn. But there are several reasons to believe that such a meltdown will not happen. First, most of the dilutive effects of its earn-out based acquisitions have already been swallowed. Second, it has good asset backing to sustain the share price. Third, it has significantly strengthened management to cope with the demands of being a more mature business. Nevertheless, sentiment has clearly been running against the company. Analysts were disappointed by this set of figures and somewhat alarmed by the level of gearing, which rose during the six months from 52 per cent to 66 per cent. Pre-tax profit forecasts for this year have been trimmed to £23m giving a prospective multiple of 14, on a share price down 7p at 251p yesterday. That rating looks high enough, at least until the financial performance reflects the management's brave words.

CMG widens share base prior to its flotation

By Michael Skapinker

CMG, the employee-owned computer services group, has sold a 4.3 per cent stake to Midland Montagu Ventures for £2m as a prelude to a Stock Exchange listing within five years.

Of Europe's largest computer services companies, CMG said it had become too big to operate as a purely employee-owned group. Midland Montagu will buy shares from existing employee shareholders. No new shares will be created.

CMG, which offers consultancy, software development, business systems and facilities management, last year achieved pre-tax profits of £7m on sales of £56.2m. Mr Douglas Gorman, chairman, said he expected current year turnover to be about £100m.

The company, which has 1,600 employees, said it hoped to increase the size of its business in Germany before flotation. CMG currently has 10 per cent of its sales in Germany, with the remainder split more or less equally between the Netherlands and the UK.

This is the first time since its formation in 1964 that CMG has sold shares to anyone other than employees and their close relatives. Mr Gorman said he hoped flotation would not result in the company losing its independence. "What we hope to become is a very large European company operating under our own flag," he said.

BOARD MEETINGS

TODAY
Interim: Barr & Wallace Arnold Trust, Bristol, Edmund Ffrench Hotels, Guardian Royal Exchange, Hays, Hays & Co, Murray Int Trust, Sarcos, Slough Estates, Williams Hogg.

FUTURE DATES
Interim: Allied Partnership, Sep 30; British-Somerset Paper, Sep 3; Caparo Ind, Sep 11; City & County, Sep 10; F&N, Sep 10; Ferrim, Sep 10; Herring & Sons, Sep 10; Hogg Group, Sep 25; Houston Press, Sep 25; Laidl, Sep 8; Matthews (Bernard), Sep 12; Paragon, Sep 10; Polystyrene, Sep 10; Ransomes, Sep 10; Scottish Trust, Sep 10; Scottish Trust, Sep 10; Shawcross Computer, Sep 10; T.J. Burt, Sep 10; Thibaut & Britten, Sep 10; Europe Energy, Aug 30.

Holmes Protect seeks approval for debt reduction agreement

By Jane Fuller

THE BOARD of Holmes Protection, the US-based security and alarm company listed in London, has appealed to shareholders to back its debt restructuring plan and to oppose a management coup being attempted by a group owning nearly 27 per cent of the equity.

Mr Tom Mayer, chairman since last autumn, described a new agreement with lenders on how to repay \$66m (£38.2m) of debt. He said it envisaged a more feasible timetable for the sale of assets.

The plan included:
● reducing the interest rate on the senior notes from 10.72 per cent to 8 per cent;
● extending the maturity date for the senior notes from January 1992 to September 1993 with principal payments totalling \$25m before then;
● selling operations outside

New York and applying the proceeds to repaying debt;
● converting \$15m debt into new equity, giving the lenders a 33 per cent holding. At yesterday's closing price of 84p, the company's market value was \$4.25m.

Mr Mayer said the most valuable asset of the New York operation would be kept. The remaining business would still have \$20m of long-term debt.

He conceded that the lenders, who had made unsecured loans, had gained as security the company's assets and subsidiaries. "They held the upper hand and they had initially wanted the company to liquidate all its assets."

Shareholders will be asked to support the plan at a special meeting in London on September 24, called by a group of dissident shareholders.

The Investor Group, led by Mr Eric Kohn, a former director, and involving Sir Ian MacGregor, has requested an enlargement of the board to include five new directors.

Mr Kohn said the current board had been negotiating from a position of weakness and still had to sell substantial assets. He described the lenders as "grabbing" security and said this was the "sting in the tail" of the new plan. The lenders were squeezing out as much cash as possible.

He said his group was supported by Scottish Amicable and AGF, two large insurance groups. Altogether he claimed the holders of at least 48 per cent of the equity were on his group's side. He quoted one institution as saying the management issue should be resolved before a settlement was reached with the lenders.

Warning over annual report as losses increase at Richmond Oil

By Peggy Hollinger

RICHMOND OIL & Gas, the US natural resources group quoted in London, yesterday announced a sizeable increase in pre-tax losses and warned that its annual report would be qualified unless a severe liquidity problem was solved before the auditors signed off the accounts.

Mr Robert Fox, chairman, said that higher-than-expected costs on the development of oil reserves at Richmond Ranch in Texas had hit cash flow.

He said the group was just maintaining itself on a monthly basis and had curtailed its exploration programme.

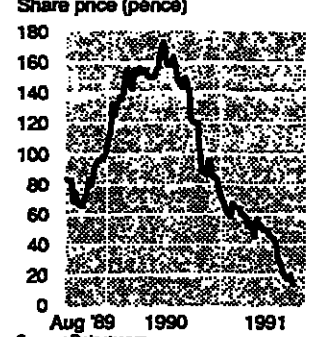
The shares, which have fallen from a peak of 173p in June last year, closed 1p down at 14p.

The group suffered pre-tax losses of \$765,000 (£142,000) for the year to March 31 after provisions of \$551,000 (£54,000 credit). The auditors had insisted on these provisions for expenditures made on projects which had yet to get a formal go ahead.

Turnover jumped from \$607,000 to \$7.5m, largely due to the Richmond Ranch buy and increased oil sales during the Gulf war. However, higher

Richmond Oil & Gas

Share price (pence)



Source: Datastream

demand was offset by increased costs because of much stronger competition for rigs.

The group acquired Richmond Ranch in October for \$33m cash and assumed its \$51m debt. Since then it has pursued an active drilling programme, completing 34 wells at a cost of about \$14m.

Mr Fox said the development of Richmond Ranch, which represents about 90 per cent of total group revenue, was the main priority and could involve joint ventures. "It is our most significant asset."

The group also stepped up development of its coalbed and methane interests in the San Juan basin of Colorado and New Mexico, in advance of selling a stake in the property.

A deal on San Juan is crucial to solving cash flow problems and would result in an unqualified report from auditors. "We had hoped to complete two or three months earlier," Mr Fox said. However, negotiations had been hampered by falling gas prices.

Mr Fox said the group was in advanced talks with three potential purchasers. "Ideally, we would like to sell a 75 per cent stake," he said. This could fetch between \$15m and \$22m (\$8.9m to £13m).

The group's Panhandle operations in Texas were disappointing, Mr Fox said. Management mistakes had taken a heavy toll on returns. "In terms of the investment we made and the returns we are getting, it is looking miserable," Mr Fox said the group would review the investment within the next year.

Interest charges jumped from \$5,000 to \$234,000. Losses per share were also sharply higher at 1p (0.2p) and there is no dividend.

Bredero plunges into £1.3m loss

By Peggy Hollinger

BREDERO, the property company 40 per cent owned by Sir Philip Stansfield, plunged into the red in the first six months of 1991, reporting a taxable deficit of £1.3m against profits of £1m last time.

The weak economy and absence of any immediate recovery continued to have a significant effect on the property industry, the company said.

However Mr Allan Chisholm, managing director, said that "given the state of the market,

losses of that size are neither unexpected nor seen as particularly bad".

Bredero develops small retail properties, a limited number of shopping centres, and is working on an office, retail and transport complex in Hammer-smith, west London.

Turnover dropped by 40 per cent to £24.1m.

The trading portfolio, which derives income from the sale of properties, was worst hit and was responsible for most of the loss. Provisions of about £2m

were made to reduce the carrying costs of the group's smaller retail and some residential properties.

However, the group's investment portfolio - developments retained as rental properties - almost doubled profits to £1.3m (£583,000). "We are not finding it as difficult to let our centres as others are," Mr Chisholm said.

Net borrowings rose to about \$90m and off-balance sheet debt stood at £25m.

Bredero passed the interim dividend on its ordinary shares but will pay 6.2p per preference share for the first time. Losses per share were 3.9p compared to earnings of 2.3p.

Explaura holders take up 24.5%
Shareholders in Explaura Holdings took up 7.1m shares - 24.5 per cent - in the recent underwritten rights issue.

Nearly 22 per cent was taken by Inco Europe and it now holds 9 per cent of the capital.

Cookson sells Japanese unit for £18.6m

By Roland Rudd

COOKSON, the industrial materials group, yesterday announced the sale of its 80.4 per cent holding in Cookson Plibrico, Japan, to Asahi Glass, for ¥4.26bn (£18.6m).

The group is also negotiating the sale of its Canadian and Mexican plastic businesses as part of its strategy to dispose of non-core businesses.

Mr Bob Malpas, chairman, said the sale of Plibrico's international businesses would mark the end of the reshaping of Cookson, designed to reduce debt and concentrate on its long-term business.

Net assets of Cookson's stake were about ¥1.6bn at the end of last year.

Proceeds from the sale will help reduce group borrowings to about £200m. Gearing was recently brought down to about 35 per cent following the £82.8m rights issue in April coupled with further sales. Last autumn gearing was above 100 per cent.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
ATA Selection 5	nil	-	1	-	1
Bredero (TF & JH)	2.35	Oct 7	1.75	-	7.25
Bredero Propa	nil	-	1.2	-	2.4
Flextech 5	1.5	-	1.5	1.5	-
Macpherson (A)	1.81	Oct 18	4.5	-	10.3
Murray Docks	2	Nov 1	1.7	-	5
Primadone	2.5	Oct 8	2.5	4.5	4
TR Euro Growth	2.59	Oct 30	-	-	-
Wace	2.25	Oct 14	2.25	-	6.25

Dividends shown pence per share not except where otherwise stated. 10p capital increased by rights and/or acquisition issues. SUSM stock. Includes special 1.5p.

SOUTH AFRICAN RESERVE BANK

"ECONOMIC GROWTH WITH FINANCIAL STABILITY"

Extracts from the address by Dr C. L. Stals, Governor of the South African Reserve Bank, at the seventy-first ordinary general meeting of shareholders of the Bank on 27 August 1991

Continued mild cyclical downswing

The economy has now been in a cyclical downswing since March 1989, i.e. for a period of nearly 30 months, compared with an average duration of 17 months for cyclical downturns in the post-war period. Although the downswing is of a relatively long duration its intensity has remained mild, as is reflected in the fact that real gross domestic product has contracted at an average annual rate of only about 0.6 per cent from the first quarter of 1989 to the second quarter of 1991.

On average the decrease in real gross domestic expenditure over the whole downswing period equated an annual rate of 2 per cent, which also represents a relatively mild decline and can be compared with declines of 9½ and 5 per cent per annum during the two preceding downswings.

Lower employment and higher wage costs
As can normally be expected during an economic downswing, growth of employment outside agriculture slowed down. The unemployment rate rose from 14.1 per cent in the first quarter of 1989 to 15.3 per cent in the second quarter of 1991. However, this low growth in employment was not only caused by cyclical factors, but was also the result of changes in the production structure of the economy. The non-agricultural sectors of the economy became increasingly unable to provide sufficient employment opportunities for a rapidly growing labour force.

Despite a substantial rise in unemployment, nominal salaries and wages continued to rise at high rates. Moreover, increases in labour productivity did not keep pace with real wage increases. Together these developments caused real unit labour costs to rise at an average annual rate of nearly 2 per cent in these two years.

Continuing unacceptably high rates of inflation
In the second half of 1990 the effect of the crisis in the Middle East on oil prices, together with rising food prices, interrupted an otherwise encouraging slowing-down in domestic price increases and further strengthened inflationary expectations. Accordingly, the rate of increase in consumer prices, measured over a period of twelve months, accelerated from 13.3 per cent in July 1990 to 15.3 per cent in November 1990, to fluctuate around this level up to June 1991.

Similarly, the rate of increase in the total production price index over periods of twelve months accelerated from 10.3 per cent in July 1990 to 15.8 per cent by November, but then fluctuated downwards to 14.1 per cent in June 1991.

Leveling-off in the growth rate of money supply and credit extension
Measured over a period of twelve months, the rate of increase in M3 dropped from a peak of 27.5 per cent in August 1988 to only 10.2 per cent in October 1990, before edging up slightly to 12.1 per cent at the end of 1990. Subsequently, however, the twelve-month rate of increase in M3 accelerated to 15.8 per cent in February 1991, to fluctuate around a level of 15 per cent up to the end of July 1991. This higher growth rate of the money supply must, however, not be seen as part of a new trend as it was related mainly to the re-intermediation of funding activities by banking institutions, brought about by the implementation of the Deposit-taking Institutions Act from 1 February 1991.

Measured over a period of twelve months, the growth rate of monetary institutions' claims on the domestic private sector receded from a peak of 30 per cent in October 1988 to about 13 per cent in January 1991. Thereafter it accelerated to 19 per cent in February and



stayed above 16 per cent in the next four months, mainly because transactions previously treated as off-balance-sheet items were brought on balance sheet.

Further surpluses on current account of balance of payments
Although considerable fluctuations occurred from quarter to quarter during the course of the year, the current account of the balance of payments in 1990 again showed a remarkable overall surplus of R3.8 billion. The level of the surplus thus declined to a seasonally adjusted annual rate of R3.3 billion in the first six months of 1991.

The net outflow of capital not related to reserves decreased from R4.2 billion in 1988 to R4.3 billion in 1989 and even further to R2.9 billion in 1990. In the first six months of 1991 the net outflow of capital amounted to only R1.1 billion. The improvement of the capital account during the past eighteen months was particularly significant since it occurred at a time when large amounts of foreign debt fell due for redemption. This clearly indicates a substantial refinancing of maturing debt, supplemented by the raising of new foreign funds by South African borrowers.

As a result of the overall improvement of the balance of payments, South Africa's total net gold and other foreign reserves increased by R3.9 billion in the eighteen months ended June 1991. Taking into account the substantial unused credit facilities available to the Reserve Bank at this stage, the potential total reserves are now considerably better positioned than at any time during the past six years to accommodate an economic upswing.

Stable effective exchange rate of the rand
Although the nominal exchange rate of the rand declined moderately over the nineteen months ended July 1991, this decline occurred in a stable and orderly manner. The decrease in the weighted nominal exchange rate of the rand averaged only ¼ per cent per month. The real effective exchange rate of the rand, i.e. after taking account of international inflation rate differentials, rose by about 4 per cent from the end of 1989 up to June 1991.

Improved prospects for the economy
After two and a half years of recession, the economy is now reasonably well placed for a new upswing. Although recent trends in macro-economic statistics indicate a deepening of the recession in the first half of 1991, some developments nevertheless signal a bottoming-out or even a new upturn in economic activities in the near future:

- the leading indicator of the business cycle calculated by the Reserve Bank moved upwards for four months in succession from January to April 1991;
- the sharp increases in the total current expenditure of the public sector since the third quarter of 1990 provide some stimulus to overall demand. Total public sector expenditure has now become distinctly expansionary;
- the switch-over from general sales tax to a value added tax (VAT) system on 30 September 1991, on the basis announced by the Minister of Finance last week, presents a stimulatory fiscal package which should encourage both consumer and new capital investment expenditure;
- the further improvement in the overall balance of payments position and the recent rise in the foreign reserves provide some cushion for future increases in imports; and

- the lifting of sanctions by many countries holds the promise of further increases in exports, and possibly also for some new capital inflows into South Africa.

MONETARY AND FINANCIAL POLICY

Balance of payments

The persistent need to finance continuous and substantial net capital outflows from the country since 1985 has been one of the main reasons for a relatively subdued domestic economy during this period. Over the period of six years from 1985 to 1990, the total net capital outflow amounted to almost R30 billion, and the current account surplus to R29 billion.

The policies followed during this period paid off over the past year when external political pressures on South Africa also abated and access to foreign money and capital markets opened up again, albeit to a limited extent at this stage. Supported by disciplined internal monetary and fiscal policies, the new attitude towards South Africa brought about a significant improvement in the overall balance of payments situation.

At this juncture, the Reserve Bank remains cautious in the balance of payments policy which it follows. With the experiences of the mid-nineteen eighties still fresh in memory we cannot be fully complacent about the present situation.

Money supply and interest rates

In pursuing its obligation to contribute towards the attainment of optimum long-term economic growth, the Reserve Bank over the past year continued with its efforts to keep the rate of increase in the money supply below the rate of inflation. The success achieved in 1990, when the M3 money supply increased by only 12.1 per cent, encouraged the Bank to reduce its guidelines for a desirable increase in M3 in 1991 to a range from 8 to 12 per cent, compared with a higher range of 11 to 15 per cent for the preceding year.

The abrupt increase in the twelve months' rate of growth in M3 from 10.2 per cent in January 1991 to a level of about 15 per cent in the following six months does not give reason for great concern. From the end of February, that is after the implementation of the new regulations issued in terms of the Deposit-taking Institutions Act of 1990, to the end of July 1991 the seasonally adjusted and annualised rate of growth in M3 amounted to only 11.7 per cent. This indicates that the current rate of growth of the money supply is still within the bounds of the guidelines for 1991. Nevertheless, it is still pushing against the upper limit and leaves little scope for any relaxation in monetary policy at this stage.

Despite the relatively depressed real economic activities in the country, the demand for credit from banking institutions remains brisk, indicating that not all borrowers are discouraged by the present level of interest rates. Over the twelve months up to the end of June 1991, the total claims of monetary institutions against the private sector increased by no less than R25.5 billion, which was more or less double the amount of total net saving by South Africans over the same period.

The financial system

New banking legislation was introduced in South Africa on 1 February 1991 when the Deposit-taking Institutions Act of 1990 came into effect. This Act, which replaced the Banks Act of 1965 and the Building Societies Act of 1966, has the following features:

- it creates a uniform legal framework for all deposit-taking institutions in the private sector which are based on an equity-financed structure, namely banking institutions, building societies and discount houses;
- it provides for a relatively wide definition of deposit-taking businesses, which has implications for what were previously regarded as "off-balance-sheet" activities, commercial paper issues, bank guarantees and other forms of financial intermediation;
- it places great emphasis on proper risk management and assigns greater responsibilities to managements of banks and external auditors in this regard; and
- it incorporates the internationally accepted capital adequacy proposals of the Basle Supervisors Committee.

Monetary policy objectives

In the Chairman's Address presented to the sixty-ninth ordinary general meeting of the shareholders of the Bank in August 1989, the objectives of monetary policy at that time were summarised as follows. Monetary policy in South Africa should strive to:

- stop the rising trend in inflation;
- replenish the low level of the country's foreign reserves;
- reduce the excessive rates of increase in bank credit extension to the private sector; and
- reduce the rate of increase in the money supply to within the Reserve Bank's accepted target range.

Reference was also made at the time to the need for some restraint on

the high level of public expenditure in the country.

With these goals in mind, monetary policy remained relatively restrictive throughout the past year. Supported by a more positive attitude that is now emerging in the outside world towards South Africa in the wake of domestic political reforms, further progress could be made towards reaching the goals set for monetary policy during the past two years. We have by now succeeded in:

- "ceasing the rate of increase in the money supply to within the guidelines set by the Reserve Bank, even after these guidelines had been reduced in two consecutive years;
- reducing the rate of increase in bank credit extension to the private sector to within a more acceptable range;
- replenishing the gold and foreign exchange reserves to a more comfortable level; and
- stabilising the average weighted value of the rand against the basket of currencies.

The rate of inflation, however, has remained stubbornly high and at this stage the financial discipline, applied thus far must be maintained. Without sufficient restraint there is a risk of losing the hard-won progress already made towards eventually achieving a more acceptable level of price stability in South Africa. The country cannot afford to rest content with a battle half won.

It is often argued that the social and political costs of achieving a low rate of inflation may be too high a price to pay for South Africa in its present situation. There are obviously costs involved in any fight against inflation, especially in the short term, but there will also be serious costs involved if inflation is not reduced.

Positive real rates of interest must be maintained, not only because of the need for a disciplined and steadfast attack against inflation, but also because of the need to restructure the overall economy of South Africa. Realistic interest rates are needed for a proper allocation of resources. Such rates will encourage savings, provide an incentive for the more productive utilisation of capital, act as a catalyst in the restructuring of production structures to alleviate the growing unemployment, while recognising the relative scarcity of available funds needed for the financing of development.

The fight against inflation cannot be won, and eventual financial stability cannot be established by monetary policy alone. Support is needed from a disciplined fiscal policy, realistic wage and salary adjustments, and efficient and well-functioning markets for the rational pricing of goods and services, as well as for the use of money and capital.

CONCLUDING REMARKS

Thus does not mean that economic recovery will be delayed until there is scope again for a relaxation in monetary policy. The South African economy is not now suffering from excess demand. This is evidenced by the continuing surpluses on the current account of the balance of payments, the growing numbers of unemployed and the surplus capacity available in the manufacturing sector. Some stimulus, preferably from external sources and provided it is of the right kind, will not be out of place at this stage.

There is much evidence of a growing interest in South Africa by foreign investors, bankers and long-term investors. I have referred to the need of a healthy stimulation which could arise from growing exports, and a steady inflow of long-term investment funds. The balance of payments presents the most preferred route to a new expansionary phase in a country with an economy in which imports play such an important role as in South Africa. It is in our interest to entice foreign participation in the South African economy through the application of internationally recognised sound monetary and fiscal policies.

Domestic demand is already being stimulated by rising public sector expenditure. The recent announcement by the Minister of Finance that VAT will be introduced at a rate of only 10 per cent provides further fiscal stimulus that should contribute towards a revival in private sector consumer demand, and also in fixed investment.

The aforementioned signs of a possible economic recovery in the near future are to be welcomed. Nobody can disclaim the fact that South Africa desperately needs economic growth, but it must be growth that will be sustainable and that will benefit all the people of the country. Such growth simply cannot be generated by the artificial creation of more money. The desired higher economic growth will only be attainable, in the long as well as in the short run, in an environment of sustainable financial stability. Notwithstanding the present relatively depressed economic conditions in the country, it must therefore still remain the first objective of the Reserve Bank to strive for greater financial stability in order to ensure maximum economic prosperity, for now and for the future.

UK COMPANY NEWS

Mersey Docks up at £5.46m but tax cuts earnings

By Jane Fuller

THE MERSEY Docks and Harbour Company, in which the government has a holding of nearly 21 per cent, increased interim pre-tax profit by more than 12 per cent to £5.46m after expanding its services and attracting business from other ports.

However, a 23 per cent tax charge compared with no tax in the first half of last year, reduced earnings per share to 6.99p (8.1p). The interim dividend is increased from 1.7p to 2p.

The group also provided, above the line, for losing £700,000 deposited with the Bank of Credit and Commerce International (BCCI), which was shut down by the Bank of England on July 5.

The company said it invested its surplus funds in a range of banks and local authorities. The loss might have been worse were it not for the limit it placed on the amount put in any one institution.

Turnover rose 7 per cent to £29.2m (£27.4m). The compara-

tive figure was adjusted downwards by almost £3m following placing of the stevedoring of general cargo activities in a joint venture.

Mr Bill Slater, chairman, said the new services attracted to the Port of Liverpool following comprehensive reorganisation had more than offset the adverse effects of the depressed economy.

The group's productivity had further improved with the workforce falling from about 1,800 in December to less than 1,500.

It had expanded its activities recently with the acquisition of the Coastal Container Line to strengthen the port's role in Irish Sea trade. Growth in the handling of imported coal was also expected.

Property profit fell from £250,000 to £219,000, derived from the sale of luxury flats at East Waterloo Dock. The pre-tax figure benefited from reduced interest payments of £203,000, compared with £242,000.

Invergordon workers shun Whyte and Mackay bid

By Roland Rudd

INVERGORDON Distillers, the Scotch whisky producer fighting a £286m takeover bid from Whyte and Mackay, yesterday said workers who stood to make six-figure sums from selling their shares had overwhelmingly rejected the bid.

For each £1 share employees bought at the time of the management buy-out three years ago, they were subsequently offered 30 free new shares when the company was floated in May 1989. Thus the price they paid averaged 3.3p per share compared to yesterday's closing price of 25.4p, making some of the employees paper millionaires.

By August 27, the close of the first deadline for offers, Whyte and Mackay, the drinks subsidiary of American Brands, the US tobacco group, had accepted offers amounting to 20,000 shares, or 0.02 per cent of the capital.

Whyte and Mackay already had 465,000 shares (0.4 per cent), bringing its total to just 0.42 per cent. The 25p per share offer has been extended until September 17.

Mr Chris Craig, chief executive, said: "The appalling small level of acceptances prove our case that our shareholders, many of whom are employees, have voted for independence."

"We are not looking for a white knight or posturing over the price. We just want to preserve our independence."

At the time of the buy-out directors took 8.5m shares and 8.5m went to employees. When the company was floated workers were offered more shares at 135p each.

Mr Edward Pickard, finance director, was given options on 675,000 shares at 4.2p when he joined the company last year. That stake will cost him £28,350 against a current value of £1.7m.

Mr Craig said the options had been offered to persuade him to join the company.

Early move aims to avoid another pot-hole

Andrew Bolger on Brent Walker's decision to call in the Serious Fraud Office

BRENT Walker's long road to financial rescue took a dangerous twist yesterday with news that the Serious Fraud Office had started an investigation of the leisure group, which has debts exceeding £1.5bn.

The new directors emphasised that they had invited officers from the SFO and the Metropolitan Police into the group's headquarters at the Trocadero leisure and shopping centre, beside London's Piccadilly Circus.

However, the company would not specify the subject of the investigation, saying only that it did not affect current group operations and was not expected to interfere with the long-delayed refinancing.

The proposed deal involves Brent Walker's 47 banks lending £70m of fresh capital, of which £20m has already been advanced.

The decision to call in the SFO was made at a directors' meeting on Tuesday after internal investigations last week uncovered what the company described as "significant evidence" of apparent fraud.

An SFO spokesman said it only became involved in an investigation when it had ascertained that there was a "reasonable case" to answer. Each case went to a vetting officer, a senior lawyer, and before it was accepted had to meet at least one of three criteria.

These were: that the law or facts were complex, that the money at risk was substantial - at least £2m, and there was considerable public interest.

Brent Walker emphasised that the events under investi-

gation were largely historical, suggesting that they pre-date the ousting of founder, Mr George Walker, who stepped down as chief executive in May under pressure from the banks.

However, it is believed that the SFO investigation will centre on specific transactions and not widely-publicised allegations that Mr Walker had misused his private money with that of the company - allegations which he has strenuously denied.

Mr Walker said last month that, far from him exploiting Brent Walker, the company had exploited him and his family. Over the last few years, his family trusts had guaranteed loans totalling £250m made to the company.

Banks acknowledged then that the group's records were "in a bit of a mess," but that "the banking community does not take it (the mess) seriously." The priority was to get the refinancing sorted out.

A spokesman for the consortium of 47 banks said yesterday that he believed the view of Brent Walker would not be changed by the SFO investigation and the formal agreement to refinance would be signed within weeks.

Until yesterday's announcement, the company had been hoping to publish its long-delayed annual report at the end of this week, and inform shareholders about the refinancing terms next week.

The package involves swapping £250m of the £570m owed to the banking consortium into equity and taking a large part of the interest payments on remaining debt as equity too. A further £350m is owed to a



George Walker: stepped down as chief executive

smaller group of bankers for money lent to buy William Hill, the betting shop chain.

However, the 47 banks concerned could not be informed of the SFO inquiry in advance, and there must be a possibility that it will prove the final straw for those who only agreed to support the proposed packaging after a great deal of cajoling by the lead banker, Standard Chartered.

To date the banks have been persuaded that, rather than put the company into receivership, they would be better to provide support while cash-hungry business is disposed of, and the company seeks to trade its way out of trouble with its cash-generative businesses.

Earlier this month the company said it aimed to raise £70m from its pubs division by

selling Cameron's brewery in Hartlepool, leasing pubs and selling surplus land attached to pubs.

Brent Walker had also agreed to swap its half-share in the Trocadero and in the Blackpool Tower Shopping Centre, for a half-share in the 1.3-acre island site adjoining the Trocadero owned by Power Corporation, Dublin-based property group.

This would have had little overall effect on Brent's balance sheet, crystallising a loss on the properties' book value, but reducing overall debt.

The company could also face difficulties from some holders of the £101.9m convertible bonds issued last November, who include Mr Michael Smurfit, the Irish packaging millionaire, and Mr Tiny Rowland of Lomax.

A spokesman for the bondholders said their attitude would depend on what the SFO discovered, but news of the inquiry "would certainly not help the refinancing."

So far, banks and bondholders have been kept in line by the thought that pushing Brent Walker into receivership would do them nothing and would dash any hopes of a return on the money already committed.

The company's supporters suggested that the new management's decision to call in the SFO would be welcomed by the banks as the sign of a new broom being wielded. But it could yet prove the final straw for some financiers. The rocky road from ruin goes ever upward.

TR European net assets rise

NET ASSET value at TR European Growth Trust increased to 106.3p at end-June, compared with 100.26p when it was launched last August.

Net revenue for the period was £1.2m, for earnings of 3.14p. The board is recommend-

ing a final dividend of 1p, plus a special payment of 1.5p.

Revenues were said to have been buoyant, while exceptional income was generated by the sizeable cash balances prior to full investment, which has now been achieved.

COMPANY NOTICES

GENERAL MOTORS CORPORATION

NOTICE IS HEREBY GIVEN that resulting from the corporation's declaration of a dividend of \$0.40 (gross) per share of the common stock of the corporation payable on the 10th September 1991 there will become due in respect of the bearer depositary receipts a gross distribution of 2.00 cents per unit. The depositary will give further notice of the sterling equivalent of the net distribution per unit payable on and after the 16th September 1991.

All claims must be accompanied by a completed claim form and USA tax declaration obtainable from the depositary. Claimants other than UK banks and members of the Stock Exchange must lodge their bearer depositary receipts for marking. Postal claims cannot be accepted. The Corporation's second quarter report for 1991 will be available upon application to the depositary named below.

Barclays Bank PLC
Stock Exchange Services Department
168 Fenchurch Street, London EC3P 3HP

LEGAL NOTICES

Roevin Limited

Registered number: 107943
Nature of business: carrying out of technical personnel/trade classification, 46
Date of appointment of Joint Administrative Receiver: 1 August 1991
Name of person appointing Joint Administrative Receiver: Barclays Bank PLC
Joint Administrative Receiver: Christopher John Barrow and John Frederick Powell
and John David Harrison, office holder numbers 522, 249 and 2164 of Cork Quay, Shelley House, 2 Noble Street, London EC2V 7DD

IN THE MATTER OF THE
INSOLVENCY ACT 1986
IN THE MATTER OF ROTAPRINT
PLC

NOTICE IS HEREBY GIVEN that a Meeting of the Members of the above Company has been convened pursuant to Section 105 of the Insolvency Act 1986 for 11.00 O'Clock on the forenoon on 24th September 1991 at the Remington Hotel, Southampton Row, London WC1 to receive the Liquidators Accounts and explanation of his acts and dealings in the matter.

21 August 1991
BRIAN MILES, LIQUIDATOR
Note: The Court has ordered that Notice of this Meeting shall appear by advertisement only.

Appointments
Advertising
appears every
Wednesday & Thursday

Friday
(in the international
edition only)

COMPANY NOTICE

CONTINENTAL (BERMUDA) LIMITED

US\$250,000,000 Floating Rate Notes
due 2006 Guaranteed by Hungarian Foreign Trade Bank Ltd
Notice is hereby given that, for the interest period 28th August, 1991 to 28th November, 1991, a period of 93 days, the Rate of Interest will be 5.975 per cent per annum. The Interest Amount payable on the Interest Payment Due 29th November, 1991 will be US\$3,331,64 for each Note of US\$250,000.

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EUROPEAN FINANCE & INVESTMENT THE NETHERLANDS

The FT proposes to publish this survey on

4th September 1991
Please call: Mikael Henio on Tel: (020) 6239430/(020) 6225668 Fax: (020) 6235591 or alternatively Sandra Lynch Tel: 071-873 4199 Fax: 071-873 3079

FT SURVEYS

Braime surges to £283,000

A LARGE short-term contract for presswork and a surge in US orders for elevator monitoring equipment contributed to an increase in turnover from £24.5m to £31.1m at TF & JB Braime (Holdings) in the six months to June 30.

Taxable profits for this Leeds-based engineering company leapt from £70,000 to £283,000. The A non-voting shares rose 13p to 138p while the ordinary jumped 50p to 325p.

Earnings per share came out at 13.87p (9.2p) and the interim dividend is increased from 1.75p to 2.25p.

Cairn loss deepens to over £1m

The depressed US gas market again hit Cairn Energy and distributor, were told by Mr Arun Shah, chairman, that the board was optimistic the performance for the current year would reflect a marked improvement on last year.

He told the annual meeting that sales in the first quarter of the current year were up 8 per cent on last time, in line with expectations. The Spanish and US markets continued to grow.

(£2.66m) and a provision of £194,000 was made against the investment in Papua New Guinea. This left an operating loss of £1.18m (£135,000 profit).

At the period end bank debt had increased by £3.2m to £13.4m, including £2.5m due to currency movement on US borrowings. Losses per share rose to 5.04p (2.81p) and there is again no dividend payment.

Bensons completes snack acquisition

As part of its plan to create within the next year a division with annual sales of about £20m, Bensons Crisps has acquired AK Snacks of Newbury, Berkshire, for an undisclosed six-figure sum.

AK has sales of more than £6m and has been bought for shares.

First quarter sales at Pepe increase 8%

Shareholders in Pepe Group, the USM-quoted jeans designer and distributor, were told by Mr Arun Shah, chairman, that the board was optimistic the performance for the current year would reflect a marked improvement on last year.

though the economic climate continued to be difficult in the UK, France and Australia.

In the year to March 31, pre-tax profits fell 54 per cent to £4.8m on turnover ahead 16 per cent to £156.8m. A recent cost-cutting exercise had reduced 59.4m and reduced gearing to about 45 per cent.

Primadonna asset value picks up

Net asset value of Primadonna, an investment trust, was 177p at July 31, an improvement of 4p over the value at its year-end - June 30 1991.

At end-December it had fallen to 153.38p from the 182p of six months earlier.

Net revenue over 1990-91 rose from £276,000 to £358,000, for earnings per share of 8p (6.1p). The proposed final dividend is an unchanged 2.5p for a total of 4.5p (4p).

ATA Selection stays in loss at midway

Losses continued at ATA Selection, the financial services and recruitment group, amounting to £36,000 pre-tax for the first half of 1991.

That compared with a profit of £108,000, which was cut to £41,000 by the end of 1990.

The interim dividend is passed, as was the 1990 final. The previous interim was 1p. Losses per share were 0.38p (earnings 0.96p).

Overall turnover fell from £3.24m to £2.68m. In financial services it rose 15 per cent but above normal charges for bad and doubtful debts reduced profits by 4.5 per cent. Small businesses suffered particularly badly and additional provisions were made against that sector of the portfolio.

ICL wins contracts worth over £11.6m

ICL has won two large personal computer contracts with a value of more than £11m.

In France, three regional banks in the Credit Agricole banking group placed an order for FFr46m (£1.6m) for more than 1,500 PCs. And in the UK, British Gas has reapportioned ICL as its sole supplier of PCs to its UK group business for the second year running. Valued at £7m over the next 12 months, the contract was won against stiff competition.

River & Mercantile Smaller Companies

River & Mercantile Smaller Companies Trust reported net asset value of 105.53p per share at July 31 1991. Net revenue for the period to end-July amounted to £1.23m for earnings of 4.39p per share. A final dividend of 2.5p makes 3.75p; a special distribution of 0.37p is also proposed.

Flextech meets rights forecast with £6.2m

As forecast at the time of the £6.5m rights issue in June, pre-tax profits at Flextech, the USM-quoted oil services and communications group, rose from £4.95m to £6.2m in the year to March 31.

Also in line with the forecast, the dividend is lifted from 1p to 1.5p. Earnings per share were 13.09p (11.2p).

In oil services, almost all divisions of the Expro Group beat the previous year. A solid performance came from the Netherlands and the Far East, and from Exal Sampling services in the North Sea.

In communications, the group increased its stake in Starstream, which broadcasts The Children's Channel satellite television channel, from 26 per cent to 67 per cent.

Mr Stanislas Yashukovich, chairman, said Children's Channel would shortly extend its broadcasting hours, enabling it to generate increased advertising revenue particularly in the important early evening period. The trend of Starstream's business was continuing to improve.

The group is also a participating shareholder in C3W, which is bidding for the broadcasting licence currently held by HTV, and has changed to the accounts an exceptional £400,000 against the investment in the application.

BUSINESS LAW

Germany sets the pace on privatisation

By Ian Gaunt

EACH OF THE new central and eastern European democracies has announced plans for far-reaching privatisation of state-owned assets as part of moves towards a free market.

These proposals have reached various stages of implementation, but in no country has the pace of change been as rapid as that in the five new German Länder (states) of Brandenburg, Mecklenburg-Vorpommern, Sachsen, Sachsen-Anhalt and Thüringen.

Since the re-unification of Germany in October last year the Treuhandanstalt, the state-owned trustee company in which the assets of the former German Democratic Republic have been vested, has relentlessly pursued its task of privatising the approximately 8,000 enterprises under its control.

So far, excluding restaurants and small retail outlets, some 2,000 companies have been sold to private enterprise and the Treuhandanstalt is eager to divest itself of the remainder as fast as possible. Companies or assets have been put out to auction but most have been sold by private negotiation, mostly to purchasers from the "old" federal republic.

It is not surprising that most interest has been shown by German investors - so far no other country has supplied more than 20 purchasers - but there is an increasing degree of interest now being shown by would-be investors from outside Germany.

Investment in this region is seen by many as a bridgehead into the other markets of central and eastern Europe, capitalising on the ties established by east German entities with partners in the former Comecon countries to the south and east.

There is also a well-educated labour force and managerial class whose first foreign language is Russian, to some extent the lingua franca of central and eastern Europe.

To encourage investment in the new Länder the federal government has introduced investment incentives, the most important of which are allowances for certain investments. Investment grants, accelerated depreciation allowances for investment in most types of capital goods, and term loans with reduced interest rates and guarantees given by institutions including Kreditanstalt für Wiederaufbau.

Businesses based in the new Länder also benefit from exemption from commercial tax and wealth tax. One adviser has estimated that the net effect of such grants and allowances could be to reduce the effective cost of an investment by up to 50 per cent.

The companies which the Treuhand is trying to sell are not without their problems. The restructuring of the economy of the eastern Länder has exposed serious problems of over-investment.

The enterprises' assets have been greatly overvalued according to the different accounting systems previously employed under the centrally planned "command" system.

Many of the enterprises now restructured as private companies have suffered a serious fall in sales since mid-1990.

This has been the result of the difficulties experienced by former customers in Comecon countries in making payment in convertible currency as opposed to transferable roubles, and currency reforms which have greatly increased the cost of east German products in international markets.

Also, until now, the preference of consumers in the new Länder for western products to which they were previously denied access, has had a serious impact on sales of consumer goods by east German companies themselves.

The lapse of employment guarantees for much of the workforce of Treuhandanstalt companies on June 30 led to many redundancies among industrial workers; it is clear that widespread cuts will also be needed among agricultural workers. In some towns the new Länder unemployment may soon exceed 50 per cent of the workforce.

Productive investment has thus become all the more urgent. Such investment may not merely take the form of acquisition of an existing corporate enterprise. In some cases a new venture may offer more attractive potential. In taking over an existing indus-

trial enterprise in the new Länder, investors will have to take at least some risk on the so-called "old burdens" inherited from the socialist system, in particular, the risk of clearing up pollution and potential claims for restitution.

Although the Treuhand is, to some extent, prepared to underwrite pollution liabilities, investors will be required to take up to 30 per cent of the risk. Although such risks can be clarified by appropriate due diligence enquiries, the lack of environmental controls under the old regime means that it may not be possible to eliminate altogether future liabilities for clearing up pollution or costs associated with installing new equipment to comply with strict federal German and EC environmental regulations.

Another widespread problem is the issue of title to land. In principle the Unification Treaty permitted claims for restitution to be filed by former owners of land in the eastern Länder up to October 13 1990. Claims filed before that date, if accepted by the new administrative tribunals set up to determine them, entitled the claimant to restitution in kind.

This is obviously unsatisfactory from the point of view of an investor. Under provisions contained in the new investment law, if sufficient jobs can be guaranteed by the investment, the purchaser may be able to obtain protection from claims of former owners by the issue of an investment certificate, whereby claims for restitution are by law translated

into claims for compensation underwritten by the state. Nevertheless due diligence enquiries as to title are still extremely difficult, particularly as many of the old pre-socialist records have been destroyed or are difficult to access.

Although the Treuhand does not favour the idea of its continuing to hold an equity share in the enterprise which it is trying to sell, there have been cases where only a majority stake in an enterprise has been privatised leaving the Treuhand as a minority shareholder. This is usually done on the understanding that the remainder of the equity will be privatised in the near future.

In principle the Treuhand can itself take steps to modernise or restructure a business for sale but would prefer to leave this to the purchaser. The sale should be based on the full value of the enterprise; the balance sheet should be drawn up according to west German Bilanzgesetz (balance sheet) principles.

The Treuhand is also keen to maintain employment so far as practicable and investors may be expected to give guarantees on employment levels consistent with the business plan they submitted to the Treuhand.

Whether an investor decides to take over an existing enterprise or form a new one, obtaining planning consents can also be a wearisome - although progress can be expedited by impressing on the leaders of the local commune

the likely creation of jobs. The effect of the wholesale adoption of the legal and administrative system of the federal republic is certainly a step forward compared with the situation in other former socialist countries in central and eastern Europe. There is, however, still a serious dearth of judges, lawyers and administrators in the new Länder able to cope with the immediate need to adapt to the new system.

Federal German and EC competition rules now apply. Before the sale of a company the Treuhand is obliged to examine whether the acquisition by the proposed purchaser might violate antitrust rules. However, this examination will not relieve the purchaser of making its own appraisal of the anti-competitive effect of the acquisition for the Treuhand's agreement to the sale does not signify approval by the German Cartel office, the Bundeskartellamt, or the EC Commission.

Although foreign investors may lag behind their German counterparts in taking interest in the new Länder and although formidable problems remain, there is no doubt that the eastern part of Germany is one of the most interesting areas for new investment in Europe and for those who dare, given proper advice, the rewards may be substantial.

The author is a partner of international commercial solicitors Sinclair Rocks & Temperley.

COMMODITIES AND AGRICULTURE

Yeltsin order sets the gold market guessing

By Kenneth Gooding, Mining Correspondent

GOLD MARKET traders and analysts last night were desperately trying to get more information about the order from Mr Boris Yeltsin, the Russian leader, that all foreign exchange, precious metals and stones operations be made only with the approval of his republic.

There was no consensus about how the surprise move should be interpreted. One London trader suggested that Mr Yeltsin was under great pressure to bring order to Soviet finances and the other was an attempt to show that he had payments and reserves under control.

He pointed out, however, that the Soviet Union's economic problems were greater than ever and added, "I'm not sure that this eases the pressure for the Soviets to sell or to swap gold in the west."

Mr Tom Grillo of Cargill Investor Services in New York supported this view. He suggested that the Russian leader wanted to establish an "accountability trail" of where foreign exchange holdings would go when the Soviet Union sold gold. "You can't say they're going to sell more or less from the statement. There's not a whole lot to go on."

However, Mr Andy Smith, analyst at the Union Bank of Switzerland, while stressing that his views were entirely speculative, said that the move was potentially positive for the gold price. Mr Yeltsin now had the potential to shift gold to the west to show that Russia intended to keep to loan agreements or to show that the republic would stick to any undertakings given to the International Monetary Fund. This would provide an alternative to outright gold

sales or the use of gold swaps (where the metal is sold but with a promise it would be bought back at an agreed future date).

Previously the Bank of Foreign and Economic Affairs, which was responsible for all the Soviet Union's gold sales, had held back from shipping large amounts of gold to the west as collateral for long-term loans because of perceived opposition from individual republics.

But, with Russian appointees heading the BFEA and the state bank, Gosbank, Mr Yeltsin had control over Soviet gold supplies and this opened up a new strategic opportunity, said Mr Smith.

Gosbank officials were due to meet the IMF in London next week, the Union Bank of Switzerland's analyst pointed out. He added: "What better way to show goodwill towards the IMF than through a gold deposit?"

Ms Rebecca Tabatabai, analyst with Credit Suisse in Zurich, also suggested the move might be positive for the market. "It should keep gold sales wound up when the Soviet Union sold gold. 'You can't say they're going to sell more or less from the statement. There's not a whole lot to go on.'"

While the debate raged, the gold price remained virtually unchanged and it closed last night on the London bullion market down 15 cents at US\$354.45 a troy ounce.

Twilight time for Malaysian plantations

Lim Siong Hoon examines the decline of the country's leading agricultural sector

DURING THE lucrative years, the bonus was four times the salary. Such were the rewards of rubber and palm oil that encouraged planters like Mr Alan B to put in three decades of work.

"You stay in business for the boom years," he says. But those years are becoming increasingly infrequent.

Planters testify to how the peaks in the markets' cycles are becoming shorter-lived and the troughs ever longer. "It used to be two years, sometimes three," says Mr B. Now it is seven or eight, with a brief good year in between.

Malaysia's plantation industry is entering its twilight years.

Even the country's largest plantation group, and one of its oldest and most conservative, has joined the rush into real estate. Earlier this year the Guthrie group transferred 5,200 out of its 286,000 acres to a property development company it had just created.

Dunlop Estates, too, is hardly recognisable as a plantation house. Having made returns, it sold all its 68,890 acres to an oxygen gas supplier last year.

Like others, Guthrie's decision to turn its crop land into housing suburbs is irreversible, and reflects how Malaysia's multi-crop strategy has stalled at cost.

In an era of steel and petrochemicals, and 10 per cent growth in real incomes, the rewards of property development are big for century-old plantation houses like Guthrie and Golden Hope (formerly Harrison's Malaysian).

"Take any town. All the land around it is owned by them."



Cocoa growing has not provided the hoped-for insurance against low rubber prices

says Mr B. "Its agricultural value is in the books for M\$4,000 or M\$5,000 an acre. You can log it for M\$30,000 or M\$50,000, but M\$80,000 if you develop it yourself."

Last November, Sime Darby sold 1,200 acres of oil palm estates near Kuala Lumpur for M\$150,000 an acre, nearly 90 per cent of which was pure profit. This sale alone netted M\$182.5m, three times the company's plantation earnings for the entire 1988-90 crop year.

With the markets flat most of the time, last year's margin at every plantation shrank by between half and three-quarters. They remain profitable but multi-cropping has suddenly become a financial burden since losses in one crop have to be set against the profits of another.

"I don't know of anyone making money from cocoa," says Mr B. "Everyone thought we could do the same for it as we did with palm oil."

Oil palm started in the early 1970s as the planter's insurance against weak rubber prices. New to the international vegetable oil market, it was well received. And, like rubber, it suited plantation-style cultivation with year-round harvesting.

Cocoa was different. The Africans were already big producers, and the crop seemed attractive only because the free-market prices were distorted by the International Cocoa Organisation's buffer stock buying, which has since been suspended.

"From blind-sight," says Mr B, "I think cocoa is better off than rubber. Not an estate crop. You can abuse the oil palm and rubber trees and still pull them back later. Not in cocoa."

Underlying its beleaguered state is that Malaysian plantations are no longer the main players in tropical commodities.

Southern Thailand and north Sumatra have come alive with rubber. Says Mr B: "If the Indonesians are as efficient statistically as in their cultivation, they are probably the biggest producers of rubber."

Help in improving Indonesian agriculture was provided by an unexpected influx of expatriate planters, skilled in estate management, who had left Malaysia amid a binge of nationalism in the early 1980s.

Mr B defends the government. It kept its word, he says, in keeping the planters until their retirement. But the management shake-up following the acquisitions of what were previously European-owned plantations resulted in, by his estimate, 40 to 50 resignations.

Troubled by competition, labour shortages and competing demands for land at home, Malaysian planters talk today of mechanisation to raise output and to squeeze more out of

the trees. "But, we are not growing wheat," says Mr B. On the hilly terrain, where the trees thrive best, mechanisation is difficult.

Improved planting by small-holders, who produce a third of the palm oil and two-thirds of the rubber, may have helped to sustain Malaysian output. Given their poorer yields, however, they are more susceptible to any fall in the market.

To halt agriculture's decline, the government in June announced land reforms to overhaul the smallholder sector. Plantations were invited to participate, with investments and with management expertise. Danish investors were allowed to regain equity control of United Plantations - the first to have reverted to foreign control after 10 years.

Oil palm, rubber and cocoa occupy about 60 per cent, 30 per cent and 10 per cent respectively of the 3.4m acres in private estates, which in turn accounts for 35 per cent of total cultivated land.

During the last two decades, plantations cut their rubber acreage from 1.7m to 800,000 acres. That loss was made up by oil palm and cocoa but, today, the promise of "insurance" coverage is in danger of evaporating.

So lucrative an alternative is the property sector that plantations' "main source of money will be the development of land in the next 10 years," says Mr B.

He hopes to retire before then to England where "I intend to grow vegetables," he says. "I was last in, and I'm last out."

Alan B is the pseudonym of a planter who prefers to remain anonymous.

Rubber price fall sparks support purchases

THE INTERNATIONAL Natural Rubber Organisation announced yesterday that it had made its first price support purchase for 17 months, reports Reuters from Kuala Lumpur. The group said it bought an undisclosed amount of RSS No. 1 Indonesian rubber for September and October shipment in the Singapore market.

An official said Iro bought 100 tonnes for September at 80.25 US cents a kilogram and for October at 81.00 cents, for from the Indonesian ports of Belawan, Surabaya and Jakarta. Singapore dealers estimated the amount at a few hundred tonnes.

Mr Aldo Hofmeister, the organisation's buffer stock manager, said last week that he might resume buying as soon as prices had fallen below the group's "may-buy" level of 176 Malaysian/Singapore cents a kilogram.

The five-day average, which is taken from Singapore, Kuala Lumpur, London and New York markets, was 175.58 cents a kilogram on Tuesday.

Under Iro rules, Mr Hofmeister may buy rubber below 176 cents and must buy below 166 cents. Iro last bought 34,500 tonnes between January and March last year.

The buffer stock manager has said the surplus of RSS No. 1 and TSR 20 Indonesian rubber grades was depressing prices.

News of Iro's intervention lifted prices in Singapore but had little influence in Kuala Lumpur. "Prices may stay weak unless Iro buys in the local market," a broker said.

Jamaican sugar crop higher, but below target

By Canute James in Kingston

JAMAICA'S 1991 sugar harvest yielded 233,371 tonnes, 14,512 tonnes above the last year's production, but short of the industry's target of 240,000 tonnes.

Mr Frank Downie, executive chairman of the Sugar Industry Authority, said that the island had met all its export commitments of 126,000 tonnes to the European Community and 22,000 tonnes to the US.

He said Jamaica had shipped an additional 4,000 tonnes this year to the EC after a shortfall by Guyana against its quota was reallocated to other suppliers.

Jamaica will be importing 32,000 tonnes of refined sugar from the US later this year to meet the needs of the local food processing industry, Mr Downie said.

Comex to launch 5-day options on September 3

By Barbara Durr in Chicago

THE NEW York Commodity Exchange (Comex), the world's largest gold market, will begin trading its new five-day options on gold on 3 September.

The five-day contract is the shortest-term option listed on any US exchange and it is aimed at increasing the appeal of gold options to individual investors.

According to Mr Martin Greenberg, Comex chairman, the short time-frame of the options and the fact that they are traded at a fraction of the

cost of conventional gold options should have appeal for individual investors. It will provide them the chance to trade with limited risk but still have a shot at significant profits.

Commercial participants in the market are also expected to use the contract to hedge short term exposure to gold. The novel feature of the new gold options is that they are cash-settled at expiry based on the price of the futures. They will be non-exercisable by purchasers.

Norwegian plant to cut nickel output

By Robert Gibbins in Montreal

THE FALCONBRIDGE metals company is cutting back production at its nickel refinery in Norway because of low prices and disruption in supply of feedstock from the Soviet Union.

The company, owned jointly by Noranda and Trelleborg of Sweden, will trim the operating rate to 75 per cent of capacity for several months from the present 90 per cent, until market conditions become clearer.

Nikkelverk produced almost 59,000 tonnes of refined nickel in 1990 or 8.5 per cent of western world consumption. The refinery's feedstock comes from Canada, Botswana and the Soviet Union.

At the London Metal Exchange yesterday the cash nickel price fell \$7.85 to a fresh 1991 low of \$7,835 a tonne.

Albania agrees exploration contracts

By Kerin Hope, recently in Tirana

ALBANIA HAS signed contracts for offshore oil and natural gas exploration with four western oil companies and will complete two more agreements early next month, according to a senior industry official.

Demlex of Germany and OMV of Austria were granted joint prospecting and production rights in the Adriatic off the north Albanian coast, while two US companies, Chevron Corporation and Occidental Petroleum, are to explore in two separate areas farther south.

Mr Bejo Sejdiu, oil director at the ministry, said final details of similar agreements with Agip of Italy and Hamilton Oil Corporation of the US were being worked out. "We set up five offshore zones for exploration and we expect that seismic testing will start next month in several of those areas," he said.

The contracts, all for 25 years, foresee a three- to five-year research and exploration period during which Albanian staff will undergo on-site training, he said.

"Once the exploration costs are recovered through production, the equipment used will become the property of the Albanian state. The state will also take the larger proportion of profits from production."

Albania, an oil producer since the mid-1920s, has proven offshore reserves of 200m tonnes, mainly in the south. But only a small proportion is recoverable with present drilling equipment, much of it dating from the 1950s.

Production has declined sharply in recent years from a peak of about 2.5m tonnes in 1974. Last year only about 1m tonnes was produced, while this year's output is forecast at only 900,000 tonnes, well below the country's annual domestic

requirement of 1.1m tonnes. "We will probably have to import some 300,000 tonnes this year, as demand is rising," he said.

Current production is mostly of heavy crude with a high sulphur content. The country's total refining capacity is about 2.5m tonnes annually.

Mr Sejdiu said legislation was being prepared to permit joint ventures with foreign oil companies for onshore production.

Albania also produces about 500,000 cubic metres annually of natural gas, from five coastal fields in the centre and south of the country. It is used to fuel local industries.

Statoil, the Norwegian state oil company, said that from yesterday Mongstad refinery would be closed for a

planned, six-week, NK150m (£13m) inspection and maintenance programme, writes Karen Fossell in Oslo.

Mongstad, which came on stream August 1988, at present produces about 6.5m tonnes of refined products annually, 80 per cent of which is fuel.

"We will fulfil term customers' contracts by supplying products which have been stored in underground caverns at the refinery and by some purchases in the market," Ms Berit R. Oeyen, a Statoil spokeswoman said. Spot market sales will decline in the period, however, she added.

About 70 per cent of Mongstad's refining capacity is based on term contracts. The Norwegian North Sea crude which would normally go to the refinery will be sold in the world market. Some 1,000 extra workers, including the regular Mongstad staff of 700, will be involved in the operation.

MARKET REPORT

Zinc remained under pressure throughout the day on the LME. Speculative selling took three-month metal to a new contract low of \$1,028 a tonne on the morning pre-market before trade buying and short-covering provided support and held the market above \$1,030 for the rest of the day.

Traders said the market was in a chartered territory and they could not pinpoint areas of support. They suggested that \$1,000 was probably in a lot of people's minds. The physical sector has been sluggish but there have been signs of a pick-up in US demand with premiums of up to \$10 being paid for zinc in Baltimore recently. Copper

maintained this week's firmer trend although profit-taking trimmed gains at the close and the firmers pointed against the dollar restricted the rise in the sterling copper price. Speculative buying and short-covering against a background of tightness of LME September delivery metal and optimism in the US over the prospects for the fourth quarter economic recovery aided the firmer trend, traders said. The possibility of a strike at Minero Peru's facilities, due yesterday, was now postponed until next Tuesday, had little impact as strike threats in Peru have often lacked full miner support.

Compiled from Reuters

London Markets

Commodity	Unit	Price
Crude oil (per barrel FOB)	£/bbl	23.00
Crude oil (per barrel CIF)	£/bbl	23.10
Crude oil (per barrel FOB)	£/bbl	23.20
Crude oil (per barrel CIF)	£/bbl	23.30
Crude oil (per barrel FOB)	£/bbl	23.40
Crude oil (per barrel CIF)	£/bbl	23.50
Crude oil (per barrel FOB)	£/bbl	23.60
Crude oil (per barrel CIF)	£/bbl	23.70
Crude oil (per barrel FOB)	£/bbl	23.80
Crude oil (per barrel CIF)	£/bbl	23.90
Crude oil (per barrel FOB)	£/bbl	24.00
Crude oil (per barrel CIF)	£/bbl	24.10
Crude oil (per barrel FOB)	£/bbl	24.20
Crude oil (per barrel CIF)	£/bbl	24.30
Crude oil (per barrel FOB)	£/bbl	24.40
Crude oil (per barrel CIF)	£/bbl	24.50
Crude oil (per barrel FOB)	£/bbl	24.60
Crude oil (per barrel CIF)	£/bbl	24.70
Crude oil (per barrel FOB)	£/bbl	24.80
Crude oil (per barrel CIF)	£/bbl	24.90
Crude oil (per barrel FOB)	£/bbl	25.00
Crude oil (per barrel CIF)	£/bbl	25.10
Crude oil (per barrel FOB)	£/bbl	25.20
Crude oil (per barrel CIF)	£/bbl	25.30
Crude oil (per barrel FOB)	£/bbl	25.40
Crude oil (per barrel CIF)	£/bbl	25.50
Crude oil (per barrel FOB)	£/bbl	25.60
Crude oil (per barrel CIF)	£/bbl	25.70
Crude oil (per barrel FOB)	£/bbl	25.80
Crude oil (per barrel CIF)	£/bbl	25.90
Crude oil (per barrel FOB)	£/bbl	26.00
Crude oil (per barrel CIF)	£/bbl	26.10
Crude oil (per barrel FOB)	£/bbl	26.20
Crude oil (per barrel CIF)	£/bbl	26.30
Crude oil (per barrel FOB)	£/bbl	26.40
Crude oil (per barrel CIF)	£/bbl	26.50
Crude oil (per barrel FOB)	£/bbl	26.60
Crude oil (per barrel CIF)	£/bbl	26.70
Crude oil (per barrel FOB)	£/bbl	26.80
Crude oil (per barrel CIF)	£/bbl	26.90
Crude oil (per barrel FOB)	£/bbl	27.00
Crude oil (per barrel CIF)	£/bbl	27.10
Crude oil (per barrel FOB)	£/bbl	27.20
Crude oil (per barrel CIF)	£/bbl	27.30
Crude oil (per barrel FOB)	£/bbl	27.40
Crude oil (per barrel CIF)	£/bbl	27.50
Crude oil (per barrel FOB)	£/bbl	27.60
Crude oil (per barrel CIF)	£/bbl	27.70
Crude oil (per barrel FOB)	£/bbl	27.80
Crude oil (per barrel CIF)	£/bbl	27.90
Crude oil (per barrel FOB)	£/bbl	28.00
Crude oil (per barrel CIF)	£/bbl	28.10
Crude oil (per barrel FOB)	£/bbl	28.20
Crude oil (per barrel CIF)	£/bbl	28.30
Crude oil (per barrel FOB)	£/bbl	28.40
Crude oil (per barrel CIF)	£/bbl	28.50
Crude oil (per barrel FOB)	£/bbl	28.60
Crude oil (per barrel CIF)	£/bbl	28.70
Crude oil (per barrel FOB)	£/bbl	28.80
Crude oil (per barrel CIF)	£/bbl	28.90
Crude oil (per barrel FOB)	£/bbl	29.00
Crude oil (per barrel CIF)	£/bbl	29.10
Crude oil (per barrel FOB)	£/bbl	29.20
Crude oil (per barrel CIF)	£/bbl	29.30
Crude oil (per barrel FOB)	£/bbl	29.40
Crude oil (per barrel CIF)	£/bbl	29.50
Crude oil (per barrel FOB)	£/bbl	29.60
Crude oil (per barrel CIF)	£/bbl	29.70
Crude oil (per barrel FOB)	£/bbl	29.80
Crude oil (per barrel CIF)	£/bbl	29.90
Crude oil (per barrel FOB)	£/bbl	30.00
Crude oil (per barrel CIF)	£/bbl	30.10
Crude oil (per barrel FOB)	£/bbl	30.20
Crude oil (per barrel CIF)	£/bbl	30.30
Crude oil (per barrel FOB)	£/bbl	30.40
Crude oil (per barrel CIF)	£/bbl	30.50
Crude oil (per barrel FOB)	£/bbl	30.60
Crude oil (per barrel CIF)	£/bbl	30.70
Crude oil (per barrel FOB)	£/bbl	30.80
Crude oil (per barrel CIF)	£/bbl	30.90
Crude oil (per barrel FOB)	£/bbl	31.00
Crude oil (per barrel CIF)	£/bbl	31.10
Crude oil (per barrel FOB)	£/bbl	31.20
Crude oil (per barrel CIF)	£/bbl	31.30
Crude oil (per barrel FOB)	£/bbl	31.40
Crude oil (per barrel CIF)	£/bbl	31.50
Crude oil (per barrel FOB)	£/bbl	31.60
Crude oil (per barrel CIF)	£/bbl	31.70
Crude oil (per barrel FOB)	£/bbl	31.80
Crude oil (per barrel CIF)	£/bbl	31.90
Crude oil (per barrel FOB)	£/bbl	32.00
Crude oil (per barrel CIF)	£/bbl	32.10
Crude oil (per barrel FOB)	£/bbl	32.20
Crude oil (per barrel CIF)	£/bbl	32.30
Crude oil (per barrel FOB)	£/bbl	32.40
Crude oil (per barrel CIF)	£/bbl	32.50
Crude oil (per barrel FOB)	£/bbl	32.60
Crude oil (per barrel CIF)	£/bbl	32.70
Crude oil (per barrel FOB)	£/bbl	32.80
Crude oil (per barrel CIF)	£/bbl	32.90
Crude oil (per barrel FOB)	£/bbl	33.00
Crude oil (per barrel CIF)	£/bbl	33.10
Crude oil (per barrel FOB)	£/bbl	33.20
Crude oil (per barrel CIF)	£/bbl	33.30
Crude oil (per barrel FOB)	£/bbl	33.40
Crude oil (per barrel CIF)	£/bbl	33.50
Crude oil (per barrel FOB)	£/bbl	33.60
Crude oil (per barrel CIF)	£/bbl	33.70
Crude oil (per barrel FOB)	£/bbl	33.80
Crude oil (per barrel CIF)	£/bbl	33.90
Crude oil (per barrel FOB)	£/bbl	34.00
Crude oil (per barrel CIF)	£/bbl	34.10
Crude oil (per barrel FOB)	£/bbl	34.20
Crude oil (per barrel CIF)	£/bbl	34.30
Crude oil (per barrel FOB)	£/bbl	34.40
Crude oil (per barrel CIF)	£/bbl	34.50
Crude oil (per barrel FOB)	£/bbl	34.60
Crude oil (per barrel CIF)	£/bbl	34.70
Crude oil (per barrel FOB)	£/bbl	34.80
Crude oil (per barrel CIF)	£/bbl	34.90
Crude oil (per barrel FOB)	£/bbl	35.00
Crude oil (per barrel CIF)	£/bbl	35.10
Crude oil (per barrel FOB)	£/bbl	35.20
Crude oil (per barrel CIF)	£/bbl	35.30
Crude oil (per barrel FOB)	£/bbl	35.40
Crude oil (per barrel CIF)	£/bbl	35.50
Crude oil (per barrel FOB)	£/bbl	35.60
Crude oil (per barrel CIF)	£/bbl	35.70
Crude oil (per barrel FOB)	£/bbl	35.80
Crude oil (per barrel CIF)	£/bbl	35.90
Crude oil (per barrel FOB)	£/bbl	36.00
Crude oil (per barrel CIF)	£/bbl	36.10
Crude oil (per barrel FOB)	£/bbl	36.20
Crude oil (per barrel CIF)	£/bbl	36.30
Crude oil (per barrel FOB)	£/bbl	36.40
Crude oil (per barrel CIF)	£/bbl	36.50
Crude oil (per barrel FOB)	£/bbl	36.60
Crude oil (per barrel CIF)	£/bbl	3

LONDON STOCK EXCHANGE

Special deals boost trading volumes

By Terry Byland, UK Stock Market Editor

A LONDON stock market still waiting for the dust to clear in eastern Europe busied itself yesterday with a batch of equity deals which gave a significant boost to trading volumes. An attempt to rally from the fall of the previous day was unsuccessful, however, and early gains had been largely whittled away by the close of business.

Views by UK equity strategists on prospective developments in eastern Europe were put on hold as Mr John Major, the UK prime minister, began his visit to the US, which will be followed by meetings with Soviet leaders.

At Barclays de Zoete Wedd, Mr Richard Kersley commented that after last week's momentous events, the near-term outlook for the market is

again "dependent on the strength and timing of the economic recovery".

Equities opened slowly before being helped ahead once again by the FT-SE futures contract, but could only manage a gain of ten points before being hit by a sharp fall in the FT-SE 100 index.

Turnover was boosted by double counting involved in sizeable placements of stock in a handful of issues, notably

Royal Insurance, Hambros, and Howden.

There was also a substantial trading programme made up of both buy and sell orders for a range of blue chip issues, operated by a leading UK investment bank. The programme trades moved across the Seq electronic network after the day of dealing for the day.

The market was helped by a general firm performance among the blue chips. Consumer stocks continued to edge higher, with some high street stores standing out firmly on hopes that the worst of the recession in domestic consumer spending has now been seen. ICI still seen as an indicator of market confidence, gained further ground.

In spite of the calmer tone this week in the London mar-

ket, UK strategists remain confident that share prices can make further ground this year, always with the proviso that the Soviet crisis can be resolved.

At Kleinwort Benson Securities, Mr Roger Palmer believes that institutional investors, anxious to reduce liquidity further, may have missed the opportunity last week and will continue to seek stock for the balance of the summer. Kleinwort is urging clients to add to UK funds on market weakness, but adds that investors might hold back while the market remains near its all-time highs.

Mr Richard Lake at Hoare Govett is also bullish, pointing out that most stocks immediately found buyers following the setback on Red Monday last week.

The textile sector was enlivened by good two-way business in Coats Vycella and Courant. Textiles ahead of their interim results next week.

As regards reports on Wednesday, slipped 2 to 17p. Courant, which reports the following day, was a penny easier at 394p.

Unusually heavy trading in Rosehaugh was blamed on the programme trade by County NatWest. Turnover totalled 2.4m as the shares held at 23p.

Wates City of London continued to benefit from this week's good figures. Positive press comment helped the shares climb 6 to 115p.

Brodero Properties moved in the other direction after posting an interim loss of 13.3m (11m). The shares shed 3 to 50p.

Wassall shares were among the most heavily traded in the market as its two brokers, S.G. Warburg and Panmure Gordon, crossed stock. The two-way stance on the stock ensured that the share price was unchanged at 173p.

Car auction group ADT fell 21 to 48p, losing all the gains of the previous day. The group suspended its dividend on Monday and announced extensive debt-reduction plans.

MARKET REPORTERS: Daniel Green, Peter John, Steve Thompson.

Other market statistics, including the FT-Acquires Share Index and London Traded Options, Page 18.

FINANCIAL TIMES STOCK INDICES

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar down on GNP fall

THE DOLLAR'S decline yesterday was based on economic considerations, as attention swung away from events in the Soviet Union.

It followed news that US gross national product contracted by 0.1 per cent during the second quarter, revising last month's preliminary estimate of 0.4 per cent growth. This was the third consecutive quarter that the economy shrank since the recession began in the middle of 1990.

Disappointment that the economy was still in recession at mid-year renewed speculation about lower US interest rates, despite comments by Mr John Law, a Federal Reserve Board governor. He said recently that a cut in the US discount rate is not necessary and will not speed up economic recovery.

To some extent this view was supported by indications in the GNP data that the economy is poised to recover. This included a downward revision of \$27.7bn in business inventories from the preliminary figure of \$21.2bn. Economists noted that the lower level of inventories the quicker the economy is likely to rebound.

In the Far East the dollar had been strong, testing resistance at DM1.7600, but in London close it had fallen to DM1.7400, from DM1.7485 on Tuesday.

The US currency also fell to ¥136.65 from ¥136.95; to Sfr1.5175 from Sfr1.5225; and to Ffr6.9050 from Ffr6.9375. On Bank of England figures the dollar's index slipped to 66.4 from 66.7.

The German Bundesbank council meets today, but is not expected to change credit policies after increasing official interest rates at the last meeting two weeks ago. The last increase was a reaction to rising inflation, but provisional figures released yesterday showed that year-on-year inflation in the western part of Germany slowed to 4.1 per cent in August from 4.4 per cent in July.

There was little impact on the D-Mark, which remained in the middle of the European exchange rate mechanism, and was steady against the Japanese yen. It closed at ¥78.55 in London, compared with ¥78.30 on Tuesday, recovering from

levels of around ¥78.00 in early European trading.

Sterling improved against the weak dollar and was generally firm against its partners in the ERM, but did not have any obvious direction of its own. Domestic political events have not yet had any impact on the pound, but are expected to become a factor when the UK political party conferences take place in the latter part of September and early October.

Sterling rose 95 points to \$1.6900. It also improved to DM2.9400 from DM2.9375; to Ffr9.9900 from Ffr9.9775; and to Sfr2.6650 from Sfr2.6575, to ¥231.00 from ¥230.25. The pound's index climbed 0.1 to 50.8.

The Spanish peseta gained ground at the top of the ERM, despite lower interest rates in Madrid on speculation about further monetary easing by the Bank of Spain.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Chg	Unit	Rate	% Chg
Italian Lira	1,336.27	127.74	-0.39	Spanish Peseta	166.64	-0.10
French Franc	6.5595	133.33	-0.10	Portuguese Escudo	200.48	-0.10
German Mark	1.9363	133.33	-0.10	Irish Punt	7.8756	-0.10
Belgian Franc	40.3399	133.33	-0.10	Swedish Krona	4.66	-0.10
D-Mark	1.9363	133.33	-0.10	Swiss Franc	1.736	-0.10
Spanish Peseta	166.64	133.33	-0.10	Japanese Yen	136.65	-0.10
Portuguese Escudo	200.48	133.33	-0.10			
Irish Punt	7.8756	133.33	-0.10			
Swedish Krona	4.66	133.33	-0.10			
Swiss Franc	1.736	133.33	-0.10			
Japanese Yen	136.65	133.33	-0.10			

Central rates set by the European Commission. Changes are in percentage relative strength. Percentage changes are for a one-point change in the exchange rate. The percentage difference between the actual market rate and the Commission rate is shown in parentheses. The Commission rate is shown in parentheses. The Commission rate is shown in parentheses.

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FINANCIAL FUTURES AND OPTIONS

LIFE LONG GILT FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	4.25	0.10	0.31	0.10
91	3.95	0.24	0.19	0.45
92	3.65	0.38	0.32	0.82
93	3.35	0.52	0.45	1.19
94	3.05	0.66	0.58	1.56
95	2.75	0.80	0.71	1.93
96	2.45	0.94	0.84	2.30
97	2.15	1.08	0.97	2.67
98	1.85	1.22	1.10	3.04
99	1.55	1.36	1.23	3.41
100	1.25	1.50	1.36	3.78

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US and Canada prices: Owing to technical problems, the day's closing prices for some items were incorrect.

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AMERICA

Dow tests all-time high on interest rate hopes

Wall Street

SPORADIC BUYING helped share prices to test their record closing highs yesterday morning, after an unexpected downward revision to second quarter gross national product figures raised hopes of an interest rate cut, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 16.55 at 3,042.71, just above Friday's record closing high of 3,040.25. The more broadly-based Standard & Poor's 500 was also firmer, up 1.56 at 394.62 at 1 pm. The Nasdaq composite of over-the-counter stocks outperformed leading indices, rising 2.00 to 524.55. Turnover on the NYSE remained light, with 96m shares traded by 1 pm. Rises outpaced declines by 225 to 577.

In spite of yesterday's gains, analysts expect the market to stay in a narrow trading corridor between 3,000 and 3,050 until the August employment figures are released a week this Friday. Investors remain confident that the Federal Reserve will cut interest rates soon to stimulate the economy further.

Yesterday's revision of the July GNP figure, reduced from an original estimate of 0.4 per cent rise to a 0.1 per cent decline, confirmed that the economy's revival from recession is proving to be slower than expected.

Among individual issues, Bolar Pharmaceutical soared 52 1/2 to 36 on the American

Stock Exchange after the company agreed to a \$40m settlement regarding a lawsuit brought by Smithline Beecham over Bolar's manufacture of a generic version of its drug, Diazepam. The news sent Smithline ADRs up 8 1/2 to \$66.

Elsewhere in the sector Schering-Plough put on 5 1/2 at \$58 after the US Patent and Trade Office issued the company a product patent for human interleukin-4, a naturally-occurring protein which may be effective in stimulating the body's immune system and helping in the treatment of tumours, leukemia and lymphomas.

Salomon held up well in the face of a downgrade of the group's senior debt by Moody's, the ratings agency. A lowering of Moody's ratings was expected, so by mid-session yesterday Salomon shares were up 3 1/2 at \$25 1/2.

Stocks with links to Mexico continued to benefit from the improving Mexican economy. Latin American Investment Fund jumped 2 1/2 to \$28 1/2 and Telefonos de Mexico, the communications giant, added 3 1/2 at \$37 1/2.

Continental Bank slipped 3 1/2 to \$13 1/2 after Keefe Bruyette & Woods, the brokerage house, cut its 1991 profit estimates for the bank because of concern that loan-loss provisions may have to be increased substantially for the third quarter.

On the over-the-counter market, Liposome rose 1 1/2 to \$11 in heavy trading after an analyst at Hambrecht & Quist repeated

his "buy" rating on the stock and favourable clinical trials of the company's anti-fungal drug were reported.

Furon fell 3 1/2 to \$10 1/2 on news that the manufacturer of industrial components earned only 2 cents a share during the second quarter, compared with 31 cents a share a year ago. The results were well below analysts' forecasts.

Canada

TORONTO was holding its ground at midday, but share prices were confined to a narrow range in featureless trading as the market waited for the quarterly results from the Canadian banks.

The TSE 300 index rose 2.36 to 3,520.2 on volume of 8.5m shares. Declines led advances by 217 to 176 with 228 unchanged. Among the advancing issues, Seagram rose 35 1/2 to C\$114 1/2 and SNC class A shares by C\$14 to C\$18 1/2.

Depremi Research rose C\$1 to C\$25 1/2 on volume of over 184,000 shares after news that it had signed an agreement for world-wide rights to a new method of treating skin cancer.

EUROPE

Continent digests crop of interim results

THE CONTINENT digested a crop of interim results yesterday, while Milan was brought to a virtual standstill by its latest trading scandal, writes Our Markets Staff.

MILAN eased in a very short session as this week's revelation of a stock fraud suggested that the settlement of the August account, due on Friday, would be postponed. Investors were reluctant to make new commitments because of the likely delay, which also posed foreign exchange problems for foreign investors wishing to settle their August transactions. The Comit index fell 2.3 to 548.62 in turnover estimated at less than Tuesday's small 1.52bn.

After the close, the two brokers who had deposited 85bn worth of stock with the Swiss-based bank which had been the victim of the fraud declared themselves insolvent after failing to deliver the stock by yesterday's deadline.

There were some bright spots in the market. Mr Francesco Riccio, of Arlberg in London said that he favoured stocks likely to benefit from the Italian government's decision to spend 130 trillion (million) over the next 10 years on a high-speed train.

FT-SE Eurotrack 100 - Aug 28							
Hourly changes							
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1121.13	1121.73	1122.70	1122.25	1121.75	1121.16	1121.46	1121.03
Day's High				Day's Low			
1123.04				1120.02			
Aug 27	Aug 28	Aug 22	Aug 22	Aug 21	Aug 20		
1118.91	1112.34	1108.61	1108.61	1100.53	1066.99		

Base value 1000 (25/10/85) 1 Centred.

Ansaldo Trasporti, which is earmarked to receive contracts worth 10 per cent of the total investment, rose L110 or 2.3 per cent to L4,750.

The state-controlled cement manufacturer Cementir gained a further L111 to L3,611 on rumours that the state holding group IRI is planning an issue price of L3,000 when it privatises the rest of Cementir.

PARIS showed its vulnerability to rumour. The CAC 40 index ended up 2.16 at 1,551.83 in an optimistic session, buoyed by signs from the futures market which suggested that the index could soon reach 1,500. Volume was estimated at FF2.35bn after Tuesday's FF1.7bn.

Euro Disney rose FF2 to FF138 on speculation that France might cut its uniform tax on redistributed profits. The construction group Spie-

Batignolles put on FF26 to FF610 on rumours that its majority shareholder, Schneider, would sell all or part of its holding. Schneider denied the rumour.

The department store chain Printemps rose FF15 to FF782 on renewed talk that the Maus family would sell its controlling stake in the company because of troubles at its US operations.

Michelin closed FF4.4 higher at a new high for 1991 of FF122, on hopes that an economic recovery in the US would boost replacement tyre sales.

FRANKFURT hardly emerged from its shell. The DAX eventually ending the day just 0.38 higher at 1,674.50 after a rise of 0.27 to 1,655.70 in the FAZ at mid-session. Volume in Frankfurt was down to DM2bn against DM2.24bn on

Tuesday. Mr Hans-Peter Wodnick of James Capel said that it was reassuring that the indices had risen at all in spite of the low volume.

The chemical results season started with a slight decline in profits from Bayer, indicating a slight improvement in the month of June alone. The stock rose 40 pig to DM277.70.

The diversified steel company Rosch rose DM1.60 to DM281.80 in spite of a 65 per cent drop at the pre-tax level as rumours of a foreign bid resurfaced.

Meanwhile, the motor industry debate continued with Volkswagen rising DM4 to DM282, BMW flat and Porsche DM10 lower at DM745. Mr Wodnick said that the launch of VW's new Golf model has excited the market, with the Frankfurt car fair upcoming next month.

AMSTERDAM was uninspired by yesterday's interim results. The CDS Tendency index ended at 91.3, up just 0.1 in generally thin trading.

Aegon, the insurer, eased 30 cents to FF117.70 on disappointment about its proposed 10 cent rise in the interim dividend. Buehmann Tetradore recouped F12.20 to F146.40 after Tuesday's 3.9 per cent

drop in anticipation of its poor interim results. The company said yesterday that net profits fell 16 per cent in the first half.

STOCKHOLM recovered from an early dip thanks to a strong result from Procordia. The ABRs index rose 2.3 to 1,083.5.

Procordia free B's closed SKR6 up at SKR27 after the company reported a rise of 25 per cent in first-half net profits. Astra free B's climbed SKR3 to SKR573 as analysts upgraded their full-year forecasts in the wake of Tuesday's interim.

Bucking the trend was Nobel, whose free B's lost SKR22 to SKR33 on the first day of trading since the stock was suspended last Thursday due to a crisis at its affiliated finance company, Gamlestaden. Volvo free B's eased SKR4 to SKR354 ahead of its interim, announced after the close.

ISTANBUL fell 3.4 per cent in thin trade as yesterday's one-year government bond auction set a higher benchmark for interest rates. The 75-share market index ended at 3,349.15, down 114.88.

DENMARK saw Sophus Berendsen fall DKR70 to DKR1,910 on lower-than-expected half-year results.

KLSE doubts confirmed by money supply move

Lim Siong Hoon says that Malaysia's economic growth is being overshadowed by interest rates

THE Kuala Lumpur stock exchange had already seen better days, and foreign fund managers were on their way out, when Bank Negara, the Malaysian central bank, announced on August 14 that it was going to tighten money supply.

Its intervention was taken as a confirmation of what foreign investors had long thought about the economy: that the inflation rate, officially at 4 per cent, is understated; that the rapid deterioration in the current account deficit (M\$8bn forecast this year, compared to M\$4.8bn last year) was being tackled by half measures; and that a weak Malaysian dollar, combined with artificially low interest rates, was a recipe for trouble.

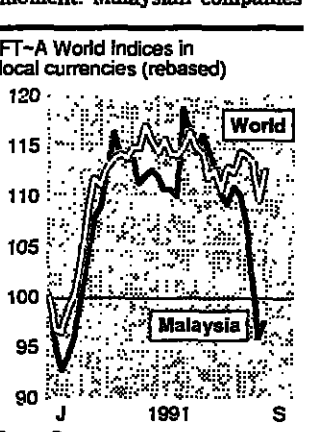
These concerns have overshadowed a 7.5 per cent growth forecast for the Malaysian economy this year. For equities, they took a slow downward consolidation and turned it into a bear market.

The KLSE composite index had reached a 1991 high of 636.02 on May 24, a rise of 34 per cent from the start of the year. It fell to 470.41 on January 16 during the Gulf crisis. By the end of July the index still stood at 602.32, but it dropped 10 per cent in the first two weeks of August, taking its biggest tumble of the year on August 15 when it fell 18.66, or 3.3 per cent, to 583.95 in reaction to the government's decision to abandon its policy of keeping interest rates artificially low.

In the normal course of things, the Bank [Negara] hardly causes a flutter in the market. This time it was

instructive," says Mr Lau Yew KIM, research manager at CIMB Securities.

In an emerging market like Malaysia's, equity activity has much less of a correlation with domestic interest rates than European bourses, which are so sensitive on this issue at the moment. Malaysian companies



are generally lowly-geared, says Mr David Bates of Asia Equity in London, and double tax complications mean that Malaysian equities are so low yielding to the foreign investor that dividend yield is a negligible incentive.

But this time the market's performance was already weakened by Tokyo's influence and overshadowed by Hong Kong's strength. Kuala Lumpur has been jaded too, following complaints about insider trading and illegal transactions.

This time the monetary restrictions were aimed directly at the consumer. Ana-

lysts argue that unless the double-digit growth in aggregate demand eases, more restrictions will follow. Thus, local investors followed the foreign selling.

Finance shares, and car stocks like Oriental, Tanjong and United Motor Works (UMW) which more than doubled their pre-tax profits last year, suffered heavily as this month's measures limited the proportion of finance which can be given to the purchase of a new car. The weak Malaysian dollar was already biting into some profits. UMW, the local assembler of Japan's Toyota cars, reported a mid-year, 3 per cent drop in pre-tax profit in spite of an 11 per cent rise in sales.

The government's policy of keeping interest rates artificially low, aimed at supporting investment, had increasingly shifted savings from bank deposits into the equity market, property and consumer goods. Within the equity market, attention was diverted to new issues which are frequently underpriced. Until mid-August there have been 16 new issues this year, and 40 are still pending.

There seems little appetite for existing equity stocks. The last ten days have seen a mini-crash on the Moscow coup, a recovery on its failure and, in the past three days, a return to decline, a fraction at a time. Lehigh, Boudier and other foreign banks and lack of buying support took the KLSE index down 3.22 yesterday to 583.95 and, with investors still wary about interest rates, prices are expected to drift lower still.

ASIA PACIFIC

Arbitrage-related selling erodes early gains

Tokyo

ARBITRAGE-RELATED selling eroded early gains yesterday, and the Nikkei index ended slightly lower after moving nervously in a narrow trading range, writes Emiko Terazono in Tokyo.

The Nikkei average fell 19.67 to 21,621.63 after a high of 21,802.31 and a low of 21,572.92. Volume rose to 250m shares from 170m as some shares were cross-traded ahead of September book closing.

Declines led advances by 587 to 310, while 184 issues remained unchanged. The Topix index of all first section stocks retreated 13.90 to 1,892.94, and in London the ISE/Nikkei 50 index rose 7.24 to 1,294.19.

Arbitrageurs moved to unwind their positions against September futures, which will expire on September 13. The Tokyo Stock Exchange (TSE) announced that long positions against September futures as of August 23 were down by 83.7m shares or ¥126.9bn from a week earlier to a total of 1.1bn shares, worth ¥1,239.8bn. The TSE said that arbitrageurs sold 47.1m shares worth ¥48.4bn, while 45.5m shares worth ¥45.4bn were bought.

Morgan Stanley was the most active player in arbitrage transactions, buying and selling a total of 28m shares, or 31.3 per cent of the total turnover. Nomura Securities and Salomon Brothers followed.

Sentiment weakened as 81 issues hit new lows for the year. Mr Chris Newton at James Capel said that if the Nikkei index stayed below 22,000 for longer than two to three weeks, a forecasted year-end rally could be in jeopardy.

Regional bank shares were among the most active issues on heavy cross-trading. Traders said that institutional investors realising profits ahead of the September interim book-closing were seen actively trading the issues. Chiba Bank, the most active of the day, fell ¥10 to ¥1,090 and Jojo Bank lost ¥8 to ¥908.

Shows Shell Sekiyu, the oil refiner, rose ¥80 to ¥1,890 on reports that it will post a double-digit increase in pre-tax

profits for the current fiscal year. Buying spread throughout the sector, with Cosmo Oil rising ¥17 to ¥782.

Japan Aviation Electronic Industry, the aeronautical navigation equipment maker, plunged ¥30 to ¥730. Four company officials, including a former president, have been arrested by the Metropolitan Police for their involvement in illegal exports of missile parts.

Sega Enterprises, the game maker, added ¥100 to ¥11,600 on buying by individual investors. Reports that the company's pre-tax profits for the six months to September would rise by 30 per cent prompted buying.

In Osaka, the OSE average fell 66.93 to 23,291.71 on volume of 47.6m shares. Some electronic issues turned higher toward the close on bargain-hunting. Nintendo, the video game maker, rose ¥300 to

¥11,400. Strength in Sega Enterprises encouraged investors.

Daihansan, the non-bank financial company, plummeted ¥20 to a record low of ¥580 on small-lot selling on reports that the company may have to write off ¥8bn in connection with the recent bank loan scandals involving Ms Nui Onoue, the Osaka-based restaurant owner.

Roundup

INDIVIDUAL shares made more impact than general market trends in the Pacific Basin yesterday.

MANILA scored its sixth consecutive improvement, the composite index rising 20.78, or just over 2 per cent, to 1,025.99. This time the index was carried higher by the strong overnight performance of Philippine Long Distance Telephone

(PLDT) in the US market. PLDT finished the session at \$55 pesos, up 27.50 pesos, after a high of \$92.50. The issue had gained \$1.625 to \$22.375 in American Stock Exchange trading overnight.

SINGAPORE saw interest in the "grey" market, where Singapore Automotive Engineering (SAE), the latest local company to offer shares, was quoted at between S\$1.65 and S\$1.85, well above the offer price of S\$1.20.

Meanwhile, the Strait Times Industrials index rose 7.08 to 1,390.20, as turnover rose from S\$3.4m to S\$58.9m.

NEW ZEALAND advanced on late buying in Fletcher Challenge and Carter Holt Harvey, which rose 7 cents to NZ\$3.60 in 300,000 shares and 6 cents to NZ\$1.62 in a thin 65,000 shares respectively.

After opening flat the NZSE-40 index closed 13.10 higher at 1,417.48 after an

aggregate loss of 1.9 per cent over the previous three sessions. Turnover rose from NZ\$9.3m to NZ\$14.6m.

AUSTRALIA was slightly higher although signs of patchiness in the economic recovery, the weight of share issues in the past six months and poor corporate earnings have left many investors on the sidelines.

The All Ordinaries index rose 1.1 to 1,541.2, turnover rising from A\$104m to A\$164m. Mayne Nickless, the transport, security and healthcare company, rose 8 cents to A\$7.22 after reporting a smaller-than-expected decline in profits. News Corp gained 34 cents to A\$9.32 on buying in the US.

BOMBAY rebounded after the government approved a big issue of convertible debentures by Reliance Industries. The BSE index added 13.91 to 1,827.59.

Corporación de Turismo de Venezuela Fondo de Inversiones de Venezuela Privatisation Process

Privatisation of Hotel Properties, Venezuela

The Fondo de Inversiones de Venezuela ("FIV"), in its function as promoter and coordinator of the privatisation of hotels and leisure properties in accordance with the Agreement signed on 11 December 1990 with the Corporación de Turismo de Venezuela ("Corporaturismo"), informs all local and foreign investors of the beginning of the prequalification process for the purchase of the Corporaturismo's shareholding participation in the following companies:

Company Name	No. of Rooms	Category	Location
CA Hotel Turistico, Puerto La Cruz	220	5*	Paseo Puerto Colón, Puerto La Cruz, Estado Anzoategui.
Owner of the property where the Hotel Meliá Puerto La Cruz operates.			
Corporación Hotelera Halmel CA	287	5*	Urbanización Caribe, Parroquia Caraballeda del Municipio Distrito Vargas, Distrito Federal.
Owner of the property where the Hotel Meliá Caribe operates.			
Hotel Jirahara CA	138	5*	Urbanización Nueva Segovia, Carrera 5, Entre calles 5 y 6 Barquisimeto, Estado Lara.
Owner of the property where the Hotel Barquisimeto Hilton operates.			

- The above-mentioned companies will be sold individually via international public tender in cash for immediate value with no deferral of payment or financing from Venezuelan state-owned entities.
- Up to 20% of the share capital of each hotel shall be offered to the employees under terms and conditions to be established for each case.
- Interested parties shall express their intention in writing to acquire shares in one or more of the companies. All expressions of interest shall be delivered no later than 11.00 am on 31 October 1991 to the offices of the Fondo de Inversiones de Venezuela, 5th floor of the Torre Banco de Lara, Esquina de Mijares, Caracas, Venezuela.
- Expressions of interest must be accompanied by the following information:
 - In the case of a legal entity: copy of the Articles of Association of the company or consortium; statement of experience in the hotel sector for each of the interested parties or of the designated operator; company report and accounts for the past three (3) years, duly audited by accredited chartered accountants.
 - In the case of non-corporate investors: name, profession, place of residence, nationality, experience in hotels and duly certified personal balance sheet.
- In order to register for prequalification, interested parties must:
 - Provide evidence of more than three (3) years' experience in the operation of hotels and/or leisure facilities of four star category or better, either directly or through a designated operator.
 - Have an individual or aggregate net worth of no less than one hundred and eighty million bolivars (VEB 180,000,000) or the equivalent in foreign currency per hotel to be bid for.
 - Certify that they have no outstanding and overdue financial obligations with the Venezuelan State.
- FIV and Corporaturismo will review the documentation and credentials received and will subsequently announce the results of the prequalification process in the international and local press.
- FIV and Corporaturismo will in due course inform prequalified investors of the necessary procedures to follow for submission of bids in the privatisation process.

For additional information, contact the Coordinator for Privatisation of Hotel and Leisure Properties, Office of the Manager for Privatisation of the Fondo de Inversiones de Venezuela, 5th floor of the Torre Banco de Lara, Esquina de Mijares, Caracas, Tel: (582) 801 0972, 801 0973, 801 0971, Fax: (582) 839169, Tlx: FIVEN 22890, 26529.

Issued by Fondo de Inversiones de Venezuela and approved by Morgan Grenfell & Co. Limited, a member of The Securities and Futures Authority, solely for the purposes of Section 57 of the Financial Services Act 1986.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

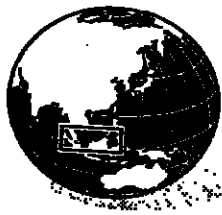
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	Local Currency Index	Local Currency Index	Gross Div Yield	US Dollar Index	US Pound Starting Index	Yen Index	Local Div Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)
Australia (89)	146.07	+0.3	128.87	126.45	132.78	124.02	+0.4	5.08	145.66	128.62	126.12	132.43	151.58	112.74	146.05
Austria (20)	173.62	-0.5	153.17	150.30	157.83	157.88	-1.0	1.79	175.16	154.87	151.67	152.25	159.54	222.57	194.82
Belgium (47)	127.17	+0.4	112.47	110.18	115.80	113.08	+0.4	5.24	126.90	111.79	109.61	115.10	116.09	142.27	126.49
Canada (114)	138.95	-0.1	123.47	121.14	127.21	115.73	-0.3	3.97	140.12	124.72	121.32	127.39	116.09	142.27	126.49
Denmark (37)	253.23	+0.0	223.41	219.22	230.19	232.56	+0.0	1.52	253.19	223.57	219.29	232.48	272.56	217.74	260.64
Finland (16)	95.35	+0.4	84.12	82.27	86.86	85.32	+0.2	2.82	95.01	83.99	82.27	85.05	95.15	88.53	124.54
France (109)	135.24	+0.0	119.31	117.06	122.92	125.95	+0.0	3.52	135.20	119.39	117.06	122.90	125.90	152.28	119.20
Germany (65)	108.26	-0.4	95.51	93.73	98.41	98.41	-0.4	2.28	108.73	96.01	94.15	98.84	98.84	125.35	94.15
Hong Kong (85)	165.55	-1.0	148.05	143.51	150.50	150.53	-1.0	4.27	167.28	147.71	144.58	152.09	166.78	189.58	119.82
Ireland (18)	153.71	+0.3	135.61	133.06	139.73	141.00	+0.3	3.53	153.28	135.30	132.70	139.54	141.13	162.45	132.88
Italy (77)	71.00	+0.3	62.84	61.46	64.54	69.23	+0.4	3.38	70.80	62.87	61.50	64.36	66.97	86.23	64.76
Japan (474)	121.80	-0.1	107.46	105.44	110.74	105.44	-0.1	0.90	121.94	107.67	105.58	110.87	105.98	119.23	129.87
Malaysia (88)	200.65	-0.3	177.02	173.69	182.40	215.03	-0.3	3.19	201.21	177.68	174.22	182.93	215.57	247.78	188.18
Mexico (16)	1186.85	+2.4	1047.09	1027.45	1076.91	9965.90	+2.7	1.37	1159.27	1024.06	1003.78	1053.65	1082.53	1189.86	534.45
Netherlands (31)	136.55	-0.8	120.47	118.21	124.13	122.78	-0.8	4.36	137.58	121.58	119.22	125.18	145.73	125.70	137.74
New Zealand (14)	48.09	-0.2	40.96	39.90	41.80	42.58	-0.3	7.14	46.19	40.79	40.00	42.00	42.77	54.64	41.18
Norway (31)	230.07	-0.2	178.15	175.80	184.61	188.26	-0.3	1.50	203.58	173.76	173.28	185.09	185.05	223.24	178.58
Singapore (38)	186.75	-0.4	164.76	161.67	169.76	148.28	-0.4	2.31	167.51	165.57	162.38	170.47	148.62	208.25	158.34
South Africa (61)	237.43	+0.5	209.47	205.54	215.63	195.51	+0.3	1.52	236.35	208.70	204.54	216.50	236.35	195.51	195.51
Spain (54)	150.97	-0.2	132.39	129.92	136.42	123.86	-0.2	4.33	150.37	132.78	130.21	136.71	124.12	171.12	151.31
Sweden (52)	189.58	-0.7	167.26	164.12	173.24	139.86	-0.7	2.49	180.01	167.78	164.53	172.75	178.96	204.12	145.60
Switzerland (58)	92.06	-0.3	81.71	79.89	83.69	86.08	-0.7	5.22	92.34	81.53	79.98	83.96	87.47	100.67	87.04
United Kingdom (240)	176.44	-0.6	155.86	152.73	160.38	135.68	-0.7	7.72	177.33	156.38	153.71	160.40	167.47	162.27	127.07
USA (527)	159.57	-0.1	140.87	138.25	145.16	159.67	-0.1	3.04	159.83	141.14	139.40	145.32	159.83	159.57	125.85
Australia (828)	138.19	-0.21	121.92	119.63	125.63	124.24	-0.4	3.84	138.72	122.49	120.12	126.12	124.78	151.52	125.50
Ireland (109)	186.47	-0.1	164.51	162.53	169.51	166.54	-0.1	1.95	186.58	164.62	161.63	169.70	176.75	200.81	155.57
Pacific Basin (718)	123.62	-0.1	109.06	107.02	112.38	107.48	-0.1	1.18	123.78	109.30	107.18	112.54	107.83	145.92	117.86
Europe - Pacific (1546)	129.71	-0.2	114.44	112.28	117.91	114.84	-0.3	2.30	130.02	114.81	112.57	118.29	115.15	147.66	121.29
North America (941)	158.36	-0.1	126.72	124.60	130.00	130.70	-0.1	3.05	158.39	126.99	123.29	144.16	156.87	156.86	126.91
Asia Pacific (102)	102.02	-0.2	107.10	106.05	105.00	105.22	-0.2	4.12	102.80	105.85	104.33	106.22	105.85	118.22	102.80
World Ex. Japan (244)	141.74	-0.3	125.05	122.72	128.86	126.12	-0.3	4.44	142.19	125.14	123.14	129.26	125.46	147.90	111.40
World Ex. US (1737)	131.83	-0.2	116.30	114.13	119.54	116.37	-0.2	2.35	132.09	116.54	114.38	120.10	115.16	148.16	123.36
World Ex. UK (2324)	136.78	-0.2	108.68	112.44	124.39	127.33	-0.3	2.38	136.93	109.21	116.57	124.50	127.49	145.77	120.06
World Ex. So. Al. (2203)	131.53	-0.2	115.15	115.10	125.81	129.66	-0.2	2.60	139.83	123.47	121.09	127.14	129.91	148.96	122.72
World Ex. Japan (173)	151.33	-0.2	133.61	131.02	137.68	146.58	-0.2	3.39	151.61	133.68	131.29	137.80	143.84	152.63	126.69

Thursday August 29 1991

An interview with the prime minister, Mahathir Mohamad, Page 6

Malaysia has assumed a new assertiveness in its foreign policy: Page 7

SECTION III



Malaysia's successes over the past decade are well documented. But concerns about labour shortages,

privatisation and social problems cloud the horizon. There is a risk that the government will depending excessively on relentless economic growth. Alexander Nicoll reports

Stability is paramount

MALAYSIA is booming. Ten years after Dr Mahathir Mohamad took office as prime minister, the country is enjoying rapid economic growth and a high level of confidence among foreign investors.

The trappings of success – consumer goods, construction projects and streets choked with new cars – are easily visible in Kuala Lumpur, the capital, and the states which have benefited most: Selangor, Johore and Penang. Dynamic growth is, however, creating pressures and dangers. Meanwhile, the government's long-standing policies of socio-economic engineering, as well as its firm oversight of many aspects of Malaysian life, carry their risks for the future.

Dr Mahathir, after winning a new mandate in last October's general election – although with a smaller share of the popular vote – has this year renewed the country's longer-term goals following the expiry of the 20-year-old New Economic Policy. Its replacement, the National Development Policy, retains the aims of eradicating poverty and expanding the role in the economy of Malays and natives, collectively known as Bumiputras. But there is no longer a spe-

cific percentage target or time-frame for Bumiputra participation – the aim had been a 30 per cent stake in the corporate sector by 1990. "We are looking now for quality rather than quantity," Dr Mahathir said in an interview. The new emphasis is on increasing Malays' business management skills so they can develop, rather than simply enjoy, the fruits of a policy which favours them.

Underlying the NDP's preoccupation with balanced development of the economy is Dr Mahathir's goal that Malaysia should be a developed country, though retaining traditional values, by the year 2020. Key advisers are closely involved in "Vision 2020", a body set up to determine the conditions necessary to achieve this.

The drive in the second half of the 1980s to attract foreign investment – 100 per cent ownership is allowed of export-oriented projects – has set Malaysia on this path more successfully than Dr Mahathir's earlier push to develop heavy industries. For foreign manufacturers looking to relocate labour-intensive operations abroad, Malaysia is appealing because of political stability, democracy, ease of doing business, avail-

able workforce, reasonable costs, transport and communications, and widespread knowledge of the English language.

Taiwan last year replaced Japan as the biggest investor, with M\$6.3bn (\$2.3bn) of approved investments. South Korea is making a rapid entrance, and companies from Singapore, the US and Europe also have substantial operations. Approved foreign manufacturing investments have approximately doubled from the previous year's figure in each of the past three years, reaching M\$17.6bn in 1990.

With manufacturing accounting for 27 per cent of gross domestic product, compared with 20 per cent five years ago, economic growth has also been buoyant. It has averaged 9 per cent over the past three years. While agriculture remains an important pillar of the economy, the government aims for further substantial expansion of the manufacturing sector.

However, there are now signs of overheating and bottlenecks. Inflation, although it has been below 4 per cent, is creeping up. In the regions which have received the most manufacturing investment, there is virtually full employ-

ment. The emerging labour shortages could boost wages and put off new investors.

Imports of capital goods for manufacturing plants have combined with strong consumer spending to push the current account into steep deficit. It is with some relief that economists forecast a rise in interest rates over the rest of this year, and a slowing in the economic growth rate. The central bank recently acted to tighten monetary policy.

Rapid growth has strained the infrastructure. Overcrowding on trunk roads is being eased by the construction of a north-south expressway. Electricity and other projects are under way or planned.

Among longer-term problems, the influx of manufacturing investment has not resulted in significant transfer of technology and skills to Malaysians. Dr Mahathir says patience is required: "Technology transfer can take place if there are recipients capable of receiving the technology. And we don't have that many people who are trained to learn and utilise that technology... But if we cannot absorb all the technology now, we will absorb them later."

Meanwhile, Malaysian sour-

ing of parts and other goods for new industries remains low. The government plans to stimulate the performance of small and medium-sized industrial companies whose products are often late and of poor quality.

The political backdrop for Malaysia's economic success remains Dr Mahathir's paramount desire to maintain stability in the face of rivalry and latent tension between races.

For him, riots which broke out between the Malay and Chinese communities in 1989 serve as a constant warning to policy-makers of the risks of failure of efforts to keep a balance in society and to raise the overall standard of living.

Introducing the National Development Policy and the latest five-year plan to Parliament in June, Dr Mahathir said: "Since the new generation of Malaysians are generally not aware of the events in 1969, it is necessary to remind them and also ourselves that in a multiracial society like ours the existence of socio-economic imbalances along racial lines is not conducive to stability or national unity."

Inevitably, however, attempts to tip the balance towards one sector of the population create unease. Some

Malays have tended to view the New Economic Policy as a means purely to get richer. The tendency is to buy shares allotted to Bumiputras, and to sell them for a quick profit. This has created much wealth for little effort among some sections of the Malay community – what some in Malaysia call a *rentier* middle class.

Moreover, there are signs that although the overall level of poverty has been much reduced, differentials within the individual racial communities have widened.

Dr Mahathir depends primarily on Malays for his support – and his popularity is as high now as at any time during his tenure.

However, the tentacles of the United Malays National Organisation (UMNO) – the party led by Dr Mahathir – in business, and the appearance that companies with political links get many of the best contracts, are a long-standing source of concern. Although UMNO's holdings in business were previously open – and there is a tradition in Malaysia of political parties owning such holdings – there have been recent attempts to regroup.

Many of the companies which have been seen as in

UMNO's stable have been shifted into the Ronggong group, headed by Mr Halim Saad, who is said by the opposition Democratic Action Party to be a "front man" for UMNO. Dr Mahathir insists UMNO has no links with companies, but says companies may be run by people sympathetic to UMNO.

Concerns about favouritism towards Malay businesses, and about privatisation which does not increase competition, cloud the outlook for the future. So too do social problems such as the difficulties faced by Chinese young people in getting university places, and memories of government crackdowns in the 1980s, including detention of opposition politicians, suspension of supreme court judges, and bans on publication of newspapers.

The maintenance of stability – to the extent seen as necessary by Malaysia's leaders – involves a cost in terms of the freedom experienced in many western democracies. The risk is that the government is depending excessively on relentless economic growth to spread wealth and keep tensions in check – and that a significant slowing in growth would upset the whole applecart.

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■ Corporate sector: Many of the immediate concerns which confront Malaysian companies are those springing from the nation's success Page 5



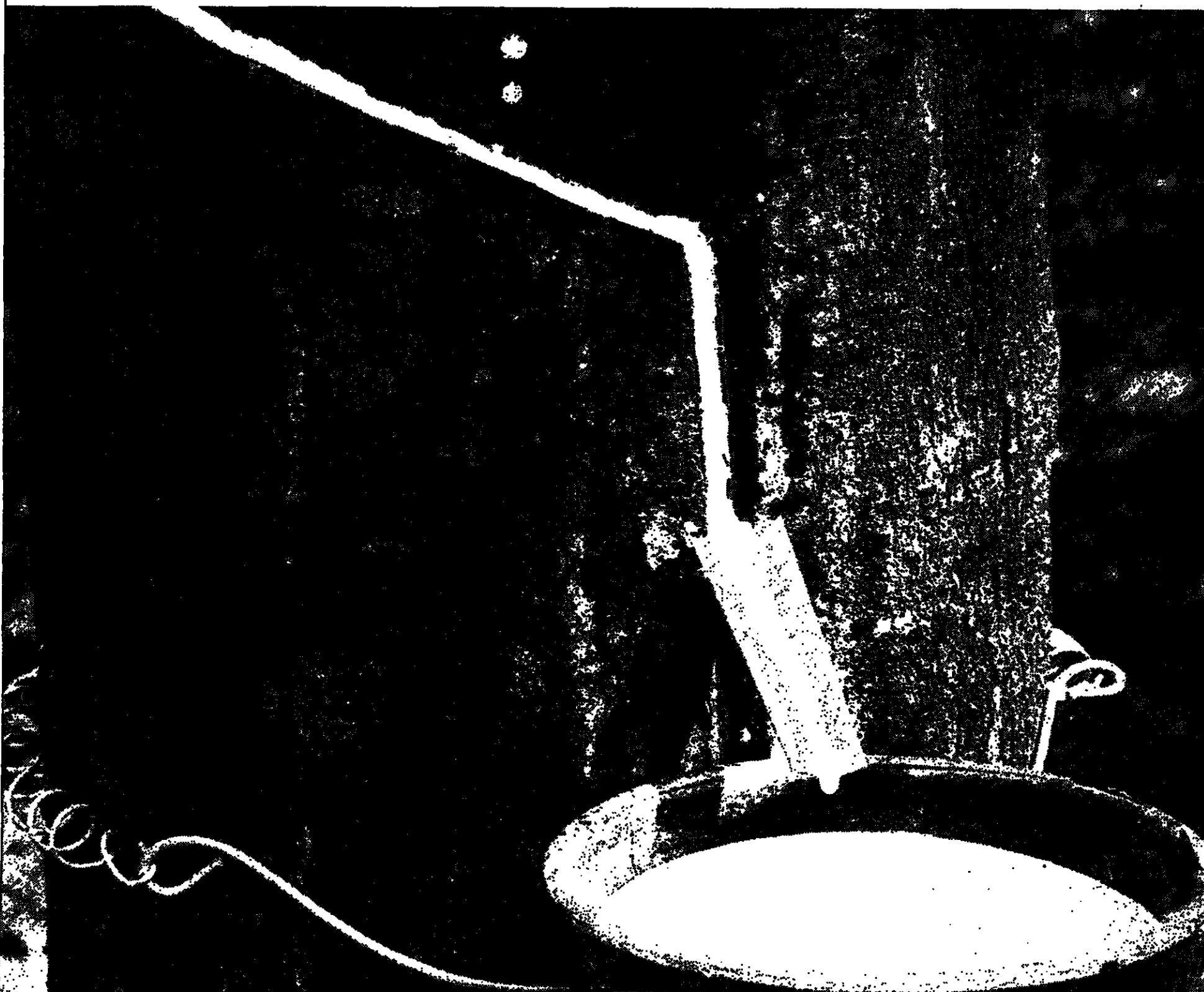
Despite five years of export controls, world tin stocks still remain high – at about 45,700 tonnes last December Page 4

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Editorial production: Phil Sanders

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MALAYSIA 2

Lim Siong Hoon examines the National Development Policy

Doctrine without a deadline

THE National Development Policy, unveiled in June, is in essence a copy of its predecessor doctrine, the New Economic Policy.

But unlike the NEP, it carries no deadline and no explicit emphasis on target quotas for ownership of the corporate sector. It also acknowledges that the previous policy goals had suffered from excesses of implementation.

When Malaysia won independence from Britain in 1957, economic and political power were detached from each other. Political power was in the hands of the Malays; economic power largely belonged to the Chinese, with foreign companies also owning large chunks of the country's businesses.

This sowed seeds of dissension which culminated in the ethnic riots of 1969. The NEP was launched in 1970 as a result.

It has influenced all aspects of Malaysian life, from corporate structures, investment and employment patterns, to daily attitudes. Its twin policy pillars were the eradication of poverty and economic restructuring, or "eliminating the identification of race with economic function." No one was

Employment by sector and ethnic group 1990 (1985 in brackets) percentage of sector's workforce

	Bumiputras	Chinese	Indians
Agriculture	78(75)	16(16)	7(8)
Manufacturing	50(45)	37(45)	12(11)
Wholesale/retail/hotels/restaurants	39(38)	54(56)	7(7)
Govt services	66(66)	25(25)	8(8)
Construction	43(42)	50(51)	6(6)
Registered professionals by ethnic group (1990 percentages)			
Architects	24	74	1
Accountants	11	81	6
Engineers	35	58	5
Dentists	24	51	24
Doctors	28	35	34
Lawyers	22	50	27
Surveyors	45	50	4

Where total is not 100, remainder is made up by other races

Source: Sixth Malaysia Plan, 1991-1995

to be worse off, according to its governing principles. Income for everyone were to be increased, but at a faster rate for the poor than the rich.

At the same time, the NEP set a target of 1990 by which time 30 per cent of the country's corporate sector would be in the hands of Bumiputras (literally, "sons of the soil"). These are Malays, which now make up about half of the 18m population, and small, diverse groups of natives who repre-

sent less than 10 per cent.

As many as three-quarters of the Bumiputras were estimated to be poor in the early 1970s. They were largely agrarian communities and were far more backward in commerce and in the professions than the non-Bumiputras - Chinese who make up 33 per cent of the population now and Indians who make up 10 per cent.

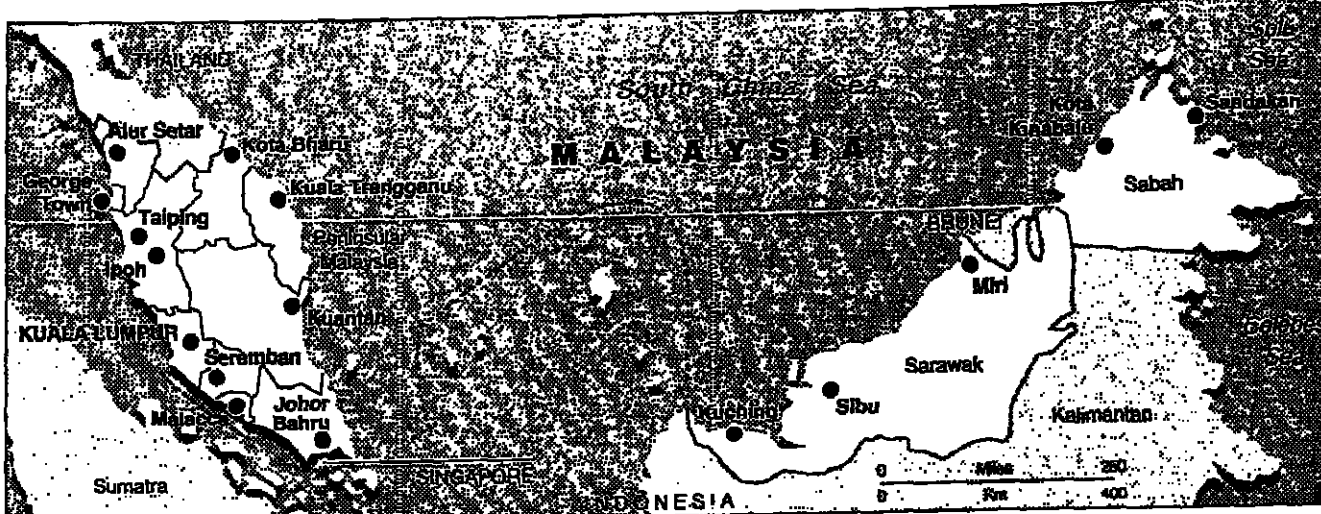
The NEP targets were that 40 per cent of the corporate sector should be in Malaysian,

non-Bumiputras hands by 1990 and 30 per cent controlled by foreigners. When the policy had run its full course last year, the statistical achievements were proclaimed a qualified success.

On the alleviation of poverty, Malaysia's poverty level had dropped from 52 per cent of all households in 1970 to 17 per cent by 1990, according to the government's definition.

On equity distribution, Bumiputras' stake in the corporate sector rose from 2 per cent to 20 per cent between 1970 and 1990. The share of Chinese and Indians rose from 32 per cent to 46 per cent, and that of foreigners dropped from 63 per cent to 25 per cent. The share not accounted for in these figures is held by nominee companies of unknown ownership.

Dr Mahathir Mohamad, prime minister, acknowledged in 1987 in an interview with the Financial Times, that the NEP was failing to meet its targets. He said it was "in abeyance" and that a newly re-formulated policy would have to make up for this. The NEP had been blown off course partly by the recession which hit Malaysia in the mid-1980s. Hinting then at the likely



shape of the replacement, he noted that as soon as a specific figure was given as a target, "it becomes a controversial issue in itself while in fact it is quite meaningless... What is important is to make the Bumiputras competitive in every way."

The NEP, as well as removing the specific targets and time-frame, has put the emphasis firmly on training Bumiputras to manage and develop the wealth they have gained as a result of the NEP. But it was important to keep the NEP's goals and operating principles alive, for reasons that go beyond national solidarity.

The United Malays National Organisation (UMNO), the Malay party which has been dominant since independence, had staked its reputation on

the policy's success. Thus, declaring it in June to be "one of the greatest policies of independent Malaysia", Dr Mahathir provided not simply a justification for its continuation. He implied that the reformulated policy had to remain as UMNO's raison d'être.

The NEP has had other implications.

About 1m poor people, principally Malays, were shifted into state-sponsored farms, on the assumption of abundance of land and strong world markets for Malaysia's commodities, mainly rubber and palm oil. Land is now nearly exhausted, and prices have not been buoyant. Grievances have grown alongside a decline in farmers' real incomes.

The mass transfer of state

assets into Bumiputras hands has resulted in the concentration of wealth among a Malay elite, so that the income disparity is now acknowledged to be greater among Malays than within other communities.

Last October's election results were an indication that shortcomings over equity distribution were seen as much by the poor among Bumiputras as among the non-Bumiputras. In Kelantan, predominantly Malay and poor, the coalition lost all its seats. Nationwide, electoral support for the National Front government fell from more than 60 per cent of votes in previous general elections to 52 per cent.

Such signals could not have been ignored when the government produced the NDP. Mend-

ing of fences, including agricultural reforms, was required.

The NDP's economic, employment and other social targets are contained in an accompanying document called the Outline Perspective Plan of 1991 to 2000. Average real annual GDP is to grow by 7 per cent, doubling in absolute size within 10 years; the unemployment rate is to be reduced from 6 per cent currently to 4 per cent, and the poverty rate from 17 to 7 per cent.

Social and business reforms aimed at transforming the economy may slow the pace of policy implementation but not change its substance. Since the NDP is the main source of UMNO's strength, the party's leaders have little incentive to reduce its importance.

STOCK MARKET

Semblance of sobriety

FOR the Malaysian stock market where daily volume averaged about 40m shares in 1989, trading of 100m to 200m shares a day in the early parts of 1990 was a euphoric party to start an independent life after breaking a long-standing cross-listings link with the Stock Exchange of Singapore.

A semblance of sobriety has since returned. During the first half of this year, trading volume fell by 2 per cent although there were 30 additional listings. They included Syarikat Telekom, the telecommunications monopoly and the largest group, with 13 per cent of the market's total capitalisation.

To individual Malaysian investors, who have tended to regard the Kuala Lumpur Stock Exchange as a playground for speculative tax-free capital gains, independence for the KLSX probably meant little, if anything.

For the government, however, independence was not only symbolic of the liberalisation and transformation it had initiated for the domestic economy. But it also opened the way for the sale of state-owned enterprises, and for pumping new life into a long-neglected source of capital.

The exchange is a focal point of the government's asset redistribution policies, although the governing rules are expected to change this year. Companies were previously required to set aside at least 30 per cent of their new issues for "Bumiputras", the ethnic category of Malays and natives. This rule may be eased and the government may even allow foreigners to subscribe to new issues.

For stockbrokers, independence offered huge opportunities because of the fast economic growth and because of privatisation. Scheduled next May is the largest flotation on record, that of Tenaga Nasional, the electricity monopoly which has fixed



For stockbrokers, independence offered big opportunities

assets valued at M\$13.4bn.

These opportunities are backed by a sympathetic monetary policy promoting moderate interest rates, by growth in disposal income and by a large savings market - Malaysian annual savings are equivalent to 30 per cent of GNP. Moreover, the public sector's demands on the overall capital market dropped from 73 per cent to 26 per cent of total funds raised. This means that financial institutions, such as insurers which traditionally hold much of their assets in government securities, will have to alter their portfolios to accommodate more corporate equity.

The Employees Provident Fund, a state-managed workers' retirement scheme which had 76 per cent of its M\$47bn assets in government securities last year, is likely to assert a powerful influence on the market in the future. It is now permitted to hold 50 per cent of its assets in equity, compared

with 30 per cent previously.

The brokerage industry has already gained much from the changes at the KLSX. Despite the drop in trading volume between the first half of this year and last year, the M\$18bn turnover in value terms from January to June nearly equals the total for all of 1990.

In the 19 months to early August, the Kuala Lumpur Stock Exchange index gained 20 per cent. At the end of July, market capitalisation of the exchange stood at M\$168bn. A darker side of the market has also emerged: BBMB Securities, a stockbroking subsidiary of Bank Bumiputera Malaysia, the country's second-largest bank, needed a capital infusion from its parent after losing M\$72m from alleged "irregular transactions" between September 1989 and March 1990. A former chief executive has pleaded not guilty to charges of illegal share trading.

Earlier this year, the finance

ministry froze further listing of brokerages on the exchange after having approved 10. For companies seeking new capital, the ruling caught them just when the ministry had raised the minimum equity capital requirement 10-fold to M\$20m.

The capital restructuring produced a rationalisation of the brokerages on a scale rarely seen in the industry. It forced many brokerages owned by individuals to be sold off, to merge or seek a listing.

Many of them were previously undercapitalised. The rationalisation would have been inevitable if it was to support the demand for shares and to cope with the financial consequences of the market's abrupt divorce from Singapore's well-funded brokerages.

All the changes were brought about to raise the market's profile and aid domestic economic transformation. However, they have scarcely begun to alter the market's fundamental characteristics.

There remains, for example, a poor correlation between interest rates, which rose in recent months to around 9 per cent, and dividend yields, which at end-June grossed 2.5 per cent, down from 3.3 per cent at year-end 1990. During the first six months, market prices fell marginally from 26 to 25 times earnings.

The Malaysian Investors' Association, a private body of minority shareholders, notes that its stocks have gained 43 per cent during the six months although tin prices are at a five-year low.

Speculative trading and inconsistency between the pressures of demand and the limited supply for stocks underlie this imperfection. Volatility is fed by local investors' indifference towards share earnings dilution, by a constant flow of share swaps and by underpricing of new issues.

Lim Siong Hoon

PRIVATISATION

Latent unpopularity

CHERAS, just south of Kuala Lumpur, is a densely populated suburb where every morning cars choke bumper-to-bumper for up to three hours along the only road leading into and out of the city.

Last year, the kilometre-long stretch which had been the road's bottleneck was widened by two lanes to six. Where an interchange was built, a toll gate was also installed.

Days after toll collection started, demonstrations and riots ensued for three nights - the first time in the capital since the ethnic violence of 1969.

Residents had refused to pay the M\$2 round trip toll fee, which they considered extortionate since the road was the only available one and since a daily trip would cost, in annual terms, 12 per cent of the average income per head.

The subsequent suspension of the Cheras tolls was the most visible setback and the first open challenge to the privatisation programme of Dr Mahathir Mohamad, prime minister.

Above all, it highlighted some of the latent unpopularity with the way the privatisation programme, now in its eighth year, had been implemented.

"The lesson is that we need to pay more attention to the terms of the agreement," says Mr Razman Hafidz Abu Zarim, executive director at Price Waterhouse which has advised on several privatisation projects.

But, in replacing the old agreement, the government also demonstrated its determination to press ahead with the programme: toll collection will resume on September 15, almost exactly a year after its suspension, coinciding with a new, more intensive phase of privatisation.

From 1983 to last year, 36 state enterprises were either sold or restructured. During

1991 and 1992, some 60 or more are due to be sold. They range from abattoirs and airports to rice mills and shipyards. Scheduled for next May is the largest ever flotation, that of Tenaga Nasional, the electricity monopoly in peninsular Malaysia.

In few other countries is privatisation pursued with as much vigour as in Malaysia. A privatisation "masterplan" completed last year picked 246 public enterprises and services across the spectrum of the economy.

They were classified into three categories: those to be privatised within two years, those within two to five years and those that would take longer than five years.

Their privatisation - sale of equity, leasing, management contracts, licensing, management buy-outs (MBO) and build-operate-transfer (BOT) arrangements - would affect almost 200,000 employees with estimated annual earnings of M\$1.8bn.

The enterprises are valued at M\$16.3bn, although this total is questionable. The main reasons for privatisation are three-fold: relieving the government's financial burden, improving economic efficiency and growth, and meeting national policy targets.

By transferring state-owned assets to Malays, the government argues that it would help meet the policy's principal aim of giving them at least 30 per cent ownership of corporate equity.

One result of privatisation will be the transfer of M\$7.5bn in government debt to private entities, according to Mr Ismail Muhammad of the Institute of Strategic and International Studies.

It represents 18 per cent of the government's outstanding debt in 1987.

Telekom, the telephone monopoly, is a case in point. After 26 per cent of the group was sold in a M\$2.5bn flotation last year, Telekom cut its long-term debt virtually overnight by 63 per cent to M\$1.4bn.

There are also claims that privatisation has created a market environment which has improved efficiency in, for

National Organisation (Umno) - are often the preferred new owners.

The NEP, and now the NDP, are used as the justification for this.

The list of such privatisations includes: the build-operate-transfer agreement for the M\$6bn North-South Expressway; the build-operate concession for TV3, a private television channel; the equity sale of Cement Industries of Malaysia; the equity sale of United Asian Bank, Malaysia's sixth largest bank; and the management buy-outs of Fima, the food and packaging group, and Peremba, the property group.

"Political accreditation is necessary, or else you fight an uphill task getting approvals," says a merchant banker.

Because privatisation is seldom transparent, talk of political patronage is rife and questions have emerged about the valuation of enterprises.

Sometimes, an enterprise may be sold after a new team of executives is installed.

Despite scepticism about the programme, it has managed to move forward because of the combination of political will, a large and available capital supply, relatively low interest rates and "favourable" rates of return.

Resumption of the toll collection at Cheras, now reduced to M\$1, also showed the government's willingness to compromise and not stand down in the face of a challenge to its programme.

Residents there remain unhappy, however. The Cheras gate is the only collection point, although the same company had built four other interchanges, three of which are free while collection at the fourth, and another, will begin only in 1994.

Meanwhile, bumper-to-bumper traffic continues every morning in Cheras.

Lim Siong Hoon

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SIME DARBY

A Driving Force in a Thriving Region

At the beginning of the Twentieth Century, American President Theodore Roosevelt expressed the view that 'the Mediterranean is the ocean of the past, The Atlantic is the ocean of the present, and the Pacific will be the ocean of the future'.

The future has indeed arrived.

Four countries in the Pacific Region - South

In the past two decades, the company has undergone a structural transformation, having successfully developed four other core businesses beyond plantations. These include manufacturing; heavy equipment and motor vehicle distribution; property development; and insurance. A sixth core business being expanded rapidly is oil and

Sime Darby Malaysia Region produces a wide range of high quality products for the domestic and export markets, and has agency lines in consumer products, electronic equipment, computers and engineering products. It also offers services covering travel, securities, car rental and computers.

The goal is to continue to strengthen the Group's presence in Southeast Asia and other Pacific Rim countries which offer opportunities for investment and expansion.

Diversification Strengthens the Group

In the area of manufacturing, Sime businesses manufacture and market a broad range of automotive, earthmover and aviation tyres. This division is Malaysia's largest tyre producer and the largest exporter of tyres in Southeast Asia. The aircraft tyre division has contracts with major airlines in the region. Earthmover tyres are exported to Europe, the Middle East and Asian countries.

The automotive tyre division has invested in state-of-the-art precision equipment to make Sime's technology among the most advanced in the world. The investment and Sime's affiliation with technical partner Sumitomo Rubber Industries of Japan allow the group to produce high-performance VR and ZR speed-rated tyres for today's supercars.

The distribution of heavy equipment and motor vehicle assembly are handled by Sime Darby subsidiary, Tractors Malaysia. The heavy equipment division distributes and provides product support for the complete range of Caterpillar heavy equipment, engines and lift trucks and a comprehensive range of agricultural, road construction and quarrying equipment. The motor division assembles and distributes Ford, BMW and Land Rover vehicles as well as Scania trucks and commercial vehicles.

The company also assembles Mazda passenger cars and Suzuki 4-wheel drive vehicles under contract.

Sime DEP provides the base of the Group's property development operation. The subsidiary has developed Southeast Asia's largest township built by a single developer and is in the process of building industrial estates for modern warehousing and light industry.

Insurance services provided by the Group comprise general and life insurance, health and medical insurance, and both insurance and reinsurance broking.

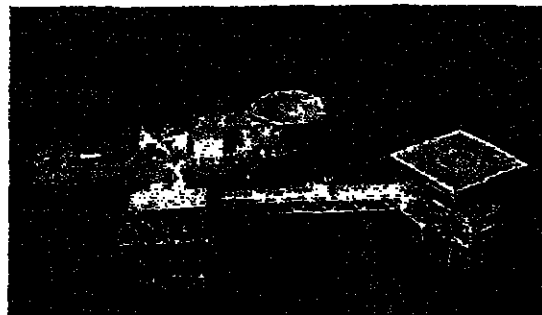
Plantations traditionally provided the foundation of the Sime Darby Group. Today, the organisation has 200,000 acres of prime tropical agricultural land under



oil palm, rubber and cocoa. The Group has also moved into downstream activities, such as the refining and packaging of vegetable oils and specialty fats, and the manufacture of dipped latex products including examination gloves and condoms.

The Group has seen significant growth in its newest area of diversification, the

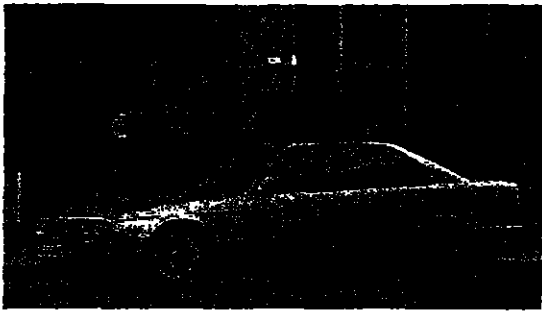
oil and natural gas industry, through the development of exploration, design and fabrication capabilities. Major contracts for Shell, Esso and Petronas, Malaysia's national oil company, have included fabricated offshore production platforms and jackets for Malaysian oil production. Sime Darby has fabricated and delivered a jacket to the Qatar North Field Development Project in the Arabian Gulf and is in a strong position to pursue opportunities in other overseas markets.



Hands-on From Dunlop Tyres to BMWs

The Group's high standards for quality, efficiency and integrity have led to joint venture arrangements and other business affiliations with organisations in Europe and North America. Its strong connections and presence in the region, coupled with a proven track record in finance, management and marketing, make it attractive as a business partner.

A broad range of globally-recognised names have joined forces with the Group in the region. Of these, a number have



taken advantage of Sime's knowledge of the region and extensive network. In addition to BMW, Land Rover, and Ford partnerships for the assembly, distribution and product support of their vehicles, the Group designs, manufactures, markets and distributes Chubb security equipment for banks and financial institutions as well as for the commercial and household sectors. Tractors Malaysia is one of the top 10 Caterpillar dealerships in sales and customer support in the world.

In a 50-50 joint-venture with the Michelin Aircraft Tyre Corporation, the Group manufactures high quality aircraft tyres for major airlines in Singapore, Indonesia, Australia, Pakistan and Malaysia. Michelin Sime Aircraft Tyre Company was the first company in the world to retread tyres for Boeing 747-400 aircraft.

Other international business partners include Berger Paints with whom Sime has a technical agreement to manufacture and distribute paint; Rengo, Japan's leading packaging company; and the Inax Corporation of Japan which has a joint venture manufacturing arrangement with Sime Darby to produce sanitaryware exported to the buoyant markets of Japan, Singapore and Korea. A Sime Darby-Hyundai joint venture company manufactures furniture for export markets around the world.

Sincerely yours,

Tunju Ahmad Yahaya

Tunju Ahmad Yahaya



Korea, Taiwan, Hong Kong and Singapore - despite being resource-poor, have breathed so much life on the economic front that they were named the Four Little Dragons or, in economic terminology, Newly Industrialised Economies.

More recently, the three resource-rich countries of the Association of Southeast Asian Nations (ASEAN), Thailand, Indonesia and Malaysia, have been gaining increased momentum in their determined drive from farm to factory and beyond. In fact, they have already begun to be referred to as the Asean Tigers.

Malaysia Booms with 10% GDP

Malaysia, as one of the Asean Tigers, posted a remarkable 10 per cent growth in 1990. As the Gulf crisis has shown, Malaysia's economy is probably more robust than any other in Asia. Not only is it resource-rich, but its wide-ranging programme of economic diversification has also begun to have an impact. Commodities today account for less than 29 per cent of Gross Domestic Product while, at the same time, manufacturing has expanded significantly to more than 27 per cent.

Malaysia continues to attract foreign investors because of its ample natural resources, political stability, strong infrastructure, quality of its workforce, and investment incentives, including tax holidays. The nation's leadership has also announced Vision 2020, a national endeavour to make Malaysia a fully developed country by the year 2020.

Sime Darby Reflects the Dynamic Progress of the Region

In 1910, just about the time that President Roosevelt was making his bold prediction, Scottish adventurer William Middleton Sime and English banker Henry Darby put their names together to form a plantations company called Sime Darby.

Today, Sime Darby is Malaysia's number one corporation, with widely diversified businesses and market capitalisation of over US\$2 billion. It is also the largest multinational in Southeast Asia.

A Letter from the Group Chief Executive

I hope we have succeeded in giving you a tour de horizon of Asia-Pacific, Malaysia and Sime Darby. We believe it is a glowing picture, because the underlying fundamentals have always been strong.

What is the Secret of Sime Darby's Success?

The Sime Darby Group has greatly benefited from the growth and development of the Asia Pacific region, which is not really surprising since we pride ourselves on being the Regional Multinational. That, of course, is not the only reason for the Sime Darby Group's success in recent years, and here I must give credit to the management staff for their professionalism in both planning and execution. We provide our staff with the best in terms of management training and give our executives the responsibility and the opportunity to show their worth, but we are extremely demanding in our standards

and so far we have not been disappointed in the response.

I must confess we are inclined to be conservative in our management approach, and whilst some may see this as a weakness, we believe in the trustee relationship and in looking after shareholders' funds. The Sime Darby Group profits are real, genuine, cash-in-the-bank profits as reflected in our balance sheet strength. We are not about to change our ways, though we may start to become more acquisitive as value for money opportunities present themselves.

Sime Darby is a regional Group, and we would like to continue to build up our regional presence and strength still further in new business ventures with new partners who have the technology and the resources to match our demanding standards. If you have



ness venture we enter into is a viable long-term project.

For the future, we will also be increasing our efforts in seeking exports in overseas markets. Examples of Japan, Korea and Taiwan are there to remind us that exported growth is a powerful route to rapid economic expansion, and Malaysia has made a commitment to reach

developed country standards by the year 2020.

Small countries like Malaysia can move towards achieving such a watershed for its people by specialising and developing an expertise in certain niche areas of manufacture or with certain specific products.

Just as many people have been amazed by our capacity to achieve the success we enjoy today - as a company, as a country and as a region - there will be many who will be surprised by our progress in the future. Sime Darby believes in open, free international trade which will provide the opportunity and the incentive for world peace, progress and prosperity. The way forward is clear, and I am confident that the opportunities in Asia Pacific are virtually limitless.

The corporate sector is in fine health, writes Alexander Nicoll

Heady atmosphere prevails

MALAYSIA'S corporate sector is generally in fine health - as may be expected in a country which has been experiencing rapid economic growth for several years and is likely to continue to do so at least for another year.

Consumer products, property, construction, engineering, communications and other infrastructural companies are among those to have been doing well, in addition to banks and gambling resorts.

As an example of the heady atmosphere, new car sales rose 28 per cent last year - growth which led to government curbs on loans to finance car purchases earlier this month.

Many of the immediate concerns which surround Malaysian companies are those springing from the nation's success: labour shortages in some areas and wage pressures, worries about government measures to cool an overheating economy, fears of inability to continue to match high rates of profit growth.

The need to improve transport, communications and energy supply benefits companies involved in constructing the nation's infrastructure. Meanwhile, other companies are riding on the back of higher disposable income and consumer spending created by the investment boom and high employment. The plantation sector remains somewhat in the doldrums, reflecting poor world prices for the main export commodities, palm oil and rubber.

Malaysia still has some way to go, however, towards build-

ing a strong corporate base for the future. The present happy climate is created by strong economic growth, itself fuelled by heavy foreign investment in manufacturing goods in which Malaysian companies have limited direct interest - foreign companies are allowed to own 100 per cent of export-oriented operations.

The question of what will happen if this growth falters is one of the most serious facing government and business. When this day comes, it will provide a severe test of companies' efficiency and management.

It is notable that despite government-sponsored attempts to boost business - particularly Malay business - there remains a dearth of genuine industrialists in Malaysia: people who have built up big industrial companies through entrepreneurial and managerial skill.

Many of the biggest companies rely heavily on receiving the government's business. In particular, the growing need to improve the country's infrastructure to match the growth of manufacturing industry has already been the source of many lucrative contracts and will continue to be under the spending targets for the recently published five-year

plan up to 1995. Of contracts at present under way, the biggest is for the construction and operation of the north-south highway in peninsular Malaysia. A second crossing from Malaysia to Singapore will also be a source of large contracts shortly.

For Malaysian businessmen, political connections and clout are virtually essential for success. This is true not only for industrial companies seeking contracts, but also for financial services companies.

Merchant bankers admit that much of the capital markets transactions they handle are little more than paper-shuffling, with little role in development and growth of companies' operations.

The strictures of the New Economic Policy, that ownership of each company should be at least 30 per cent Bumiputera with 40 per cent owned by Chinese or Indian interests and 30 per cent by foreigners, have made companies very vulnerable to share transactions made for the short-term gain of shareholders rather than the longer-term interests of the companies.

The NEP is also a good source of business for banks and brokers. Many deals have been generated directly by the NEP, as companies going pub-

lic must offer 30 per cent of the shares to Bumiputera investors. There are a large number of share swaps and other corporate restructurings.

Although the NEP has been replaced by the National Development Policy - which contains no specific targets for corporate ownership - the bodies which oversee capital market transactions still expect the same proportions in individual deals. They are expected to issue new guidelines soon, and may relax their positions somewhat.

These bodies are the Capital Issues Committee (CIC) and the Foreign Investment Committee. All capital market transactions must be approved by the CIC. And good political connections are very helpful in obtaining approval, bankers say.

The CIC must approve all details of a transaction before it can be launched, including share prices. Brokers say that many new issues are underpriced, leading to quick profits especially for the Bumiputera investors who receive shares as of right.

At present, foreign investors cannot subscribe to new issues and so must buy shares later, creating ready buyers for the quick sellers.

Dr Mahathir Mohamad,

prime minister, has criticised the trend of Bumiputras to sell shares for quick profit and warned them that they must learn to manage their wealth and risk their capital in the development of businesses, and that they cannot expect government policy always to favour them.

Bankers support a push - now also adopted as government policy - to create a one-stop Securities Commission, replacing the two committees and the Registry of Companies.

They believe that as well as removing several levels of bureaucracy, a commission would take a positive role in developing Malaysia's capital markets.

It would also assume powers of surveillance and the ability to prosecute for malpractice in the markets.

The desire for a powerful, independent-minded regulatory body has been spurred by long-standing rumours of insider trading.

The government has promised full investigations, but there have been few charges so far.

Also casting a shadow over the corporate sector as a whole - especially since the economy is becoming more developed - is the traditional close involvement of political

parties in ownership of companies. Election campaigns are expensive in Malaysia and parties need strong finances.

The United Malays National Organisation (UMNO), the dominant party, previously openly controlled large companies.

A study of these links by Mr Edmund Terence Gomez* of the University of Malaya argues that political links with business have produced favouritism through government patronage - especially in privatisation - and conflicts of interest, and have probably encouraged corruption.

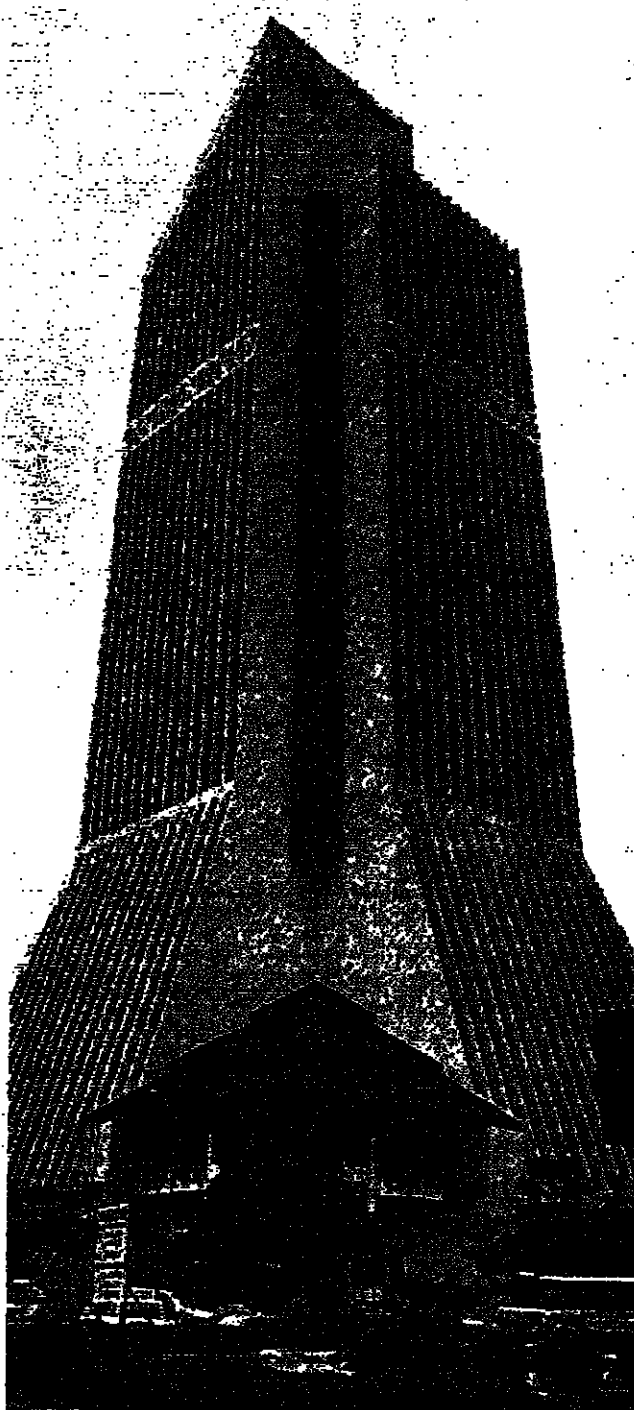
Government-owned agencies have been abused for the benefit of UMNO's business interests, he says.

Most significantly, Mr Gomez says, UMNO's involvement in business has not really contributed to productive businesses under its control. Rather, the party has been primarily involved in capturing 'paper wealth' and transferring such wealth from one source to another to obtain quick profits.

Last year, many of those widely seen as 'UMNO companies' were regrouped into Renong, which was transformed through complex transactions into a conglomerate.

Dr Mahathir insists that UMNO owns no companies, although he says that companies may be run by people sympathetic to UMNO.

*Politics in Business: UMNO's Corporate Investments, Forum, Kuala Lumpur, 1990. Also by Mr Gomez, Money Politics in the Barisan Nasional, Forum, 1991.



Banks have been doing well: Malayan Bank head office

PROFILE: Renong

Transformed overnight

"IT'S a mixed bag without a core identity" is the cautious comment of one senior Malaysian merchant banker. Another ventures: "It's difficult to understand the structure. What is the core business?"

Yet the company of which they are unwilling to speak, Renong, is one of the largest conglomerates listed on the Kuala Lumpur Stock Exchange, with interests stretching into many areas of Malaysian life. It controls, among other things, the biggest construction project in the country; the New Straits Times publishing company; a television channel; large property, hotel and travel agency interests; and substantial banking and insurance businesses.

The reason for the caution - which extends also to reluctance among stockbrokers to publish research on the company - is Renong's "political" nature. It has become the holding company of many companies seen for several years as operating under the aegis of the United Malays National Organisation (UMNO), the dominant political party.

Renong's chairman since last year - and a substantial

assets are suddenly pumped into companies. Investors' belief is suspended.

What is in Renong's stable? By far its most significant holding is a 30 per cent stake in United Engineers (Malaysia), which had been financially troubled but in 1988 won the contract to build the M60 North-South Expressway. It is expected to win the contract for the next large project, the second crossing to Singapore.

UEM owns half of, and Renong has an indirect stake in the other half of, Projek Lebuhaya Utara-Selatan (Plus), a specially-established subsidiary which is designing, building, operating and maintaining the highway and has the right to collect tolls.

As an example of the rapid changes in ownership within the group, Renong itself last year acquired a 50 per cent holding in investment holding companies, in Plus. At the same time, it acquired a 2 per cent direct interest in UEM, and a 30.5 per cent interest in UEM via associates.

After this year's transactions, Renong had a 32.5 per cent stake (since increased) in UEM in order to benefit more directly from UEM's profits; Renong also sold its 50 per cent stake in Plus to Faber, another financial troubled group with large interests in property and hotels, which it simultaneously gained control of. Faber thus has a share of the tolls, and Renong has an extraordinary gain of M\$630m.

Project management has been contracted to another UEM subsidiary, Kinta Kelas and UEM also controls Cement Industries of Malaysia as well as other engineering, equipment and supplier companies involved in the highway project.

Another Renong associate, has the contract to lay fibre optic cables along the highway. Renong has forecast pre-tax profits of M\$175m to M\$185m for the year ending June 1992, compared with an estimated M\$75m to M\$80m for the year ended June 1991, negligible profits in the previous year and losses for several years before that.

Although Renong is strongly placed for profits growth, the investment community will be seeking evidence of effective management, a simpler structure without more asset-shuffling transactions, and reliable track records for companies in the group, before relaxing its wary approach.

Because of the strong political orientation of the group - winning government contracts and operating press and media friendly to the government - investors would also need to be sure that political developments would not upset its progress.

Alexander Nicoll

Labuan, Malaysia: the world's newest tax haven is in the heart of the world's fastest growing region.

The island of Labuan in Malaysia commands a strategic position in one of the most dynamic regions of the world: the Asia-Pacific region.

The potential for growth in this region appears to be limitless as a result of its continuing healthy export trade, rapidly expanding economies and reservoir of educated manpower. More

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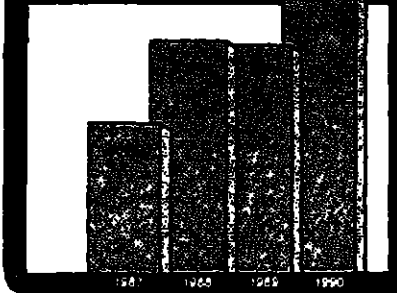
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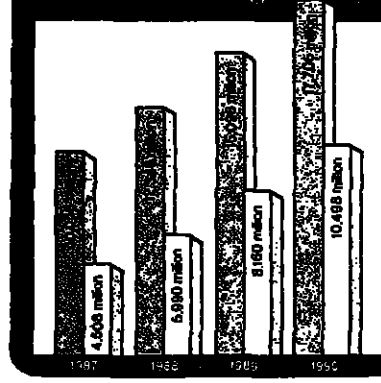
Malaysia. The economic power house with double-digit growth rate.

Malaysia has enjoyed strong and consistent growth over the years, and in 1990 achieved a GDP growth of 10% - one of the highest in Asia.

Malaysia's GDP growth in real terms



Malaysia's export earnings in Pound sterling



Source: Department of Statistics, Malaysia.

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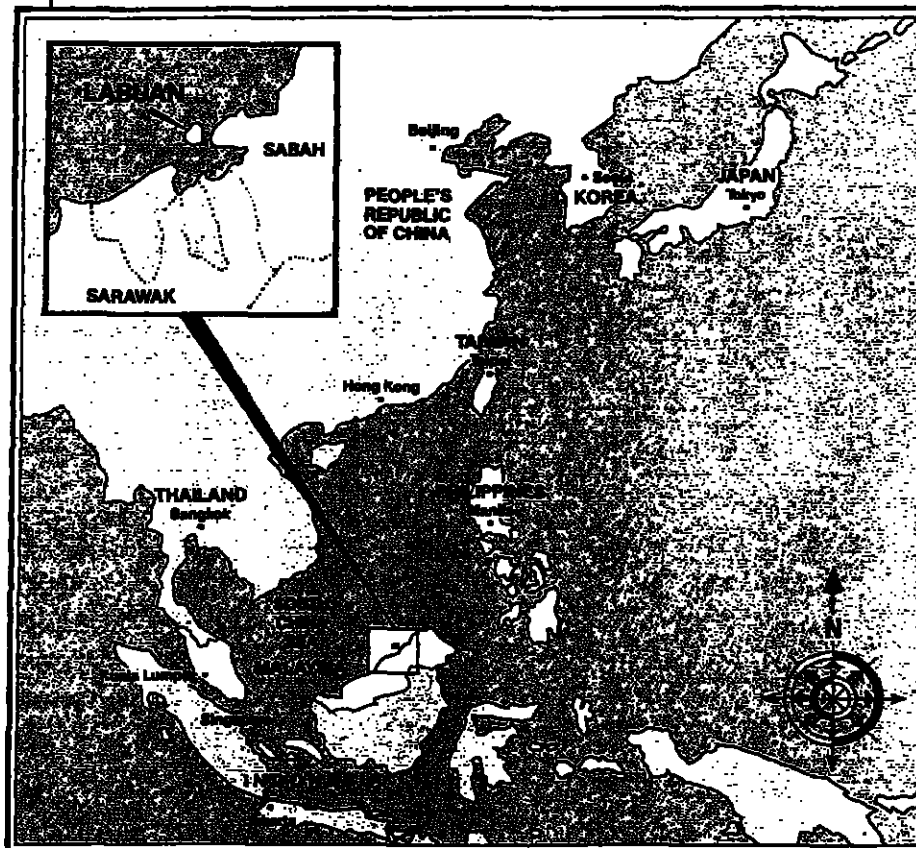
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MALAYSIA 6

Mahathir's target: a developed country by 2020

Dr Mahathir Mohamad, Malaysia's prime minister for the past 10 years, answers questions in an interview with Alexander Nicoll

FOREIGN AFFAIRS

Q: What is your view of Apec (Asia Pacific Economic Co-operation), a recently-formed grouping involving East Asian and North American countries as well as Australia and New Zealand?

PM: Apec is an association of countries of the Pacific Rim - not all, some - which is formed in order to help them to interact with each other - maybe have a programme that will help some of the less progressive of the Apec countries. Apec is not meant to be a grouping that will negotiate international trade with other groupings. It is merely a grouping that will work with each other in order to promote better co-operation and help especially the less developed countries with expertise, with training programmes, etc. So that is the function of Apec. It is confined to the members. It does not interact with other groups.

Q: Does that mean that it does not exclude the possibility of other groups from being formed?

PM: No, obviously it does not because in the Apec group there is already the Asian (Association of South East Asian Nations) group, then there is Nafta - North American free trade agreement between Canada and the USA and, of course, eventually with Mexico, maybe even other countries. So it is quite possible for the members of Apec to belong to other groupings.

Q: And you consider that other groupings in this region are necessary?

PM: Yes. These other groupings have got different functions. So, each can carry on with the function that is specified, specific for that grouping.

Q: Are you happy with the progress of your proposal (for an EAEG: East Asian Economic Grouping) and the proposal for an Asean free trade area?

PM: Well, some day it (the free trade area) has to come about. I suppose for the Asean. That's confined to the six countries, members of the Asean group. A free trade area is not going to come along very soon because there are many problems faced by us including the fact that we are competing economies. We produce practically the same things and for that very reason our trade is orientated outwards rather than inwards.

Trade between Asean countries is very small. We like to increase it but there is a limit. Obviously Malaysia cannot sell rubber to Indonesia or Thailand, because they are producing rubber and they are selling their rubber outside of Asean. But there may be some items that we can complement the other, then we can do trade there.

Q: What about EAEG?

PM: The EAEG is not a trade bloc. It is merely a forum which will bring countries of East Asia together. The reason why it's confined to East Asia is because there are already similar groupings, the EC for example and America itself, even without Canada.

Normally in international negotiations on trade, whether we like it or not, the concentration is on the conflict between EC and America. Small countries attending this Gatt meeting receive scant attention simply because we are not big enough. In order to draw attention to our problems, it is necessary that we have a bigger grouping. Not a trade group or anything like that, but just a forum. And if we have a forum, before any international negotiation we can meet and formulate common approaches.

Now that is not such a rare thing. For example the Cairns Group, in which the US is also a participant, but it is confined to agricultural products and they put up a common front. So I don't see why we cannot form a group that is geographically defined and yet have certain similarities. Certainly this geographical definition would not include countries which already have a geographical grouping of their own.

Q: And not countries on the other side of the Pacific?

PM: Yes, Canada, America.

Q: Are you happy with the progress that your proposal has made so far? It seems quite a lot of people have some reservations about it.

PM: Yes. The reservation really is because there is a distinct fear that this is not liked by the US. That is the one single factor that is holding it back. I think if the US were to say Yes, everybody will come together.

Q: And what do you think are the chances of the US saying Yes?

PM: We have tried our best to explain. We have explained that it is Gatt compatible and it is not a trade bloc, it is not even anywhere near the Nafta concept, or the EC concept. So I frankly do not know what else we can explain as to the innocuousness of the EAEG.

Q: What is your opinion of Japan's proposal that security issues be discussed at the Post-Ministerial Conferences (an annual meeting between Asean foreign ministers and their counterparts from big trade partners - US, EC, Japan, Canada, South Korea, Australia and New Zealand)?

PM: We feel that while we can discuss security matters in the PMC, it should not be an exclusive forum for security. It can be one of the subjects that we will discuss. If the PMC is used exclusively for security matters then it would look as if it is a sort of alliance, and that is what we are trying to avoid.

Q: As long as it is not exclusive, you are not against it?

PM: We are not against it.

Q: Do you think that in fact what will happen?

PM: I think so. It is quite impossible to make the PMC an exclusive grouping simply because there's China and Russia knocking on the door. One day they will be dialogue partners, then the PMC will include them. If we are going to say, that with them, we cannot discuss security, we are assuming that they are going to be the enemy. And we would not like to define anyone as the enemy.

SOCIAL AND ECONOMIC POLICY

Q: What are the main differences between the National Development Policy (NDP) and the New Economy Policy (NEP)?

PM: There is not very much difference. The reason for that is because we, after making a thorough assessment, feel that the NEP was a good policy and it has achieved its objectives, not fully, but it has done so in the context of stability and economic growth.

We feel we have a winning formula and we don't think we should go off the track too much. The only thing we are saying is that instead of determining the target within a certain period of time, we say that we will give ourselves any amount of time because we are looking now for quality rather than quantity.

In the NEP we specify that we should have 30 per cent for the Bumiputras, 40 per cent for the Chinese and 30 per cent for the Bumiputras. Thirty per cent for the Bumiputras would become meaningless if they had no skills to manage their wealth. It will fritter away. It will go back to the others and we have seen this happening in fact.

We take a lot of trouble to allocate to them (Bumiputras) shares and all that. They buy the shares and when the shares appreciate they sell off the shares and they are not in possession of the amount of corporate wealth they should be having. So our focus now is on skill development, skill to manage wealth among the Bumiputras.

Q: How do you think that can be achieved?

PM: A lot of exposure, more training, more selective allocation. We go back to their track records, performances and arrange increasing training facilities for that.

Q: Management school, basically?

PM: Management school. As a matter of fact we have founded a university totally devoted to management because we feel that management is one of the most important skills that the Bumiputras, or for that matter Malaysians should have. The university is not meant for Bumiputras alone. It is open to everyone.

Q: I was quite struck by some of the language you used in the speech (introducing the National Development Policy) that Bumiputras cannot expect economic policies always to favour them, that their influence in the government may diminish and the government may no longer be willing to formulate policies to help them. They are quite strong words are they not?

PM: They are and we believe in what we say. We feel that no group should depend upon political patronage. It is not a durable thing. But if we have the skill to manage our wealth, it doesn't matter who is in charge, they are going to succeed. That is why the stress is more on their skills, to manage rather than political patronage.

POLITICS AND BUSINESS

Q: There is close linkage between political affairs and business affairs, and a degree of patronage. Do you not feel this is a dangerous impression to give?

PM: No. When we say patronage, we mean definite policy in favour of the Bumiputras as included in the NEP and the NDP. This is what I mean by patronage.

Patronage does not mean that you give special consideration to your friends. But obviously you have to favour Bumiputras in order to give them a chance. There is no way they can compete against people who are much more skilful than themselves. So to that extent we have to give patronage. Obviously if they have a government that is unfriendly to them, they are not going to get that kind of help.

The other thing is that we are friendly with all businessmen. You may notice that the government, I myself, have been accused of helping friends. But there is not a single businessman in this country that I cannot call my friend, because I help everybody, because we feel that the job of government is to help the private sector succeed. Because when they succeed then we can collect taxes from them. If they fail, this country cannot develop.

We believe in the free market system; in private enterprise. And government must help private enterprise. Whether they are Chinese, Malays or Indians, it doesn't really matter.

Q: Nevertheless there seems to be a bit of a cloud hanging over things. There are allegations over insider trading. Last week a minister announced that people were to be charged the next day on insider trading. But then nothing more



Technology transfer: 'We don't have that many people who are trained... So we are going to be patient about it'

was heard.

PM: No, it just shows that the government will take action. It is the government which reveals all these things and we will take action against anybody who does anything that is wrong.

A minister may make an announcement that the next day somebody is going to be arrested. But it is not the minister who decides on the arrest. It is the people who are conducting the case. They will have to have the right evidence and reason for taking action. On that we have no control.

But as far as we are concerned, something wrong has happened and it is up to the authorities to take action. If we were to direct how it should be done, then that will be interference with the process of law.

Q: Are you completely unconcerned then about any link between Umno (the ruling party, United Malays National Organisation) and business?

PM: We have no links with companies. But there may be people who are sympathetic to Umno who are running companies. That we cannot help. There are companies which are sympathetic to the opposition. We do not accuse them (the opposition) of running companies. We are quite definite that we have no business involvement as a party.

THE ECONOMY

Q: The government has been very successful in attracting foreign investment. How concerned are you about the degree of technology transfer and skill transfer?

PM: We are concerned but we are also realistic about these things. Technology transfer can take place if there are recipients capable of receiving the technology. And we don't have that many people who are trained to learn and utilise that

culture. We want to retain our family system, we want to retain the values we have. We don't want to be too hedonistic and forget our roots.

So in order to ensure that the worst aspects of development does not displace our values, we will have to educate the people as to what we mean by a developed country. It is quite meaningless to have a per capita income that is 10 times what we have now. It can be 20 thousand dollars per head but at the same time the cost of living goes up ten times.

As you know M\$2.70 Malaysian ringgit is equivalent to US\$1.00. But in terms of purchasing power they are actually the same. With that Malaysian ringgit, you can buy as much food in Malaysia as you can buy (with a dollar) in the US. So for us this low rate of inflation, this low cost of living is very important. So all these things are to be taken into consideration.

Q: How are you bringing Vision 2020 into effect?

PM: Firstly, our people must be capable of making the adjustments from an agricultural society to an industrial society. And they then need to be retrained to be able to handle industries at all levels, so that they can help increase productivity which is the most important thing. And if we can always contribute towards greater productivity of this nation, we are going to grow economically.

We will have to have a political system that is stable, that will convince investors, both domestic and foreign, that when they put money in Malaysia they will not lose it, they gain by it.

We want to ensure that the education system changes in keeping with the changes taking place in a gradually industrialising society. For example now, we have a subject called Living Skills, a society that is oriented towards industry rather than agriculture. So a lot of things have got to be done. People as a whole must understand what is meant by developed society. So we are going around informing people that this is what will happen. It is not something that will just happen. They will have to make adjustments, the best they can. We will have to help them.

Q: Is it necessary to have a big increase in Malaysia's population?

PM: Whether we like it or not there is going to be a big increase in Malaysia's population. As you know our policy is to have 70 million people by the year 2100. That is government policy.

Unfortunately the present rate of growth will mean that by the year 2020, 50 years early, we would have achieved 70 million. At present we are increasing at the rate of 360,000 a year; 1 million every three years. And that is far too fast.

But we feel that as the country becomes more industrialised, more urban people, there will be natural tendency to reduce the rate of growth. So if we increase at the present rate, by the year 2020 we would reach 70 million. But as the rate of growth tapers off, the numbers will not be that great. We are not suddenly going to have 70 million people. It will be gradual.

ROLE OF GOVERNMENT

Q: Do you think Malaysia still needs a strong government to lead it into the developed world?

PM: Yes. For some people there may be something that they call a cost to this. But if they really add up and look at the bottom line, actually it is good investment for them because in the end they are going to gain. We are not going to gain anything by having weak governments as in some countries which get toppled over every now and then, and then you have elec-

tions during which hundreds, thousands of people are killed, the economy disrupted, people are poor, and starving.

That kind of thing will happen if we have weak governments. A strong government can ensure stability, provided of course the strong government is conscientious and dedicates itself to doing the right things. Strong governments which are oppressive are not what we are after. But that will not happen because there will be elections and people will have the chance to replace the government that has lost interest in the people.

So far, this country appears to appreciate strong governments. I still think that at our stage of development we need strong government. There may come a time when we are fully developed in which case governments are actually superfluous as in some society. At that stage maybe we can have a weak government, but not now.

Q: One of the costs would be that there will not be a great deal of criticism. For example, the newspapers do not contain much criticism of the government.

PM: Which newspaper in Malaysia do you read?

Q: Well, I have read several. The New Straits Times, Business Times. Star, they are all clearly in favour of the government.

PM: You have not read Haraken, Watan, Rocket, several Chinese newspapers, several Tamil newspapers and also a number of Malay mosquito newspapers which have never written anything good about the government. They are full of scandals.

But then most foreigners will read only the Straits Times, at the most the Star. And like all countries there are newspapers which favour the government, there are newspapers which are against the government. The same thing in Britain, I think you have Conservative papers, you have Labour papers. The fact that the Conservative government is in power and there are Conservative papers does not mean that there is no freedom to say things against the government. It is the same here.

I can assure you, we can give you translations of some of these papers and they say a lot of nasty things about the Government. They still publish. There is freedom of speech in this country. If you listen to some of the speeches of the opposition in the current by-election, you will know the kind of things they say. And in Parliament, they are using parliamentary immunity. They said that we are involved in 10 separate scandals and when we challenge them, you go outside and say it, they kept quiet. So there is freedom of speech in this country. Whatever other people might say, we insist that there is freedom for the people to support the government, for the press to support the government.

Q: After 10 years in office, what would you say is your greatest achievement and your greatest disappointment?

PM: It is very difficult. I see this as a continuous process. Initially, naturally people don't understand what I am doing. And my political enemies, people who want to take over the office, say all kinds of things and there are always people willing to believe them. Now their credibility is no longer there, so it would seem that I have now changed into a good man. I don't know, I haven't done anything now that I have not done before.

My disappointment perhaps is people are so gullible and refuse to see that people are saying this because of their own political ambition. I am glad to be able to prove that some of the things I set out to do are now recognised as good things, the correct things.



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■ FOREIGN RELATIONS

Mahathir: extraordinary resilience and determination

Lim Siong Hoon examines the Cocoa Board

Focus on research

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Kumpulan Guthrie Berhad

Manufacture of machinery and toys • General trading • Research and development • Technology • Agricultural advisory services •

KEY FACTS

Area	329,756 sq km
Population	17.8 million (1990 estimate)
Head of State	Sultan Azlan Shah, the Yang di-Pertuan Agong, or King
Currency	Malaysian dollar or Ringgit (M\$)
Average Exchange Rate	1989 US\$1 = M\$2.71 1990 US\$1 = M\$2.70

ECONOMY

	1989	1990
Total GDP (US\$bn)	37.5	42.5
Real GDP growth (%)	8.8	10.0
GDP per capita (US\$)	2,154	2,388
Composition of GDP (%)		
Private Consumption	52.1	53.8
Total Investment	29.6	33.8
Government Consumption	14.0	13.3
Exports	73.8	78.3
Imports	-69.5	-78.0
Consumer prices (% change pa)	2.8	3.7
Public external debt (US\$bn)	15.8	19.5
Reserve minus gold (US\$bn)	7.8	9.7
M1 growth rate (% pa)	17.3	n.a.
Discount rate (% pa year end)	4.4	6.8
FT-A Index (% change over year)	+59.0	-7.3
Current Account Balance (US\$bn)	-0.2	-1.7
Exports (US\$bn)	24.8	28.9
Imports (US\$bn)	20.9	27.2
Trade Balance (US\$bn)	3.9	1.7
Main Trading Partners		
(1990, % by value)	Exports	Imports
Singapore	23.0	14.7
USA	16.9	16.9
Japan	15.3	24.1

Source: IMF, Datastream, Economist Intelligence Unit

MALAYSIA 8

Alexander Nicoll examines political developments

A challenge for the future

MALAYSIA can rightly claim to have a more developed democratic system than many other Asian countries.

Although the same party, the United Malays National Organisation (Umno), has been dominant since independence from Britain in 1957, its hold on power cannot be taken for granted. And although its dominance – and the protected status of the Malay majority – means that Malaysian politics is often synonymous with Malay politics, it is by no means as simple as that.

The country's federal structure makes state politics very important. Politicians in Kuala Lumpur depend on power bases in their home states. This means that issues which are primarily local have a means of attracting attention, keeping the capital in touch with the grass roots.

Umno does not control all the states, but has managed to maintain a grip on power nationally. This achievement is due partly to the economic success of its policies, partly to the extraordinary personality of Dr Mahathir Mohamad, the prime minister, and partly due to effective constraints on the dissemination of dissenting opinions.

Umno must constantly seek a balance between the different interests which keep it in power.

On the one hand, it is completely dependent on retaining the support of Malays, who make up about half the 18m population. Its traditional backing is among rural Malays, agricultural families who were formerly the backbone of the economy. With the growth of industry, Malays have been actively encouraged to move to urban areas to seek employment. This has created a new set of concerns which Umno needs to address to retain support.

A long and wounding struggle which developed within Umno in the late 1980s resulted in Tengku Razaleigh Hamzah, the former trade and industry minister, leading the breakaway party Semangat '46 (Spirit of 1946). This is a reminder of competing claims for support among Malays. So is the existence of the Parti Islam (PAS), the Islamic party which has long been a constant

threat to its backing from rural Malays.

While retaining sufficient support among Malays, the party must also constantly bargain behind the scenes with its partners in the Barisan Nasional (National Front) coalition government. These are the Malaysian Chinese Association, the Malaysian Indian Congress and various parties with which it is allied in the eastern states of Sarawak and Sabah.

This is an awkward balance when the driving force behind most of government policies is the advancement of Malays. The coalition partners need the

Chinese and 13 per cent are Indians. Within the professions, 81 per cent of accountants, 74 per cent of architects and 58 per cent of engineers are Chinese. The Chinese still dominate retail trade.

However, Prof Means observes: "Most non-Malays live with a persistent anxiety over the direction of ethnic preferences policies and wonder whether they or their children will ever be treated with full equality in public policy, in access to goods and services, and in economic and social relations."

The leading opposition party, the Democratic Action Party – though it does not identify itself with any racial community – does best in areas with a large Chinese population, such as Kuala Lumpur and the surrounding area, and Penang. For Umno, there is an equally dangerous reverse side to the political implications of its asset redistribution policies. The National Economic Policy, effectively spreading wealth among Malays as of right, has naturally raised expectations among Malays. If these cease to be met, Umno could rapidly find itself in difficulties.

Dr Mahathir, in characteristically direct fashion, expresses frustration with the tendency of Malays to view the National Development Policy, successor to the New Economic Policy, as a "get-rich-quick scheme", rarely risking their easily-won capital. He warns them that they cannot expect policy always to favour them.

In all this – despite the evident success of many government policies – there should be fertile ground for opposition parties.

In parliament, opposition parties account for 48 of the 180 seats. Mr Lim Kit Siang, the opposition leader, also heads the Democratic Action Party which has 20 seats. The next largest bloc is of 14 seats held by Parti Bersatu Sabah, with the remainder split between Semangat '46 and Parti Islam.

Although the opposition is not large enough to block legislation, its substantial presence in parliament does allow opposing views to be aired publicly and thus to get into the press, most of which is favourable to the government. Even

so, opposition MPs do not get the hearing they would like. Mr Kua Kia Soong, MP for Petaling Jaya on the outskirts of the capital, complains: "The Deputy Speaker has a stiff neck – he can't see the opposition MPs."

The DAP's constant call is for open, clean, accountable government. Its latest target is a Land Act, recently amended by Parliament to allow state governments compulsorily to acquire land for any purpose "deemed beneficial to the economic development of Malaysia."

But the ability of any opposition party to make headway in an election is severely constrained. To begin with, the press and broadcast media, either controlled by or favourable to the government, give little coverage to opposition views. Secondly, opposition parties cannot begin to match the financial resources upon which Umno can draw. This becomes particularly important at election time when promises to improve facilities, especially for poor communities, are commonplace. Thirdly, there are strict limits on election meetings, which can only be held in enclosed spaces and therefore must be small. Police permits are needed to hold them.

Always at the back of the opposition's mind – and of those who vote for them – are periodic government crack-downs. The opposition leader and his son, as well as other politicians, have suffered detentions without trial.

Dr Mahathir insists that strong government is necessary for a developing country such as Malaysia. "We are not going to gain anything by having weak governments as in some countries which get toppled over every now and then, and then you have elections during which hundreds, thousands of people are killed, the economy disrupted, people are poor, and starving."

The challenge for Malaysia's leaders in the future, however, will be to have the confidence to allow more air to flow through its democracy while retaining racial harmony and prosperity.

Malaysian Politics: The Second Generation, Oxford University Press, 1991



Billboards and slogans everywhere: most voters are more concerned about local amenities than national politics

Politics among the squatter huts

Federal funds win votes

"ON MONDAY we will have the street lights on," proclaims the speaker to a gathering of Indians and Malays.

Because there is not a lamp-post in sight, and since this election meeting is taking place in the middle of a community of squatter huts – in which women painstakingly sort bales of shredded paper into different colours for resale back to the paper mill – the promise seems unlikely to be fulfilled.

But this is a by-election for a state assembly seat, and the concerns of the voters are predominantly local.

The constituency is Prai, an area of light industry and commerce centred around Butterworth, on the west coast of Peninsular Malaysia a short ferry ride from Georgetown, the bustling main city of the island of Penang.

Just over half its 14,000 voters are Chinese, with more than 25 per cent accounted for by the Indian community and only 22 per cent by Malays. Although Prai contains some better-off sections, it also has some poverty-stricken areas with little drainage and poor housing and roads.

In last October's general election, the opposition Democratic Action Party just managed to hang on to the seat as the DAP strove to capture a majority in the Penang state assembly.

The DAP depends largely on Chinese and Indian votes and could therefore hope to do well in Penang. But it narrowly failed to win the state and was forced to fight the Prai seat again when its assemblyman resigned for personal reasons.

The state leaders of the Barisan Nasional, the ruling National Front coalition of parties, wishing to shore up their small majority and to win the confidence of the party bosses in Kuala Lumpur, have thrown everything into winning the by-election.

Their candidate is Mr V. Muthusamy, a lawyer and the husband of the unsuccessful candidate last October. The seat is traditionally held by an Indian and Mr and Mrs Muthusamy are prominent members of the Malaysian Indian Congress, one of the three main ethnic-based parties which make up the coalition headed by Dr Mahathir Mohamad, the prime minister.

The DAP's determination to retain the seat is shown by its selection as candidate of Mr Karpal Singh, its deputy chairman, an MP in Kuala Lumpur and one of Malaysia's most distinguished lawyers. On a campaigning Saturday in late July, several government ministers are in the constituency on Mr Muthusamy's behalf, including Mr Anwar Ibrahim, the finance minister, whose home state is Penang. The prime minister is opening a factory for Sony, the Japanese electronics giant, nearby.

Mr Karpal Singh is surrounded by several of the DAP's most senior national officials. Mr Lim Kit Siang, leader of the opposition in Kuala Lumpur, and Tengku Razaleigh Hamzah, the former finance minister who leads a breakaway party of Malay former supporters of Dr Mahathir, are addressing campaign meetings.

The pennants, billboards

and slogans are everywhere: white scales on a blue background for the Barisan Nasional; a red rocket through a blue circle for the DAP.

With most voters more concerned about local amenities than national politics, the Barisan slogan "Only Barisan can help" is given a literal interpretation by its campaigners.

At the Barisan campaign headquarters, Mrs Muthusamy is passionate in support of her husband, whose campaign she is managing. "We say, this is a working class area with squatter areas and no amenities and drainage. We are concerned with day-to-day affairs. We need somebody to voice the problems of the community."

This commitment is viewed with cynicism at the DAP headquarters. Mr Karpal Singh, the DAP candidate, says: "The Barisan Nasional only thinks about paving the roads during an election. These are direct inducements but the government says that the timing is a coincidence."

"We're fighting the money, the machinery and the media," says Mr P. Pato, deputy secretary-general of the DAP.

Improvements to amenities are taken for granted in Malaysia as vote-winning tactics. So much so that the Star newspaper, which supports the government, reported next day from Prai without comment:

"On-the-spot grants have been made to national-type primary schools and local organisations, and for the construction of village roads with promises of more federal funds to improve poor drainage and overcome the nagging flood problems in the slums." Hence

the DAP slogan: "Take Barisan money, vote DAP". Mr Pato says: "A DAP win shows that the people want a clean, accountable government."

At the election meeting amid the squatter huts – where a DAP meeting had been disrupted the previous evening by people throwing stones – Mr S. Samy Vellu, minister for energy, telecommunications and posts, copies his promise of street lights with an appeal to the wider concerns of Malaysians.

"When you vote, you are voting not for Mr Muthusamy, not for Mr Samy Vellu, you are voting for the scales, that is for Dr Mahathir." (The scales, indicating justice, are the Barisan emblem.)

But at campaign headquarters, Mrs Muthusamy has to think for a few moments when asked what Dr Mahathir's government has done for the country as a whole. The prime minister deserves credit, she says, for focusing on the country's long-term future and international standing.

She is incensed, meanwhile, that a driver working on road improvements had been telling local residents that the work was ordered by the DAP. This, she says, is a dirty trick typical of the DAP.

Mr Pato of the DAP takes a wry view of such outrages: "No by-election, no DAP, no repair," he says.

Footnote: Mr Muthusamy, the candidate of the ruling Barisan Nasional, won the seat with 5,182 votes against 4,320 for Mr Karpal Singh, the DAP candidate.

Alexander Nicoll

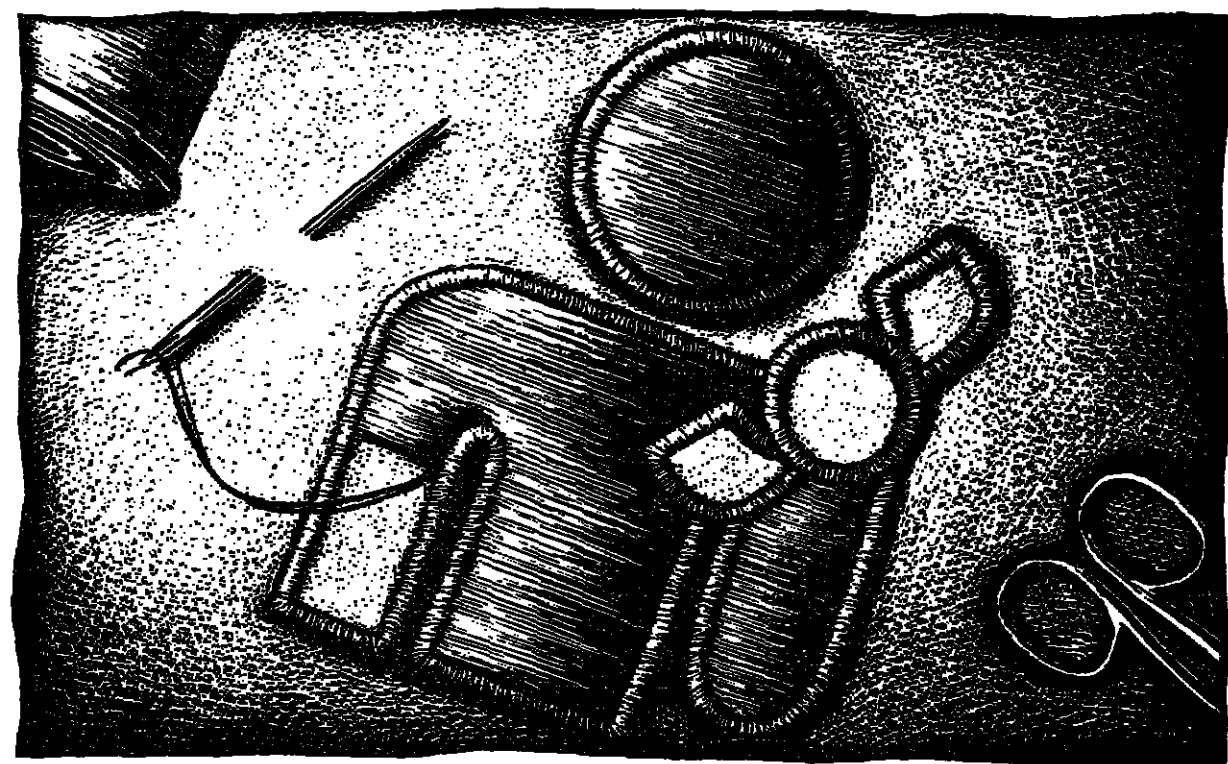


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